

## October 14, 2021

The trustees and staff of the Harold Alfond Foundation mourn the loss of our dear friend, David Flanagan, and send our deepest sympathies to his wife Kaye and family.

David served as trustee of the Foundation from 2014 until his passing last evening. Throughout that time, he was a dedicated, thoughtful, and extraordinary contributor to the Foundation's work. His wide-ranging experience and profound understanding of Maine and its people advanced the Foundation's mission in countless ways. David's contributions to our investments in healthcare and education were especially significant, including the development and implementation of major grants to MaