# Form **990-PF**Department of the Treasury

## EXTENDED TO NOVEMBER 15, 2024 Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation
Do not enter social security numbers on this form as it may be made public.
Go to www.irs.gov/Form990PF for instructions and the latest information.

OMB No. 1545-0047 **2023**Open to Public Inspection

For calendar year 2023 or tax year beginning and ending Name of foundation A Employer identification number HAROLD ALFOND FOUNDATION 22-3281672 Number and street (or P.O. box number if mail is not delivered to street address) Room/suite **B** Telephone number C/O DEXTER ENTRPS, TWO MONUMENT SO 207-828-7999 City or town, state or province, country, and ZIP or foreign postal code C If exemption application is pending, check here 04101 PORTLAND, ME G Check all that apply: Initial return Initial return of a former public charity **D** 1. Foreign organizations, check here Final return Amended return 2. Foreign organizations meeting the 85% test, check here and attach computation Address change Name change X Section 501(c)(3) exempt private foundation **H** Check type of organization: E If private foundation status was terminated Section 4947(a)(1) nonexempt charitable trust Other taxable private foundation under section 507(b)(1)(A), check here I Fair market value of all assets at end of year | J Accounting method: | X Cash Accrual F If the foundation is in a 60-month termination Other (specify) under section 507(b)(1)(B), check here ... (from Part II, col. (c), line 16) 1,528,237,797. (Part I, column (d), must be on cash basis.) Part I Analysis of Revenue and Expenses (c) Adjusted net (d) Disbursements for charitable purposes (b) Net investment (a) Revenue and (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a).) expenses per books income income (cash basis only) 136,941. N/A Contributions, gifts, grants, etc., received ...... 2 Check if the foundation is not required to attach Sch. B Interest on savings and temporary cash investments 4,919,531. 4,919,531. STATEMENT 15,069,335. 14,753,155. STATEMENT 4 Dividends and interest from securities 5a Gross rents **b** Net rental income or (loss) 80,289,816. 6a Net gain or (loss) from sale of assets not on line 10 b Gross sales price for all assets on line 6a ..... 105,603,569. 33,621,269. 7 Capital gain net income (from Part IV, line 2) 8 Net short-term capital gain Income modifications .... Gross sales less returns 10a and allowances ...... b Less: Cost of goods sold c Gross profit or (loss) 10,581,626. 2,206,144. STATEMENT 11 Other income 110,997,249. 55,500,099. 12 Total. Add lines 1 through 11 0. 13 Compensation of officers, directors, trustees, etc. 14 Other employee salaries and wages ..... 15 Pension plans, employee benefits 20,473. 12,284. 8,189. 16a Legal fees STMT Administrative Expenses 34,175.**b** Accounting fees STMT 5 13,670. 20,505. c Other professional fees STMT 6 2,269,630. 1,170,536. 1,099,094. 17 Interest Taxes STMT 7 1,607,295. 635,545. 0. Depreciation and depletion Occupancy 20 21 Travel, conferences, and meetings 41,191. 68,652. 27,461. 10,000. 22 Printing and publications ...... 0. 10,000. 23 Other expenses STMT 8 19,896,944. 13,110,687. 12,118. 24 Total operating and administrative 1,195,192. 23,907,169. 14,966,088. expenses. Add lines 13 through 23 76,931,912. 76,689,770. 25 Contributions, gifts, grants paid ..... 26 Total expenses and disbursements. 100,839,081. 14,966,088. 77,884,962. Add lines 24 and 25 27 Subtract line 26 from line 12: 10,158,168. a Excess of revenue over expenses and disbursements 40,534,011. **b Net investment income** (if negative, enter -0-) N/A c Adjusted net income (if negative, enter -0-)

Page 2

P	art	Balance Sheets Attached schedules and amounts in the description	Beginning of year	End o	•
-		column should be for end-of-year amounts only.	(a) Book Value	(b) Book Value	(c) Fair Market Value
	1	Cash - non-interest-bearing	331,253.	62,852.	62,852.
	2	Savings and temporary cash investments	22,546,371.	16,790,858.	16,790,858.
	l .	Accounts receivable	, ,	, ,	, ,
		Less: allowance for doubtful accounts  4 Pledges receivable Less: allowance for doubtful accounts			
		Grants receivable			
	6	Receivables due from officers, directors, trustees, and other			
		disqualified persons			
	7	Other notes and loans receivable			
		Less: allowance for doubtful accounts			
ţ		Inventories for sale or use			
Assets	9	Prepaid expenses and deferred charges			
ğ	10a	Investments - U.S. and state government obligations			
	b	Investments - corporate stock STMT 9	477,776,665.	485,948,324.	805,193,837.
	c	Investments - corporate bonds STMT 10	39,581,727.	44,339,199.	42,660,956.
	11	Investments - land, buildings, and equipment: basis			
		Less: accumulated depreciation			
	12	Investments - mortgage loans			
	13	Investments - other STMT 11	451 726 430.	454,479,454.	663 524 294.
	14	Land huildings and aguinment basis	131/120/1301	131/1/3/131	003/321/231
	'*	Land, buildings, and equipment: basis			
	4-	Less: accumulated depreciation Other assets (describe STATEMENT 12)	5,000.	5,000.	5,000.
	l .		3,000.	3,000.	3,000.
	16	Total assets (to be completed by all filers - see the	001 007 446	1001605605	1 - 0 0 0 0 7 7 0 7
		instructions. Also, see page 1, item I)	991,967,446.	1001625687.	1528237797.
		Accounts payable and accrued expenses			
	18	Grants payable			
S	19	Deferred revenue			
Liabilities	20	Loans from officers, directors, trustees, and other disqualified persons			
abi	21	Mortgages and other notes payable			
ı		Other liabilities (describe STATEMENT 13)	3,772,329.	3,272,402.	
	23	Total liabilities (add lines 17 through 22)	3,772,329.	3,272,402.	
		Foundations that follow FASB ASC 958, check here			
"		and complete lines 24, 25, 29, and 30.			
ces	24	Net assets without donor restrictions			
<u>a</u>	l .	Net assets with donor restrictions			
Net Assets or Fund Balan		Foundations that do not follow FASB ASC 958, check here			
p		and complete lines 26 through 30.			
Ē	06		088 105 117	998,353,285.	
ō		Capital stock, trust principal, or current funds	0.	0.	
ěŧ	l .	Paid-in or capital surplus, or land, bldg., and equipment fund	0.	0.	
Ass	l .	Retained earnings, accumulated income, endowment, or other funds	_	_	
<u>=</u>	29	Total net assets or fund balances	988,195,117.	998,353,285.	
Z			004 065 446	1001605605	
	30	Total liabilities and net assets/fund balances	991,967,446.	1001625687.	
P	art	Analysis of Changes in Net Assets or Fund Ba	alances		
_					
		net assets or fund balances at beginning of year - Part II, column (a), line			000 105 115
		t agree with end-of-year figure reported on prior year's return)			988,195,117.
		amount from Part I, line 27a		2	10,158,168.
3	Othe	increases not included in line 2 (itemize)		3	0.
4	Add I	ines 1, 2, and 3		4	998,353,285.
5	Decre	eases not included in line 2 (itemize)		5	0.
6	Total	net assets or fund balances at end of year (line 4 minus line 5) - Part II, co	olumn (b), line 29	6	998,353,285.

Part IV Capital Gains	and Losses for Tax on In	vestment Inc	ome	SEE ATT	ACHEI	STATEM	ENT
(a) List and describe 2-story brick w	e the kind(s) of property sold (for exa varehouse; or common stock, 200 sha	mple, real estate, s. MLC Co.)		(b) How acqui P - Purchas D - Donatio	red e n (c)	) Date acquired mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a							
b							
С							
d							
е							
(e) Gross sales price	(f) Depreciation allowed (or allowable)		other basis use of sale		((	(h) Gain or (loss (e) plus (f) minus	
<u>a</u>							
_ <b>b</b>							
C							
<u>d</u>		11	120 54				2 601 060
e 45,059,817.	1		438,54	.8.			3,621,269.
Complete only for assets showl	ng gain in column (h) and owned by					ains (Col. (h) gain ), but not less tha	
(i) FMV as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess over col.	of col. (i) (j), if any			osses (from col. (	
<u>a</u>							
<u>b</u>							
C							
<u>d</u>							2 601 060
e				_		3	3,621,269.
2 Capital gain net income or (net c	apital loss) $\left\{ egin{array}{l}  ext{If gain, also ente} \  ext{If (loss), enter -C} \end{array}  ight.$	r in Part I, line 7 )- in Part I, line 7		}		3	3,621,269.
	oss) as defined in sections 1222(5) ar						
	s, column (c). See instructions. If (los	s), enter -0- in		<b>)</b>		NT / N	
Part V Evoice Tax Ba	sed on Investment Incom	o (Section 4)	240(2) 40	3   3   040(b) or 4	049 66	N/A	
					340 - SE		115)
· · · · ·	described in section 4940(d)(2), che	***		I/A" on line 1.	,		E62 422
Date of ruling or determination	,	ttach copy of letter	-		ns)	1	563,423.
	s enter 1.39% (0.0139) of line 27b. Ex						
4% (0.04) of Part I, line 12, co	ol. (b)				J	0	0
O Add Core describe	stic section 4947(a)(1) trusts and taxa					3	563,423.
	stic section 4947(a)(1) trusts and tax					4	0.
						5	563,423.
• 0 I'' ID	ome. Subtract line 4 from line 3. If ze	ero or less, errier -o				5	303,423.
	and 2022 overpayment credited to 20	122	6a	598	556.		
, ,	- tax withheld at source		6b	330,	0.		
	xtension of time to file (Form 8868)		6c	220	000.		
	sly withheld		6d	220,	0.		
7 Total credits and payments. A		_				7	818,556.
	yment of estimated tax. Check here [	X if Form 2220				8	0.
	and 8 is more than line 7, enter <b>amo</b>					9	
	e than the total of lines 5 and 8, enter					10	255,133.
	be: Credited to 2024 estimated tax	-		133. R		11	0.

1a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in		Yes	No
	any political campaign?	1a		Х
b	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition	1b		Х
	If the answer is "Yes" to <b>1a</b> or <b>1b</b> , attach a detailed description of the activities and copies of any materials published or			
	distributed by the foundation in connection with the activities.			
C	Did the foundation file Form 1120-POL for this year?	1c		Х
	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year:			
	(1) On the foundation. \$ 0 • (2) On foundation managers. \$ 0 •			
е	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation			
	managers. \$ 0.			
2	Has the foundation engaged in any activities that have not previously been reported to the IRS?	2		Х
	If "Yes," attach a detailed description of the activities.			
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or			
	bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes	3		Х
4a	Did the foundation have unrelated business gross income of \$1,000 or more during the year?	4a	Х	
	If "Yes," has it filed a tax return on Form 990-T for this year?	4b	Х	
	Was there a liquidation, termination, dissolution, or substantial contraction during the year?	5		Х
-	If "Yes," attach the statement required by General Instruction T.	_		
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either:			
-	By language in the governing instrument, or			
	By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law			
	remain in the governing instrument?	6	Х	
7	Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XIV	7	Х	
8a	Enter the states to which the foundation reports or with which it is registered. See instructions.			
	ME, CA			
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate)			
	of each state as required by General Instruction G? If "No," attach explanation	8b	Х	
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar			
	year 2023 or the tax year beginning in 2023? See the instructions for Part XIII. If "Yes," complete Part XIII	9		Х
10	Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses	10		Х
	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of			
	section 512(b)(13)? If "Yes," attach schedule. See instructions	11		X
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges?			
	If "Yes," attach statement. See instructions	12		X
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	X	
	Website address WWW.HAROLDALFONDFOUNDATION.ORG			
14	The books are in care of DEXTER ENTERPRISES, LLC Telephone no. 207-82	8-7	999	
	Located at TWO MONUMENT SQUARE, PORTLAND, ME ZIP+4 04			
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of <b>Form 1041 -</b> check here			
	and enter the amount of tax-exempt interest received or accrued during the year	N	/A	
16	At any time during calendar year 2023, did the foundation have an interest in or a signature or other authority over a bank,		Yes	No
	securities, or other financial account in a foreign country?	16		Х
	See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes," enter the name of the			
	foreign country			
		rm <b>99</b> 0	)-PF	(2023)

Form 990-PF (2023) HAROLD ALFOND FOUNDATION 22-328  Part VI-B Statements Regarding Activities for Which Form 4720 May Be Required	1672		Page 5
File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.		Yes	No
1a During the year, did the foundation (either directly or indirectly):			
(1) Engage in the sale or exchange, or leasing of property with a disqualified person?	1a(1)		Х
(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from)			
a disqualified person?	1a(2)		Х
(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?	1a(3)	Х	
(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?	1a(4)		
(5) Transfer any income or assets to a disqualified person (or make any of either available			
for the benefit or use of a disqualified person)?	1a(5)		Х
(6) Agree to pay money or property to a government official? (Exception. Check "No"			
if the foundation agreed to make a grant to or to employ the official for a period after			
termination of government service, if terminating within 90 days.)	1a(6)		X
b If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations			
section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions	1b		X
c Organizations relying on a current notice regarding disaster assistance, check here			
d Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected			
before the first day of the tax year beginning in 2023?	1d		X
2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):			
a At the end of tax year 2023, did the foundation have any undistributed income (Part XII, lines			
6d and 6e) for tax year(s) beginning before 2023?	2a		X
If "Yes," list the years,,,,,			
<b>b</b> Are there any years listed in 2a for which the foundation is <b>not</b> applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to <b>all</b> years listed, answer "No" and attach			
statement - see instructions.) N/A	2b		
c If the provisions of section 4942(a)(2) are being applied to <b>any</b> of the years listed in 2a, list the years here.			
3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time			v
during the year?	3a		X
<b>b</b> If "Yes," did it have excess business holdings in 2023 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Form 4720,			
Schedule C, to determine if the foundation had excess business holdings in 2023.)  N/A	3b		
4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		Х
<b>b</b> Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that			
had not been removed from jeopardy before the first day of the tax year beginning in 2023?	4b		Х

Form 990-PF (2023) HAROLD ALFOND FOUNDATION			22-3281	672	F	age 6
Part VI-B Statements Regarding Activities for Which F	orm 4720 May Be R	equired (contin	ued)		<b>.</b>	N1 -
<b>5a</b> During the year, did the foundation pay or incur any amount to:					Yes	No
(1) Carry on propaganda, or otherwise attempt to influence legislation (section				5a(1)		X
(2) Influence the outcome of any specific public election (see section 4955); o						
any voter registration drive?				5a(2)		X
(3) Provide a grant to an individual for travel, study, or other similar purposes	?			5a(3)		X
(4) Provide a grant to an organization other than a charitable, etc., organizatio	n described in section					
4945(d)(4)(A)? See instructions				5a(4)	X	
(5) Provide for any purpose other than religious, charitable, scientific, literary,						
the prevention of cruelty to children or animals?				5a(5)		X
<b>b</b> If any answer is "Yes" to 5a(1)-(5), did <b>any</b> of the transactions fail to qualify un	der the exceptions described i	n Regulations				
section 53.4945 or in a current notice regarding disaster assistance? See instru	uctions			5b	X	
c Organizations relying on a current notice regarding disaster assistance, check h						
<b>d</b> If the answer is "Yes" to question 5a(4), does the foundation claim exemption for						
expenditure responsibility for the grant?				5d	Х	
If "Yes," attach the statement required by Regulations section 53.4945-5(d).						
<b>6a</b> Did the foundation, during the year, receive any funds, directly or indirectly, to	nav nremiums on					
				6a		Х
a personal benefit contract? <b>b</b> Did the foundation, during the year, pay premiums, directly or indirectly, on a p	oregnal hangfit contract?			6b		X
	Dei Sullai Dellelli Cultilacti			OD		-25
If "Yes" to 6b, file Form 8870.	.hh			7.		Х
7a At any time during the tax year, was the foundation a party to a prohibited tax s				7a		Λ
<b>b</b> If "Yes," did the foundation receive any proceeds or have any net income attribu			N/.A	7b		
8 Is the foundation subject to the section 4960 tax on payment(s) of more than \$	61,000,000 in remuneration or	•		_		7.7
excess parachute payment(s) during the year?				8		X
Part VII Information About Officers, Directors, Truster Paid Employees, and Contractors	ees, Foundation Mai	nagers, Hignly				
	h - h					
1 List all officers, directors, trustees, and foundation managers and the	-	(c) Compensation	(d) Contributions		1 - 1 Eve	2000
(a) Name and address	(b) Title, and average hours per week devoted	(If not paid,	(d) Contributions employee benefit pla and deferred	ns a	(e) Exp ccount,	other
- Carrie and address	'to position	`enter'-0-)´	compensation		allowar	nces
SEE STATEMENT 14		0.	0	•		0.
2 Compensation of five highest-paid employees (other than those inc	luded on line 1). If none,	enter "NONE."				
	(b) Title, and average		(d) Contributions employee benefit pla		(е) Ехр	ense
(a) Name and address of each employee paid more than \$50,000	hours per week devoted to position	(c) Compensation	and deferred compensation	"° a	ccount, allowar	
NONE	dovoted to position		compensation		anomai	1000
	-					
	_					
	A CONTRACTOR OF THE CONTRACTOR	1	I .	1		
	4					
						0

Form 990-PF (2023) HAROLD ALFOND FOUNDATION	22-328	1672 Page 7
Part VII Information About Officers, Directors, Trustees, Foun Paid Employees, and Contractors (continued)	ndation Managers, Highly	
${\color{red}3}  Five highest-paid independent contractors for professional services. If none, expression of the profession of the professi$	nter "NONE."	
(a) Name and address of each person paid more than \$50,000	<b>(b)</b> Type of service	(c) Compensation
DEXTER ENTERPRISES LLC	INVESTMENT & GRANT	
TWO MONUMENT SQUARE, PORTLAND, ME 04101	ADMINISTRATION	1756851.
DEXTER US EQUITY TE LLC	INVEST PORTFOLIO	
TWO MONUMENT SQUARE, PORTLAND, ME 04101	DEDUCTIONS	1507378.
DEXTER HEDGE FUND TE, LLC	INVEST PORTFOLIO	1 4001 7 6
TWO MONUMENT SQUARE, PORTLAND, ME 04101	DEDUCTIONS	1482176.
DEXTER INTERNATIONAL EQUITY TE LLC	INVEST PORTFOLIO	1244015
TWO MONUMENT SQUARE, PORTLAND, ME 04101	DEDUCTIONS	1344815.
DEXTER GLOBAL EQUITY TE, LLC	INVEST PORTFOLIO	0.65 636
TWO MONUMENT SQUARE, PORTLAND, ME 04101	DEDUCTIONS	967,636.
Total number of others receiving over \$50,000 for professional services  Part VIII-A   Summary of Direct Charitable Activities		5
List the foundation's four largest direct charitable activities during the tax year. Include relevant s number of organizations and other beneficiaries served, conferences convened, research papers		Expenses
1 NONE	produced, etc.	
NOME		
		0.
2		
-		
3		
4		
Part VIII-B   Summary of Program-Related Investments		
Describe the two largest program-related investments made by the foundation during the tax year	r on lines 1 and 2.	Amount
1		
SEE STATEMENT 16		0.
2		
All other program-related investments. See instructions.		
3		
Total, Add lines 1 through 3		0.
TOTAL ACCUMES T INFORMAT	l l	U •

P	Part IX Minimum Investment Return (All domestic foundations must complete this part. Foreign for	undati	ons, see instructions.)
1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
a	, , , , , , , , , , , , , , , , , , , ,	1a	1,479,261,914.
		1b	9,793,700.
		1c	
		1d	1,489,055,614.
е	Reduction claimed for blockage or other factors reported on lines 1a and		
2		2	0.
3		3	1,489,055,614.
4	Cash deemed held for charitable activities. Enter 1.5% (0.015) of line 3 (for greater amount, see instructions)	4	22,335,834.
5		5	1,466,719,780.
6		6	73,335,989.
P	Part X Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations a	and cer	
	foreign organizations, check here and do not complete this part.)		
1	Minimum investment return from Part IX, line 6	1	73,335,989.
2a	Tax on investment income for 2023 from Part V, line 5 2a 563, 423.		
b	Income tax for 2023. (This does not include the tax from Part V.)  2b 1,118,724.		
C	Add lines 2a and 2b	2c	1,682,147.
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	71,653,842.
4	Recoveries of amounts treated as qualifying distributions	4	0.
5		5	71,653,842.
6		6	0.
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XII, line 1	7	71,653,842.
P	Part XI Qualifying Distributions (see instructions)		
1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc total from Part I, column (d), line 26	1a	77,884,962.
	Program-related investments - total from Part VIII-B	1b	0.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required)	3a	242,142.
	market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes: rage monthly fair market value of securities rage of monthly cash balances market value of all other assets (see instructions) It (add lines 1a, b, and c) uction claimed for blockage or other factors reported on lines 1a and attach detailed explanation) ucition indebtedness applicable to line 1 assets tract line 2 from line 1d n deemed held for charitable activities. Enter 1.5% (0.015) of line 3 (for greater amount, see instructions) value of noncharitable-use assets. Subtract line 4 from line 3 immum investment return. Enter 5% (0.05) of line 5  X Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations foreign organizations, check here and do not complete this part.) imum investment return from Part IX, line 6 on investment income for 2023 from Part V, line 5 and 40 to 2023. (This does not include the tax from Part V.) lines 2a and 2b ributable amount before adjustments. Subtract line 2c from line 1 overies of amounts treated as qualifying distributions lines 3 and 4 uction from distributable amount (see instructions) ributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XII, line 1  XI Qualifying Distributions (see instructions) cunts paid (including administrative expenses) to accomplish charitable, etc., purposes: enses, contributions, gifts, etc total from Part I, column (d), line 26 gram-related investments - total from Part VIII-B counts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes ability test (prior IRS approval required) in distribution test (attach the required schedule)		
4		4	78,127,104.

Form **990-PF** (2023)

22-3281672

Part XII Undistributed Income (see instructions)

	(a) Corpus	( <b>b)</b> Years prior to 2022	(c) 2022	( <b>d)</b> 2023
1 Distributable amount for 2023 from Part X,	·			71,653,842.
line 7  2 Undistributed income, if any, as of the end of 2023:				11,033,042.
			158,120.	
<b>a</b> Enter amount for 2022 only <b>b</b> Total for prior years:			130,120.	
b Total for prior years.		0.		
Excess distributions carryover, if any, to 2023:		0.		
<b>a</b> From 2018				
<b>b</b> From 2019				
c From 2020				
<b>d</b> From 2021				
e From 2022				
f Total of lines 3a through e	0.			
4 Qualifying distributions for 2023 from				
Part XI, line 4: \$ 78,127,104.				
<b>a</b> Applied to 2022, but not more than line 2a			158,120.	
<b>b</b> Applied to undistributed income of prior				
years (Election required - see instructions)		0.		
c Treated as distributions out of corpus				
(Election required - see instructions)	0.			
<b>d</b> Applied to 2023 distributable amount				71,653,842.
e Remaining amount distributed out of corpus	6,315,142.			
5 Excess distributions carryover applied to 2023 (If an amount appears in column (d), the same amount must be shown in column (a).)	0.			0.
6 Enter the net total of each column as indicated below:				
<b>a</b> Corpus. Add lines 3f, 4c, and 4e. Subtract line 5	6,315,142.			
<b>b</b> Prior years' undistributed income. Subtract	0/313/1121			
line 4b from line 2b		0.		
c Enter the amount of prior years'				
undistributed income for which a notice of				
deficiency has been issued, or on which				
the section 4942(a) tax has been previously assessed		0.		
<b>d</b> Subtract line 6c from line 6b. Taxable				
amount - see instructions		0.		
e Undistributed income for 2022. Subtract line				
4a from line 2a. Taxable amount - see instr			0.	
f Undistributed income for 2023. Subtract				
lines 4d and 5 from line 1. This amount must				
be distributed in 2024				0.
7 Amounts treated as distributions out of				
corpus to satisfy requirements imposed by				
section 170(b)(1)(F) or 4942(g)(3) (Election				
may be required - see instructions)	0.			
8 Excess distributions carryover from 2018				
not applied on line 5 or line 7	0.			
9 Excess distributions carryover to 2024.	6 215 142			
Subtract lines 7 and 8 from line 6a	6,315,142.			
10 Analysis of line 9:				
a Excess from 2019				
b Excess from 2020				
c Excess from 2021 d Excess from 2022				
e Excess from 2023 6,315,142.				

323581 12-20-23 Form **990-PF** (2023)

Page 10

Part X	III   Private Operating Fo	oundations (see ins	structions and Part VI-A	A, question 9)	N/A	
	foundation has received a ruling or					
found	dation, and the ruling is effective for	2023, enter the date of t	he ruling			
<b>b</b> Chec	k box to indicate whether the found	ation is a private operatin	g foundation described in	section	4942(j)(3) or 49	942(j)(5)
2 a Enter	the lesser of the adjusted net	Tax year		Prior 3 years		
incor	ne from Part I or the minimum	(a) 2023	(b) 2022	(c) 2021	(d) 2020	(e) Total
inves	tment return from Part IX for					
each	year listed					
<b>b</b> 85%	(0.85) of line 2a					
<b>c</b> Quali	fying distributions from Part XI,					
line 4	, for each year listed					
<b>d</b> Amo	unts included in line 2c not					
used	directly for active conduct of					
exem	pt activities					
	fying distributions made directly					
for a	ctive conduct of exempt activities.					
Subt	ract line 2d from line 2c					
	olete 3a, b, or c for the					
	native test relied upon: ets" alternative test - enter:					
	Value of all assets					
(2)	Value of assets qualifying					
(-)	under section 4942(j)(3)(B)(i)					
	owment" alternative test - enter					
	f minimum investment return n in Part IX, line 6, for each year					
<b>c</b> "Supp	oort" alternative test - enter:					
	Total support other than gross					
	nvestment income (interest,					
	dividends, rents, payments on securities loans (section					
	512(a)(5)), or royalties)					
	Support from general public					
	and 5 or more exempt organizations as provided in					
	section 4942(j)(3)(B)(iii)					
(3)	_argest amount of support from					
i	an exempt organization					
	Gross investment income					
Part X				the foundation	had \$5,000 or moi	e in assets
	at any time during the	ne year-see instru	uctions.)			
1 Info	rmation Regarding Foundation	n Managers:				
	iny managers of the foundation who			butions received by the	foundation before the clos	e of any tax
•	(but only if they have contributed m	ore than \$5,000). (See se	ection 507(a)(2).)			
NONE						
	iny managers of the foundation who			or an equally large porti	on of the ownership of a pa	rtnership or
	entity) of which the foundation has	a 10% of greater interes	il.			
NONE						
	rmation Regarding Contribution		• • • •	_		
	· · · · · · · · · · · · · · · · · · ·	,	•	•	s not accept unsolicited red	quests for funds. If
	oundation makes gifts, grants, etc.,					
	name, address, and telephone numb					000 7000
	TO GRANT GUIDE					828-7999
	R ENTERPRISES LI				, ME U41U1	
	orm in which applications should b				ON ORC	
	TO GRANT GUIDEI	тиго Чл. ММЛ	. TAKULUALFU	T.T. ACMOO JUM	OIM • OKG	
	submission deadlines: . TO GRANT GUIDEI	TNES AT WWW.	J. HAROLDALÆC	иреониратт	ON.ORG	
	estrictions or limitations on awards					
	TO GRANT GIIDEI					

Form **990-PF** (2023) 323601 12-20-23

Supplementary Information (continued) Part XIV 3 Grants and Contributions Paid During the Year or Approved for Future Payment If recipient is an individual, Recipient show any relationship to Foundation Purpose of grant or Amount any foundation manager status of contribution Name and address (home or business) or substantial contributor recipient a Paid during the year 7 LAKES ALLIANCE PC CONSERVING LAND AND PO BOX 250 WATERS OF THE BELGRADE BELGRADE LAKES, ME 04918-0250 LAKES TO ENSURE THE REGION'S ECONOMIC. ECOLOGICAL AND 500,000. ALFOND SCHOLARSHIP FOUNDATION ASF SCHOLARSHIP SO I 482 CONGRESS ST STE 303 PAYMENTS PORTLAND, ME 04101-3437 5,793,449. ALFOND SCHOLARSHIP FOUNDATION so I QUARTERLY FAME 482 CONGRESS ST STE 303 EXPENSES PORTLAND, ME 04101-3437 249,694. ALFOND SCHOLARSHIP FOUNDATION SO T OPERATIONS 482 CONGRESS ST STE 303 PORTLAND, ME 04101-3437 1,201,306. ALFOND YOUTH & COMMUNITY CENTER PC STRATEGIC LONG TERM 126 NORTH STREET CAPITAL AND WATERVILLE, ME 04901 DEVELOPMENT SUSTAINABILITY AT THE ALFOND YOUTH CENTER 624,950. SEE CONTINUATION SHEET(S) 76,689,770. Total 3a **b** Approved for future payment ALFOND YOUTH & COMMUNITY CENTER PC DEVELOPMENT 126 NORTH STREET SUSTAINABILITY AT THE WATERVILLE, ME 04901 ALFOND YOUTH & COMMUNITY CENTER 1,750,000. EDUCARE CENTRAL MAINE PC HAROLD ALFOND 97 WATER ST SCHOLARSHIPS WATERVILLE, ME 04901-6339 CONTINUITY OF CARE 750,000. FOUNDATION FOR A STRONG MAINE ECONOMY FOCUSMAINE PHASE 3 PC 128 STATE STREET, SUITE 101 IMPLEMENTATION (YEARS AUGUSTA, ME 04330 7-9) 6,900,000. CONTINUATION SHEET(S) 115,115,068. SEE Total

## Part XV-A Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated.	Unrelated	business income		ded by section 512, 513, or 514	(e)
1 Program service revenue:	(a) Business code	<b>(b)</b> Amount	(C) Exclu- sion code	(d) Amount	Related or exempt function income
a					
b					
c					
d					
e					
f					
g Fees and contracts from government agencies					
2 Membership dues and assessments					
3 Interest on savings and temporary cash					
investments			14	4,919,531.	
4 Dividends and interest from securities			14		
5 Net rental income or (loss) from real estate:				13/003/3331	
• •					
a Debt-financed property					
<b>b</b> Not debt-financed property					
6 Net rental income or (loss) from personal					
property			1 4	10 501 606	
7 Other investment income			14	10,581,626.	
8 Gain or (loss) from sales of assets other					
than inventory		1,936,826.	18	78,352,990.	
<b>9</b> Net income or (loss) from special events					
<b>10</b> Gross profit or (loss) from sales of inventory					
11 Other revenue:					
a					
b					
C	1				
d					
е					
12 Subtotal. Add columns (b), (d), and (e)		1,936,826.		108,923,482.	0.
13 Total. Add line 12, columns (b), (d), and (e)					444 444 444
(See worksheet in line 13 instructions to verify calculations.)					
Part XV-B Relationship of Activities t	o the Accor	nnlishment of Exe	emnt	Purnoses	
Teleditionship of Activities t	o the Accord	inplianiment of Exc	cinpt	- urposes	
Line No. Explain below how each activity for which incomplete the foundation's exempt purposes (other than			contribu	uted importantly to the accom	olishment of
1 NOT APPLICABLE					
1					

323621 12-20-23 Form **990-PF** (2023)

#### 22-3281672 Part XVI Information Regarding Transfers to and Transactions and Relationships With Noncharitable **Exempt Organizations**

		Exempt Organi	120110113								
1	Did the c	organization directly or indir	rectly engage in any	of the following	g with ar	ıy other organizatio	on described in sect	ion 501(c)		Yes	No
	(other th	an section 501(c)(3) organ	izations) or in section	on 527, relating	to politi	cal organizations?					
а	Transfer	s from the reporting founda	ation to a noncharita	ble exempt org	anizatior	of:					
	(1) Casl	h							1a(1)		X
	(2) Othe	er assets							1a(2)		X
b											
	(1) Sale	es of assets to a noncharital	ble exempt organiza	tion					1b(1)		X
(other than section 501(c)(3) organizations) or in section 527, relating to political organizations?  a Transfers from the reporting foundation to a noncharitable exempt organization of;  (1) Cash  (2) Other assets  b Other transactions:  (1) Sales of assets to a noncharitable exempt organization  (2) Purchases of assets from a noncharitable exempt organization  (3) Rental of facilities, equipment, or other assets  (4) Reimbursement arrangements  (5) Loans or loan guarantees  (6) Performance of services or membership or fundraising solicitations  c Sharing of facilities, equipment, mailing lists, other assets, or paid employees  d If the answer to any of the above is Yes, complete the following schedule. Column (b) should always show the fair market value of the goods, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, solumn (d) the value of the goods, other assets, or services received.  (a) Live roo.  (b) Amount involved  (c) Name of noncharitable exempt organization  (d) Description of transfers, transactions, and N/A   1 If Yes, complete the following schedule.  (a) Name of organization  (b) Type of organization  (c) Description of relations  N/A  In Yes, complete the following schedule.  (a) Name of organization  (b) Type of organization  (c) Description of the lations to the best of the total organization or relations to the late of the total organization or relations to the performance of		1b(2)		X							
											X
											X
											X
									41.40		X
C	Sharing	of facilities, equipment, mai	iling lists, other asse	ets, or paid emp							X
										ets,	
	or servic	es given by the reporting fo	oundation. If the fou	ndation receive	d less th	an fair market valu	ue in any transaction	or sharing arrangem	ent, show in		
	column (	. ,	other assets, or serv	rices received.							
(a)∟	ine no.	(b) Amount involved	(c) Name o		exempt	organization	(d) Description	n of transfers, transactions	s, and sharing arra	ıngemer	ts
				N/A							
2a	Is the for	undation directly or indirect	tly affiliated with, or	related to, one	or more	tax-exempt organi	izations described				
									Yes	X	No
b				***							
					<b>(b)</b> Typ	e of organization		(c) Description of rel	ationship		
(3) Rental of facilities, equipment, or other assets 1b(4) X (4) Reimbursement arrangements 1b(4) X (5) Loans or loan guarantees 1b(5) Loans or loan guarantees 1b(6) Performance of services or membership or fundraising solicitations 1b(6) X (6) Performance of services or membership or fundraising solicitations 1b(6) X (7) Example of actilities, equipment, mailing lists, other assets, or paid employees 1c X (8) It the answer to any of the above is "ves," complete the following schedule. Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received.  (a) Line no. (b) Amount involved (c) Name of noncharitable exempt organization (d) Description of transfers, transactions, and sharing arrangements N/A   2a Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organization in section 501(c) (other than section 501(c)(3)) or in section 527?  2a Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) (other than section 501(c)(3)) or in section 527?  2b If "Yes," complete the following schedule.  (a) Name of organization (b) Type of organization (c) Description of relationship N/A  Under penalties of perjary, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete, Declaration of propaver (other than tax papaver) is based on all information of which preparer has any knowledge.											
(2) Purchases of assets from a noncharitable exempt organization  (3) Rental of facilities, equipment, or other assets  (4) Reimbursement arrangements  (5) Loans or lean guarantees  (6) Performance of services or membership or fundraising solicitations  (9) Performance of services or membership or fundraising solicitations  (9) Performance of services or membership or fundraising solicitations  (9) Performance of services or membership or fundraising solicitations  (10) Performance of services or membership or fundraising solicitations  (10) Performance of services or membership or fundraising solicitations  (10) Performance of services or membership or fundraising solicitations  (10) Performance of services or services received.  (11) If the answer to any of the above is "rec," complete the following schedule.  (12) If the answer to any of the above is "rec," complete the following schedule.  (13) Name of noncharitable exempt organization  (14) Cescription of relationship  (14) Cescription of relationship  (15) Complete the following schedule.  (16) Amount involved  (17) Amount involved  (17) Amount involved  (18) Amount involved  (19) Amount invo											
	1										
0:									May the IRS d	iscuss t	his
					1				shown below?	See ins	str.
									_ X Yes		. No
	Sig	1		Droporerio -:		ате	1 -	Check if	DTIN		
		Printy Type preparer's ha	une	Preparer S SI	ynature		Date		T I IIN		
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CONTINUATION FOR 990-PF, PART IV HAROLD ALFOND FOUNDATION 22-3281672 PAGE OF Part IV Capital Gains and Losses for Tax on Investment Income (b) How acquired (c) Date acquired (a) List and describe the kind(s) of property sold, e.g., real estate, (d) Date sold P - Purchase D - Donation 2-story brick warehouse; or common stock, 200 shs. MLC Co. (mo., day, yr.) (mo., day, yr.) 1a AMERICAN INFRASTRUCTURE MLP PASS-THROUGH 07/01/2007/01/23 b CLASS ACTION PROCEEDS P 01/01/23|07/01/23 c PUBLICLY TRADED SECURITIES D 11/07/9307/01/23 d TISHMAN SPEYER 201 FOLSOM FUND PASS-THROUGH P 07/01/09|07/01/23 e LEGACY VENTURE IV PASS-THROUGH 07/01/06|07/01/23 Ρ f LEGACY VENTURE V PASS-THROUGH P 07/01/08/07/01/23 q DEXTER FIXED INCOME TE PASS-THROUGH P 07/01/14/07/01/23 h DEXTER INTERNATIONAL EQUITY TE PASS-THROUGH P 07/01/11/07/01/23 i DEXTER GLOBAL EQUITY TE PASS-THROUGH Ρ 07/01/11/07/01/23 | DEXTER US EQUITY TE PASS-THROUGH Ρ 07/01/1107/01/23 k DEXTER HEDGE FUNDS TE PASS-THROUGH Ρ 07/01/1307/01/23 | DEXTER REAL ASSETS TE PASS-THROUGH 07/01/1207/01/23 Ρ 07/01/06|07/01/23 m BLACKSTONE REAL ESTATE PASS-THROUGH P n DEXTER PRIVATE EQUITY TE PASS-THROUGH 07/01/1207/01/23 Ρ 0 ADJUSTMENT FOR GAINS INCLUDED IN UBTI Ρ 07/01/2312/31/23 (h) Gain or (loss) (f) Depreciation allowed (g) Cost or other basis (e) Gross sales price (e) plus (f) minus (g) (or allowable) plus expense of sale 1,637. 1,637. a 36. 36. b 4,946,086. 14,596,<u>567</u>. 19,542,653. С 2,807. -2,807.d 9,800. 9,800.е 68,745. 68,745. f 1,456,816. -1,456,816. g 3,095,659. -3,095,659. h 1,918,186. 1,918,186. 6,615,540. 6,615,540. 2,318,462. 2,318,462. 3,999,193. 3,999,193. 354. -354. m 10,585,565. 10,585,565. 1,936,826. -1,936,826. 0 Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69 (I) Losses (from col. (h)) Gains (excess of col. (h) gain over col. (k), (j) Adjusted basis (k) Excess of col. (i) but not less than "-0-") (i) F.M.V. as of 12/31/69 as of 12/31/69 over col. (j), if any 1,637. a 36. b 14,596,567. -2,807.d 9,800. 68,745. f -1,456,816. g -3,095,659. h 1,918,186. 6,615,540. 2,318,462. 3,999,193. -354. m 10,585,565. n

-1,936,826.

33,621,269.

N/A

2

3

2 Capital gain net income or (net capital loss) ...... { If gain, also enter in Part I, line 7 } If (loss), enter "-0-" in Part I, line 7

Net short-term capital gain or (loss) as defined in sections 1222(5) and (6):

If gain, also enter in Part I, line 8, column (c). If (loss), enter "-0-" in Part I, line 8

Part XIV Supplementary Information

3 Grants and Contributions Paid During the Ye	ear (Continuation)			
Recipient	If recipient is an individual, show any relationship to any foundation manager	Foundation status of	Purpose of grant or contribution	Amount
Name and address (home or business)	or substantial contributor	recipient		
ALFOND YOUTH & COMMUNITY CENTER		PC	AYCC LITTLE LEAGUE	
126 NORTH STREET WATERVILLE, ME 04901				150
MATERVIDEE, ME 04501				
AROOSTOOK MENTAL HEALTH SERVICES INC.		₽C	AROOSTOOK TEEN	
PO BOX 1018			LEADERSHIP CAMP (ATLC)	
CARIBOU, ME 04736			PROGRAM	2,500
BELGRADE REGIONAL HEALTH CENTER		PC	CEILING AND ROOF	
PO BOX 304			MAINTENANCE	
BELGRADE LAKES, ME 04918-0304			IMPROVEMENTS	15,000.
BETH ISRAEL CONGREGATION - BATH		PC	UNRESTRICTED	
906 WASHINGTON ST				
BATH, ME 04530-2653				2,000.
BETH ISRAEL CONGREGATION - WATERVILLE		PC	FOUNDATION AND THE	
291 MAIN STREET			FUTURE CAMPAIGN	640 361
WATERVILLE, ME 04903				640,361.
DIGHLOW LADORATION FOR OGEN GGIENGEG		DG.	DIGILOW IMMOVACION AND	
BIGELOW LABORATORY FOR OCEAN SCIENCES 60 BIGELOW DRIVE		PC	BIGELOW INNOVATION AND EDUCATION WING	
EAST BOOTHBAY, ME 04544				4,000,000.
BRUNSWICK COMMUNITY EDUCATION		PC	UNRESTRICTED	
FOUNDATION PO BOX 1042				
BRUNSWICK, ME 04011-1042				3,000.
BRUNSWICK-TOPSHAM LAND TRUST INC		PC	UNRESTRICTED	
179 NEPTUNE DRIVE, SUITE 200				
BRUNSWICK, ME 04011				5,000
CENTER FOR CURRICULUM REDESIGN		PC	COMPLETION & SCALING	
10 JAMAICAWAY #18 TAMAICA PLAIN MA 02130			OF CYBERPANTHERS CS PROGRAM	435 000
JAMAICA PLAIN, MA 02130			LINGRAM	435,000
COLDY COLLEGE		DG.	TIND HOMD TOMED	
COLBY COLLEGE 4130 MAYFLOWER HILL		PC	UNRESTRICTED	
WATERVILLE, ME 04901-8846				25,000
Total from continuation sheets				68,320,371.

Part XIV Supplementary Information Grants and Contributions Paid During the Year (Continuation) If recipient is an individual, show any relationship to any foundation manager or substantial contributor Recipient Foundation Purpose of grant or Amount status of contribution Name and address (home or business) recipient COLBY COLLEGE PC ART CENTER AND HOTEL 4130 MAYFLOWER HILL WATERVILLE, ME 04901-8846 2,000,000. ATHLETICS CENTER COLBY COLLEGE PC 4130 MAYFLOWER HILL WATERVILLE, ME 04901-8846 10,000,000. EDUCARE CENTRAL MAINE HAROLD ALFOND PC 97 WATER ST SCHOLARSHIPS WATERVILLE, ME 04901-6339 385,190. FULL PLATES FULL POTENTIAL UNRESTRICTED 14 MAINE STREET, BOX 3 BRUNSWICK, ME 04011 5,000. GULFSHORE PLAYHOUSE PC UNRESTRICTED 2640 GOLDEN GATE PKWY, SUITE 211 NAPLES, FL 34105 70,000. HUSSON UNIVERSITY EXPANDING TECHNOLOGY PC 1 COLLEGE CIRCLE AND INNOVATION BANGOR, ME 04401 500,000. JOBS FOR MAINE'S GRADUATES INC. BUILDING MAINES FUTURE 65 STONE STREET WORKFORCE BY ENSURING AUGUSTA, ME 04330 SUCCESS FOR OUR MOST DISADVANTAGED STUDENTS: A PROPOSAL 1,687,658. KENNEBEC BEHAVIORAL HEALTH PC OPERATING SUPPORT 67 EUSTIS PARKWAY WATERVILLE, ME 04901 2,000. MAINE BEHAVIORAL HEALTHCARE PC UNRESTRICTED 110 FREE STREET PORTLAND, ME 04101 20,000. MAINE CHILDRENS HOME FOR LITTLE PC UNRESTRICTED WANDERERS 93 SILVER ST WATERVILLE, ME 04901-5923 15,000. Total from continuation sheets

CAMP SUSAN CURTIS

YOUTH DEVELOPMENT

14,700.

PROGRAM

HAROLD ALFOND FOUNDATION 22-3281672 Part XIV Supplementary Information Grants and Contributions Paid During the Year (Continuation) If recipient is an individual, show any relationship to any foundation manager or substantial contributor Recipient Foundation Purpose of grant or Amount status of contribution Name and address (home or business) recipient MAINE COMMUNITY FOUNDATION, INC. PC LEWISTON-AUBURN AREA 50 MONUMENT SQUARE, 6TH FLOOR RESPONSE FUND: VICTIMS PORTLAND, ME 04101 AND FAMILIES 100,000. MAINE PUBLIC BROADCASTING NETWORK PC UNRESTRICTED 1450 LISBON ST. LEWISTON, ME 04240 25,000. MAINEGENERAL HEALTH so III HAROLD ALFOND CENTER 35 MEDICAL CENTER PARKWAY FOR CANCER CARE AUGUSTA, ME 04330 EXPANSION 5,000,000. MID COAST HOSPITAL PC UNRESTRICTED 329 MAINE ST BRUNSWICK, ME 04011-3310 10,000. NORTHEASTERN UNIVERSITY PC THE HAROLD ALFOND 360 HUNTINGTON AVE SCHOLARS INITIATIVE AT BOSTON, MA 02115-5005 THE ROUX INSTITUTE 11,000,000. PAUL TAYLOR DANCE FOUNDATION PC UNRESTRICTED 551 GRAND ST NEW YORK, NY 10002 40,000. REGION TEN TECHNICAL HIGH SCHOOL FEASIBILITY STUDY TO 68 CHURCH ROAD TRANSFORM REGION 10 TECHNICAL HIGH SCHOOL BRUNSWICK, ME 04011 INTO AN INNOVATIVE FOUR-YEAR, 113,245. SPECTRUM GENERATIONS PC MEALS ON WHEELS PO BOX 2589 AUGUSTA, ME 04338-2589 1,200. ST. JUDE CHILDREN'S RESEARCH HOSPITAL PC UNRESTRICTED 262 DANNY THOMAS PLACE MEMPHIS, TN 38105 1,000.

PC

SUSAN L CURTIS FOUNDATION

PORTLAND, ME 04103

1321 WASHINGTON AVE. SUITE 104

Total from continuation sheets

Part XIV Supplementary Information

3 Grants and Contributions Paid During the Yea				
Recipient  Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager	Foundation status of	Purpose of grant or contribution	Amount
	or substantial contributor	recipient		
PEDFORD HOUSING		PC	UNRESTRICTED	
4 MIDDLE STREET				
BRUNSWICK, ME 04011				10,000
THE CENTER FOR GRIEVING CHILDREN		PC	UNRESTRICTED	
555 FOREST AVE				
ORTLAND, ME 04101-1504				10,000
HE FOUNDATION FOR MAINE COMMUNITY		PC	THE CENTER FOR THE	
COLLEGES			ADVANCEMENT OF MAINES	
323 STATE ST			WORKFORCE: BUILDING A	
AUGUSTA, ME 04330-7149			MORE PROSPEROUS MAINE	7,581,367
				,,002,007
HE JACKSON LABORATORY		PC	MAINE CANCER GENOMICS	
000 MAIN ST.			INITIATIVE 2.0	
BAR HARBOR, ME 04609				2,500,000
HE SPAULDING REHABILITATION HOSPITAL		PC	UNRESTRICTED	
CORPORATION				
300 FIRST AVENUE, 8TH FLOOR				
BOSTON, MA 02129				1,000
THOMAS COLLEGE		PC	CATALYZING GROWTH IN	
L80 W. RIVER RD.			CENTRAL MAINE AND	
WATERVILLE, ME 04901-5066			BEYOND	1,500,000
INTUEDICTIV OF MATNE FOUNDAMION		PC	INTUEDCIMY OF MAINE	
UNIVERSITY OF MAINE FOUNDATION TWO ALUMNI PLACE		FC	UNIVERSITY OF MAINE ATHLETICS MASTER	
DRONO, ME 04469-5792			FACILITIES PLAN	4,000,000
				-,,
UNIVERSITY OF MAINE FOUNDATION		PC	SUSTAINING "THE ALFOND	
TWO ALUMNI PLACE			FUND" IN SUPPORT OF	500 000
DRONO, ME 04469-5792			MAINE ATHLETICS	500,000
UNIVERSITY OF MAINE FOUNDATION		PC	ATHLETIC DIRECTOR	
TWO ALUMNI PLACE			INCENTIVE	
DRONO, ME 04469-5792				25,000
UNIVERSITY OF MAINE SYSTEM		PC	UNIVERSITY OF MAINE	
	1		A MILL EMT CG. MA CMED	
L5 ESTABROOKE DRIVE			ATHLETICS MASTER	

Part XIV Supplementary Information **Grants and Contributions Paid During the Year (Continuation)** If recipient is an individual, show any relationship to any foundation manager or substantial contributor Recipient Foundation Purpose of grant or Amount status of contribution Name and address (home or business) recipient UNIVERSITY OF MAINE SYSTEM REVITALIZING THE 15 ESTABROOKE DRIVE UNIVERSITY OF MAINE ORONO, ME 04469 SYSTEM: STUDENT SUCCESS AND RETENTION; THE GRADUATE AND 3,950,000. UNIVERSITY OF NEW ENGLAND PC THE INSTITUTE FOR 11 HILLS BEACH RD INTERPROFESSIONAL BIDDEFORD, ME 04005 EDUCATION & PRACTICE AT UNE 1,500,000. WATERVILLE CREATES! PC WATERVILLE OPERA HOUSE 10 WATER ST, SUITE 106 SEASON SPONSORSHIP WATERVILLE, ME 04901 15,000. WATERVILLE CREATES! PC OPERATING SUPPORT 10 WATER ST, SUITE 106 WATERVILLE, ME 04901 1,600,000. WATERVILLE HISTORICAL SOCIETY PC WATERVILLE CENTER FOR 62 SILVER STREET LOCAL HISTORY AND WATERVILLE, ME 04901 CULTURE 10,000. Total from continuation sheets

Part XIV Supplementary Information Grants and Contributions Approved for Future Payment (Continuation) If recipient is an individual, show any relationship to any foundation manager or substantial contributor Recipient Foundation Purpose of grant or Amount status of contribution Name and address (home or business) recipient JOBS FOR MAINE'S GRADUATES INC. BUILDING MAINES FUTURE 65 STONE STREET WORKFORCE BY ENSURING AUGUSTA, ME 04330 SUCCESS FOR OUR MOST DISADVANTAGED STUDENTS: A PROPOSAL 8,737,739. MAINE MATHEMATICS AND SCIENCE PC STEM WORKFORCE READY MAINE 2030 ALLTANCE 343 WATER STREET AUGUSTA, ME 04330 8,299,829. MAINEGENERAL HEALTH so III HAROLD ALFOND CENTER 35 MEDICAL CENTER PARKWAY FOR CANCER CARE AUGUSTA, ME 04330 EXPANSION 20,000,000. NATIONAL TRUST FOR LOCAL NEWS PC PRESERVATION OF 405 WALTHAM STREET #319 COMMUNITY AND LOCAL LEXINGTON, MA 02421 NEWS IN MAINE 1,500,000. UNIVERSITY OF MAINE FOUNDATION PC ATHLETIC DIRECTOR TWO ALUMNI PLACE INCENTIVE ORONO, ME 04469-5792 25,000. UNIVERSITY OF MAINE SYSTEM UNIVERSITY OF MAINE PC 15 ESTABROOKE DRIVE ATHLETICS MASTER FACILITIES PLAN ORONO, ME 04469 67,050,000. WATERVILLE HISTORICAL SOCIETY WATERVILLE CENTER FOR PC 62 SILVER STREET LOCAL HISTORY AND WATERVILLE, ME 04901 CULTURE 102,500. 105,715,068. Total from continuation sheets

Part XIV Supplementary Information	
3a Grants and Contributions Paid During the Year Continuation of Purpose of Grant or Contribution	
NAME OF RECIPIENT - 7 LAKES ALLIANCE	
CONSERVING LAND AND WATERS OF THE BELGRADE LAKES TO ENSURE THE REGION'S	
ECONOMIC, ECOLOGICAL AND COMMUNITY HEALTH	
NAME OF RECIPIENT - JOBS FOR MAINE'S GRADUATES INC.	
BUILDING MAINES FUTURE WORKFORCE BY ENSURING SUCCESS FOR OUR MOST	
DISADVANTAGED STUDENTS: A PROPOSAL TO SCALE, STRENGTHEN AND SUSTAIN	
JMGS COLLEGE SUCCESS PROGRAM	
NAME OF RECIPIENT - REGION TEN TECHNICAL HIGH SCHOOL	
FEASIBILITY STUDY TO TRANSFORM REGION 10 TECHNICAL HIGH SCHOOL INTO AN	
INNOVATIVE FOUR-YEAR, FULL-SERVICE TECHNICAL HIGH SCHOOL	
NAME OF RECIPIENT - UNIVERSITY OF MAINE SYSTEM	
REVITALIZING THE UNIVERSITY OF MAINE SYSTEM: STUDENT SUCCESS AND	
RETENTION; THE GRADUATE AND PROFESSIONAL CENTER, AND THE MAINE COLLEGE	
OF ENGINEERING, COMPUTING, AND INFORMATION SCIENCE	

Part XIV Supplementary Information
3b Grants and Contributions Approved for Future Payment Continuation of Purpose of Grant or Contribution
NAME OF RECIPIENT - JOBS FOR MAINE'S GRADUATES INC.
BUILDING MAINES FUTURE WORKFORCE BY ENSURING SUCCESS FOR OUR MOST
DISADVANTAGED STUDENTS: A PROPOSAL TO SCALE, STRENGTHEN AND SUSTAIN
JMGS COLLEGE SUCCESS PROGRAM

## Schedule B

(Form 990)

## **Schedule of Contributors**

Department of the Treasury Internal Revenue Service

Name of the organization

Attach to Form 990, 990-EZ, or 990-PF. Go to www.irs.gov/Form990 for the latest information.

Employer identification number

OMB No. 1545-0047

H	22-3281672								
Organization type (check	c one):								
Filers of:	Section:								
Form 990 or 990-EZ	501(c)( ) (enter number) organization								
	4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation								
	527 political organization								
Form 990-PF	X 501(c)(3) exempt private foundation								
	4947(a)(1) nonexempt charitable trust treated as a private foundation								
	501(c)(3) taxable private foundation								
Note: Only a section 501(	n is covered by the <b>General Rule</b> or a <b>Special Rule</b> . (c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special F	Rule. See instructions.							
General Rule									
	ion filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions total ny one contributor. Complete Parts I and II. See instructions for determining a contributor								
Special Rules									
sections 509(a)(1 contributor, durin	ion described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on EZ, line 1. Complete Parts I and II.	and that received from any one							
For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.									
year, contribution is checked, ente purpose. Don't c	For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the <b>General Rule</b> applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year \$								
answer "No" on Part IV, lin	that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B ne 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-Fing requirements of Schedule B (Form 990).								

For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990) (2023)

Name of organization Employer identification number

## HAROLD ALFOND FOUNDATION

22-3281672

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	nal space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	PETER G ALFOND ESTATE  DAY PITNEY, 1201 GEORGE BUSH BLVD  DELRAY BEACH, FL 33483	\$\$136,941.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		- - \$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		-   \$ _	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		- - \$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		- - \$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		- - \$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization Employer identification number

### HAROLD ALFOND FOUNDATION

22-3281672

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if a	additional space is needed.	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	

Schedule B (Form 990) (2023) Page 4 Name of organization **Employer identification number** HAROLD ALFOND FOUNDATION 22-3281672 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) \$\_Use duplicate copies of Part III if additional space is needed. (a) No. from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

		(e) Transfer of g	gift
	Transferee's name, address, and ZIP +	-4	Relationship of transferor to transferee
No. om art I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
		(e) Transfer of g	gift
	Transferee's name, address, and ZIP +	- 4	Relationship of transferor to transferee

(c) Use of gift

(d) Description of how gift is held

(a) No.

Part I

(b) Purpose of gift

## Form **2220**

**Underpayment of Estimated Tax by Corporations** 

Attach to the corporation's tax return.

estimated tax penalty line of the corporation's income tax return, but do not attach Form 2220.

FORM 990-PF

OMB No. 1545-0123

Department of the Treasury Internal Revenue Service

Go to www.irs.gov/Form2220 for instructions and the latest information.

 $Employer\ identification\ number \\ 22-3281672$ 

HAROLD ALFOND FOUNDATION

Note: Generally, the corporation is not required to file Form 2220 (see Part II below for exceptions) because the IRS will figure any penalty owed and bill the corporation. However, the corporation may still use Form 2220 to figure the penalty. If so, enter the amount from page 2, line 38, on the

F	Part I Required Annual Payment							
1	Total tax (see instructions)						1	563,423.
					1 1			
	a Personal holding company tax (Schedule PH (Form 1120), line				2a			
ŀ	b Look-back interest included on line 1 under section 460(b)(2)							
	contracts or section 167(g) for depreciation under the income	forec	ast method		2b			
	Credit for federal tax paid on fuels (see instructions)							
	d Total. Add lines 2a through 2c						2d	
3	Subtract line 2d from line 1. If the result is less than \$500, do	<b>not</b> c	omplete or file this form.	The corpor	ation			562 402
	does not owe the penalty						3	563,423.
4	Enter the tax shown on the corporation's 2022 income tax retu							040 276
	or the tax year was for less than 12 months, skip this line and	enter	the amount from line 3 c	on line 5			4	948,376.
_								
5	Required annual payment. Enter the smaller of line 3 or line			•			_	563,423.
	enter the amount from line 3  Part II Reasons for Filing - Check the boxes belo						5	503,423.
•	even if it does not owe a penalty. See instructions.	w uia	it apply. If ally buxes are t	ciieckeu, iii	e corporat	ion must me ronn z	220	
_	The corporation is using the adjusted seasonal installr	nont	mathad					
7	X The corporation is using the adjusted seasonal install							
, 8	X The corporation is a "large corporation" figuring its first			n the nrior	waar'e tav			
Ĕ	Part III   Figuring the Underpayment	пточ	unca mstamment basea o	ii tiit piitii	ycai s iax.			
			(a)		(b)	(c)		(d)
9	Installment due dates. Enter in columns (a) through (d) the		(4)		(2)	(0)		(4)
٠	15th day of the 4th ( <b>Form 990-PF filers:</b> Use 5th month),							
	6th, 9th, and 12th months of the corporation's tax year	9	05/15/23	06/	15/23	09/15/	23	12/15/23
10					•			
	above is checked, enter the amounts from Sch A, line 38. If							
	the box on line 8 (but not 6 or 7) is checked, see instructions							
	for the amounts to enter. If none of these boxes are checked,							
	enter 25% (0.25) of line 5 above in each column	10	140,856.	14	0,856	140,8	55.	140,856.
11	Estimated tax paid or credited for each period. For							
	column (a) only, enter the amount from line 11 on line 15.							
	See instructions	11	478,556.			80,0	00.	40,000.
	Complete lines 12 through 18 of one column							
	before going to the next column.							
12	Enter amount, if any, from line 18 of the preceding column	12		33	7,700	196,8		135,989.
	Add lines 11 and 12	13		33	7,700	276,8	44.	175,989.
	Add amounts on lines 16 and 17 of the preceding column	14						
	Subtract line 14 from line 13. If zero or less, enter -0-	15	478,556.	33	7,700	276,8	44.	175,989.
16	16 If the amount on line 15 is zero, subtract line 13 from line							
	14. Otherwise, enter -0-	16			C	0.	0.	
17	Underpayment. If line 15 is less than or equal to line 10,							
	subtract line 15 from line 10. Then go to line 12 of the next							
	column. Otherwise, go to line 18	17						
18	Overpayment. If line 10 is less than line 15, subtract line 10		227 700	1 ^	C 0.4.4	125 0	0.0	
0-	from line 15. Then go to line 12 of the next column	18	337,700.		6,844		øУ.	
αÜ	to Part IV on page 2 to figure the penalty. Do not go to Part IV	าเหน	CIC AIR HU CHILIES ON HN	⊏ 17 - 110 P	chaily is 0	wcu.		

For Paperwork Reduction Act Notice, see separate instructions.

Form 2220 (2023)

Form 2220 (2023)

### Part IV Figuring the Penalty

			(a)	(b)	(c)		(d)
19	Enter the date of payment or the 15th day of the 4th month after the close of the tax year, whichever is earlier.  (C corporations with tax years ending June 30 and S corporations: Use 3rd month instead of 4th month.  Form 990-PF and Form 990-T filers: Use 5th month instead of 4th month.) See instructions	19					
20	Number of days from due date of installment on line 9 to the						
	date shown on line 19	20				4	
21	Number of days on line 20 after 4/15/2023 and before 7/1/2023	21					
22	Underpayment on line 17 x Number of days on line 21 x 7% (0.07)	22	\$	\$	\$		\$
23	Number of days on line 20 after 6/30/2023 and before 10/1/2023	23					
24	Underpayment on line 17 x Number of days on line 23 x 7% (0.07)	24	\$	\$	\$	+	\$
25	Number of days on line 20 after 9/30/2023 and before 1/1/2024	25					
26	Underpayment on line 17 x Number of days on line 25 x 8% (0.08)	26	\$	\$	\$	+	\$
27	Number of days on line 20 after 12/31/2023 and before 4/1/2024	27				1	
28	Underpayment on line 17 x Number of days on line 27 x 8% (0.08)	28	\$	\$	\$	+	\$
29	Number of days on line 20 after 3/31/2024 and before 7/1/2024	29				+	
30	Underpayment on line 17 x Number of days on line 29 x *% 366	30	\$	\$	\$	+	\$
31	Number of days on line 20 after 6/30/2024 and before 10/1/2024	31					
32	Underpayment on line 17 x Number of days on line 31 x *% 366	32	\$	\$	\$	1	\$
33	Number of days on line 20 after 9/30/2024 and before 1/1/2025	33					
34	Underpayment on line 17 x Number of days on line 33 x *%	34	\$	\$	\$		\$
35	Number of days on line 20 after 12/31/2024 and before 3/16/2025	35					
36	Underpayment on line 17 x Number of days on line 35 x *%	36	\$	\$	\$		\$
37	Add lines 22, 24, 26, 28, 30, 32, 34, and 36	37	\$	\$	\$	-	\$
38	<b>Penalty.</b> Add columns (a) through (d) of line 37. Enter the to line for other income tax returns					В	s 0.

<sup>\*</sup> Use the penalty interest rate for each calendar quarter, which the IRS will determine during the first month in the preceding quarter. These rates are published quarterly in an IRS News Release and in a revenue ruling in the Internal Revenue Bulletin. To obtain this information on the Internet, access the IRS website at www.irs.gov. You can also call 800-829-4933 to get interest rate information.

Form **2220** (2023)

FORM 990-PF Form 2220 (2023) Page 3

#### Schedule A Adjusted Seasonal Installment Method and Annualized Income Installment Method See instructions.

Form 1120-S filers: For lines 1, 2, 3, and 21, "taxable income" refers to excess net passive income or the amount on which tax is imposed under section 1374(a), whichever applies.

#### **Adjusted Seasonal Installment Method**

Caution: Use this method only if the base period percentage for any 6 consecutive months is at least 70%. See instructions.

		(a)	(b)	(c)	(d)
1 Enter taxable income for the following periods.		First 3 months	First 5 months	First 8 months	First 11 months
a Tax year beginning in 2020	1a				
<b>b</b> Tax year beginning in 2021	1b				
c Tax year beginning in 2022	1c				
2 Enter taxable income for each period for the tax year beginning in					
2023. See the instructions for the treatment of extraordinary items	2				
		Cinat 4 manually	First C manths	First O manageths	Fating
3 Enter taxable income for the following periods.		First 4 months	First 6 months	First 9 months	Entire year
<b>a</b> Tax year beginning in 2020	3a				
<b>b</b> Tax year beginning in 2021	3b				
<b>c</b> Tax year beginning in 2022	3c				
4 Divide the amount in each column on line 1a by the					
amount in column (d) on line 3a	4				
5 Divide the amount in each column on line 1b by the					
amount in column (d) on line 3b	5				
6 Divide the amount in each column on line 1c by the					
amount in column (d) on line 3c	6				
7 Add lines 4 through 6	7				
8 Divide line 7 by 3.0	8				
9a Divide line 2 by line 8	9a				
<b>b</b> Extraordinary items (see instructions)	9b				
<b>c</b> Add lines 9a and 9b	9c				
10 Figure the tax on the amt on In 9c using the instr for Form					
1120, Sch J, line 1, or comparable line of corp's return $\dots$	10				
<b>11a</b> Divide the amount in columns (a) through (c) on line 3a					
by the amount in column (d) on line 3a	11a				
<b>b</b> Divide the amount in columns (a) through (c) on line 3b					
by the amount in column (d) on line 3b	11b				
<b>c</b> Divide the amount in columns (a) through (c) on line 3c					
by the amount in column (d) on line 3c	11c				
12 Add lines 11a through 11c	12				
13 Divide line 12 by 3.0	13				
<b>14</b> Multiply the amount in columns (a) through (c) of line 10					
by columns (a) through (c) of line 13. In column (d), enter					
the amount from line 10, column (d)	14				
15 Enter any alternative minimum tax (trusts only) for each					
payment period. See instructions	15				
<b>16</b> Enter any other taxes for each payment period. See instr.	16				
17 Add lines 14 through 16	17				
18 For each period, enter the same type of credits as allowed					
on Form 2220, lines 1 and 2c. See instructions	18				
19 Total tax after credits. Subtract line 18 from line 17. If					
zero or less, enter -0-	19				

Form 2220 (2023) FORM 990-PF Page 4

Form 2220 (2023)		FORM 990-P	'F'		Page 4
Part II Annualized Income Installment M	etho	d			
		(a)	(b)	(c)	(d)
		First 2	First 3	First 6	First 9
20 Annualization periods (see instructions)	20	months	months	months	months
21 Enter taxable income for each annualization period. See					
instructions for the treatment of extraordinary items $\ \dots$	21	9,184,667.	13,777,000.	23,709,200.	31,766,659.
22 Annualization amounts (see instructions)	22	6.000000	4.000000	2.000000	1.333330
23a Annualized taxable income. Multiply line 21 by line 22	23a	55,108,002.	55,108,000.	47,418,400.	42,355,439.
<b>b</b> Extraordinary items (see instructions)	23b				
c Add lines 23a and 23b	23c	55,108,002.	55,108,000.	47,418,400.	42,355,439.
24 Figure the tax on the amount on line 23c using the					
instructions for Form 1120, Schedule J, line 1,					
or comparable line of corporation's return	24	766,001.	766,001.	659,116.	588,741.
25 Enter any alternative minimum tax (trusts only) for each					
payment period. See instructions	25				
<b>26</b> Enter any other taxes for each payment period. See instr.	26				
27 Total tax. Add lines 24 through 26	27	766,001.	766,001.	659,116.	588,741.
27 Total tax. Add lines 24 through 26	21	700,001.	700,001	033,110.	300,741.
on Form 2220, lines 1 and 2c. See instructions	28				
29 Total tax after credits. Subtract line 28 from line 27. If					
zero or less, enter -0-	29	766,001.	766,001.	659,116.	588,741.
30 Applicable percentage	30	25%	50%	75%	100%
31 Multiply line 29 by line 30	31	191,500.	383,001.	494,337.	588,741.
Part III Required Installments	, 01				
Note: Complete lines 32 through 38 of one column		1st	2nd	3rd	4th
before completing the next column.		installment	installment	installment	installment
32 If only Part I or Part II is completed, enter the amount in					
each column from line 19 or line 31. If both parts are					
completed, enter the smaller of the amounts in each					
column from line 19 or line 31	32	191,500.	383,001.	494,337.	588,741.
<b>33</b> Add the amounts in all preceding columns of line 38.			140.056	004 540	400 565
See instructions	33		140,856.	281,712.	422,567.
34 Adjusted seasonal or annualized income installments.		191,500.	242,145.	212,625.	166 174
Subtract line 33 from line 32. If zero or less, enter -0-	34	191,500.	242,145.	212,625.	166,174.
35 Enter 25% (0.25) of line 5 on page 1 of Form 2220 in					
each column. <b>Note:</b> "Large corporations," see the instructions for line 10 for the amounts to enter	35	140,856.	140,856.	140,855.	140,856.
36 Subtract line 38 of the preceding column from line 37 of	33	140,030:	140,030.	140,033.	140,030.
the preceding column	36				
		140 056	140.056	140 055	140 056
37 Add lines 35 and 36	37	140,856.	140,856.	140,855.	140,856.
38 Required installments. Enter the smaller of line 34 or					
line 37 here and on page 1 of Form 2220, line 10.	20	140,856.	140,856.	140,855.	140,856.
See instructions	38	T-0,000.	T-0,030.	T=0,000.	T-0,000.

Form **2220** (2023)

\*\* ANNUALIZED INCOME INSTALLMENT METHOD USING STANDARD OPTION

FORM 990-PF INTER	EST ON SAVI	NGS AND TI	EMPORARY	CASH II	NVESTMENTS	STATEMENT 1
SOURCE		REV	(A) VENUE BOOKS		(B) NVESTMENT NCOME	(C) ADJUSTED NET INCOME
TAXABLE INTEREST I	NCOME	4,:	919,531.	4	,919,531.	
TOTAL TO PART I, L	INE 3	4,	919,531.	4	,919,531.	
FORM 990-PF	DIVIDEND	S AND INTI	EREST FRO	M SECU	RITIES	STATEMENT 2
SOURCE	GROSS AMOUNT	CAPITA GAINS DIVIDEN	S RE	(A) EVENUE BOOKS	(B) NET INVEST MENT INCOM	
TAXABLE DIVIDEND INCOME	15,069,335	•	0. 15,0	069,335	. 14,753,15	5.
TO PART I, LINE 4	15,069,335	•	0. 15,0	69,335	. 14,753,15	5.
FORM 990-PF		OTHER	INCOME			STATEMENT 3
DESCRIPTION			(A) REVENU PER BOO		(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME
ROYALTY INCOME FROM ORDINARY INCOME FROM TAX-EXEMPT INCOME	OM PASS-THR PASS-THRU K	U K-1S -1S	8,491	5,297. ,923. 3,820.	873,624 462,935 869,585	•
K-1S	rom rass-1	nko	10	,586.	0	•
TOTAL TO FORM 990-	PF, PART I,	LINE 11	10,581	,626.	2,206,144	•
FORM 990-PF		LEGA	AL FEES			STATEMENT 4
DESCRIPTION		(A) EXPENSES PER BOOKS	(E NET IN S MENT I	IVEST-	(C) ADJUSTED NET INCOMI	(D) CHARITABLE E PURPOSES
LEGAL FEES		20,47	3.	8,189.		12,284.
TO FM 990-PF, PG 1	, LN 16A	20,47	3.	8,189.		12,284.
	=					

FORM 990-PF	ACCOUNTI	NG FEES	STATEMENT 5		
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES	
TAX PREPARATION	34,175.	13,670.		20,505.	
TO FORM 990-PF, PG 1, LN 16B	34,175.	13,670.		20,505.	
FORM 990-PF OTHER PROFESSIONAL FEES STAY					
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES	
DEXTER ENTERPRISES, LLC INVESTMENT CONSULTING FEES GRANT CONSULTING SERVICES INVESTMENT MANAGEMENT FEES	1,756,851. 451,709. 44,983. 16,087.	451,709. 0.		1,054,111. 0. 44,983. 0.	
TO FORM 990-PF, PG 1, LN 16C	2,269,630.	1,170,536.		1,099,094.	
FORM 990-PF	ma v	ng.		mamanim 7	
FORM 990-PF TAXES STATEMENT 7					
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES	
FOREIGN TAXES	635,545.	635,545.		0.	
NET INVESTMENT INCOME TAXES NET STATE UBIT TAXES	935,000. 36,750.	0. 0.		0. 0.	
TO FORM 990-PF, PG 1, LN 18	1,607,295.	635,545.		0.	
= = = = = = = = = = = = = = = = = = = =					

FORM 990-PF	OTHER E	XPENSES	STATEMENT 8		
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME		(D) CHARITABLE PURPOSES	
INVESTMENT INTEREST PASS THRU FROM K-1S NON DEDUCTIBLE EXPENSE PASS	1,949,705.	1,313,195.		0.	
THRU FROM K-1S	155,375.	0.		0.	
CHARITABLE DONATIONS PASS THRU FROM K-1S RENTAL LOSS FROM PASS-THRU	3,775.	0.		3,775.	
K-1S ROYALTY DEDUCTIONS FROM	1,814,524.	821,614.		0.	
PASS-THRU K-1S INSURANCE	156,208. 13,155.	156,208. 5,262.		0. 7,893.	
OTHER DEDUCTIONS PASS-THRU FROM K-1S FILING FEES	15,803,452. 750.	10,814,108.		0. 450.	
TO FORM 990-PF, PG 1, LN 23	19,896,944.	13,110,687.		12,118.	

FORM 990-PF	CORPORATE STOCK		STATEMENT 9
DESCRIPTION		BOOK VALUE	FAIR MARKET VALUE
BERKSHIRE HATHAWAY CL B BERKSHIRE HATHAWAY CL A DEXTER GLOBAL EQUITY TE, LLC DEXTER INTERNATIONAL EQUITY TE DEXTER US EQUITY TE, LLC FIRST HORIZON NATIONAL CO. BRKA/B STOCK SET ASIDE FOR ALE PROGRAM (FAME)		64,755,654. 18,301,104. 99,274,593. 142,704,215. 159,012,172. 184. 1,900,402.	72,272,512. 105,669,937.
TOTAL TO FORM 990-PF, PART II,	, LINE 10B	485,948,324.	805,193,837.
FORM 990-PF	CORPORATE BONDS		STATEMENT 10
DESCRIPTION		BOOK VALUE	FAIR MARKET VALUE
DEXTER FIXED INCOME TE, LLC		44,339,199.	42,660,956.
TOTAL TO FORM 990-PF, PART II,	, LINE 10C	44,339,199.	42,660,956.

FORM 990-PF (	OTHER	INVESTMENTS		STATEMENT 11
DESCRIPTION		VALUATION METHOD	BOOK VALUE	FAIR MARKET VALUE
BLACKSTONE REAL ESTATE PARTNERS	V	COST		
AND VI, LP			751,116.	14,614.
LEGACY VENTURE FUNDS		COST	1,320,586.	<del>-</del>
TISHMAN SPEYER INVESTMENTS: INDI	ΓA	COST		
REAL ESTATE VENTURE			312,675.	175,297.
DEXTER HEDGE FUNDS TE, LLC		COST	123,008,959.	
DEXTER PRIVATE EQUITY TE, LLC		COST	220,190,473.	
DEXTER REAL ASSETS TE, LLC		COST	100,657,964.	
COASTAL MAINE BOTANICAL GARDENS	PRI	COST	, ,	
RECEIVABLE			7,500,000.	7,500,000.
AMERICAN INFRASTRUCTURE MLP		COST	551,243.	
OLYMPIA X		COST	132,407.	
PRECISION CAPITAL		COST	54,031.	196,986.
OZ ADVISORS		COST	0.	5,741.
TOTAL TO FORM 990-PF, PART II, I	LINE 1	13	454,479,454.	663,524,294.
		=		

FORM 990-PF	OTHER ASSETS		STATEMENT 12
DESCRIPTION	BEGINNING OF YR BOOK VALUE	END OF YEAR BOOK VALUE	FAIR MARKET VALUE
SPORTS MEMORABILIA COLLECTION	5,000.	5,000.	5,000.
TO FORM 990-PF, PART II, LINE 15	5,000.	5,000.	5,000.
FORM 990-PF OT	HER LIABILITIES		STATEMENT 13
DESCRIPTION		BOY AMOUNT	EOY AMOUNT
ALFOND LEADERS PROGRAM SET ASIDE		3,772,329.	3,272,402.
TOTAL TO FORM 990-PF, PART II, LI	00	3,772,329.	3,272,402.

FORM 990-PF PART VII - LIST OF OFFICERS, DIRECTOR TRUSTEES AND FOUNDATION MANAGERS					
NAME AND ADDRESS	TITLE AND AVRG HRS/WK		EMPLOYEE BEN PLAN CONTRIB	EXPENSE	
THEODORE B. ALFOND	TRUSTEE				
C/O DEXTER ENT., TWO MONUMENT SQUARE PORTLAND, ME 04101	7.00	0.	0.	0.	
WILLIAM L. ALFOND	TRUSTEE				
C/O DEXTER ENT., TWO MONUMENT SQUARE PORTLAND, ME 04101	7.00	0.	0.	0.	
GREGORY W. POWELL - SEE STATEMENT 18	TRUSTEE				
C/O DEXTER ENT., TWO MONUMENT SQUARE PORTLAND, ME 04101	27.00	0.	0.	0.	
PETER H. LUNDER C/O DEXTER ENT., TWO MONUMENT SQUARE PORTLAND, ME 04101	TRUSTEE				
	1.00	0.	0.	0.	
STEVEN P. AKIN	TRUSTEE				
C/O DEXTER ENT., TWO MONUMENT SQUARE PORTLAND, ME 04101	8.00	0.	0.	0.	
THERESA M. STONE	TRUSTEE				
C/O DEXTER ENT., TWO MONUMENT SQUARE PORTLAND, ME 04101	7.00	0.	0.	0.	
BARRY MILLS	TRUSTEE				
C/O DEXTER ENT., TWO MONUMENT SQUARE PORTLAND, ME 04101	7.00	0.	0.	0.	
KATHARINE ALFOND	TRUSTEE				
C/O DEXTER ENT., TWO MONUMENT SQUARE PORTLAND, ME 04101	7.00	0.	0.	0.	

HAROLD ALFOND FOUNDATION			22	2-3281672
JUSTIN ALFOND C/O DEXTER ENT., TWO MONUMENT SQUARE PORTLAND, ME 04101	TRUSTEE	0.	0.	0.
MICHAEL E. DUBYAK C/O DEXTER ENT., TWO MONUMENT SQUARE PORTLAND, ME 04101	TRUSTEE	0.	0.	0.
JENNIFER SEEMAN C/O DEXTER ENT., TWO MONUMENT SQUARE PORTLAND, ME 04101	TRUSTEE	0.	0.	0.
TOTALS INCLUDED ON 990-PF, PAGE 6,	PART VII	0.	0.	0.

FORM 990-PF

#### EXPENDITURE RESPONSIBILITY STATEMENT PART VI-B, LINE 5D

STATEMENT 15

GRANTEE'S NAME

MAINE SPORTS COMMISSION

GRANTEE'S ADDRESS

44 LAKESIDE DRIVE FALMOUTH, ME 04105

GRANT AMOUNT	DATE OF GRANT	AMOUNT EXPENDED	VERIFICATION DATE
5,000.	02/23/18	5,000.	08/21/24

#### PURPOSE OF GRANT

TO SUPPORT THE 2018/2019 SHE RULES SYMPOSIUM AND FUTURE EVENTS IN CELEBRATION OF NATIONAL GIRLS & WOMEN IN SPORTS DAY.

#### DATES OF REPORTS BY GRANTEE

AUGUST 16, 2017; OCTOBER 16, 2018; AUGUST 15, 2019

#### ANY DIVERSION BY GRANTEE

TO THE BEST OF THE GRANTOR'S KNOWLEDGE, THERE WERE NO DIVERTED FUNDS.

#### RESULTS OF VERIFICATION

THE GRANTOR VERIFIED MAINE SPORTS COMMISSION SUPPORTED THE 2018 AND 2019 SHERULES SYMPOSIUMS AND FUTURE EVENTS BY PROVIDING GRANT FUNDS FOR PURCHASING SUPPLIES AND MARKETING MATERIAL FOR THE EVENT. THE GRANTOR OBTAINED REPRESENTATIONS FROM THE GRANTEE IN THE GRANTEE'S ANNUAL EXPENDITURE RESPONSIBILITY REPORT THAT GRANT FUNDS WERE EXPENDED IN COMPLIANCE WITH THE TERMS OF THE GRANT AGREEMENT. IN AUGUST 2024, THE GRANTOR VERIFIED THAT ALL FUNDS HAVE BEEN EXPENDED. THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE. FORM 990-PF

SUMMARY OF PROGRAM-RELATED INVESTMENTS

STATEMENT 16

#### DESCRIPTION

REVENUE SHARING AGREEMENT WITH A THIRD-PARTY TAX-EXEMPT ORGANIZATION WITH RESPECT TO AMOUNTS PREVIOUSLY EXPENDED BY THE FOUNDATION AS QUALIFIED DISTRIBUTIONS IN SUPPORT OF THE DEVELOPMENT OF A COMPUTER SCIENCE SECONDARY EDUCATION PROGRAM. THE PROGRAM CONSISTS OF A COMPUTER SCIENCE EDUCATION CURRICULUM AND COMPUTER SCIENCE TEACHER PROFESSIONAL DEVELOPMENT FOR GRADES 9 THROUGH 12. THE PARTIES TO THE AGREEMENT DESIRE AND EXPECT THE THIRD-PARTY TAX-EXEMPT ORGANIZATION WILL MAKE THE PROGRAM MORE BROADLY AVAILABLE TO HIGH SCHOOL STUDENTS AND EDUCATORS IN THE UNITED STATES AND WORLDWIDE. UNDER THE AGREEMENT, A PERCENTAGE OF ANY REVENUE COLLECTED BY THE THIRD-PARTY TAX-EXEMPT ORGANIZATION FROM THE PUBLICATION, LICENSING AND DISTRIBUTION OF THE PROGRAM WILL BE PAID TO THE FOUNDATION.

TO FORM 990-PF, PART VIII-B, LINE 1 0.

GENERAL EXPLANATION STATEMENT 17

FORM/LINE IDENTIFIER AND DESCRIPTION/RETURN REFERENCE

FORM 990-PF, PART VIII - FOUNDATION TRUSTEE POWELL ADDITIONAL INFORMATION EXPLANATION:

GREGORY POWELL IS AN EMPLOYEE OF DEXTER ENTERPRISES, LLC. DEXTER ENTERPRISES, LLC IS COMPENSATED UNDER A MANAGEMENT CONTRACT WITH THE FOUNDATION. SEE STATEMENT 6 FOR DEXTER ENTERPRISES, LLC INFORMATION.

#### GENERAL EXPLANATION

STATEMENT 18

#### FORM/LINE IDENTIFIER AND DESCRIPTION/RETURN REFERENCE

990-PF, PART I, LINE 6A, COLUMN A - DISTRIBUTION OF PROPERTY FOR CHARITY

#### **EXPLANATION:**

UNDER REGULATION 53.4940-1, A DISTRIBUTION OF PROPERTY FOR CHARITABLE PURPOSES UNDER SECTION 170(C)(1) OR (2)(B) MADE BY A FOUNDATION TO A CHARITABLE ORGANIZATION IS NOT TREATED AS A TAXABLE SALE OR DISPOSITION. THE CAPITAL GAIN RECORDED ON THE BOOKS IS NOT TAXABLE; THEREFORE, THE PROPERTY DISTRIBUTION IS EXCLUDED FROM NET INVESTMENT INCOME, LINE 7, COLUMN (B).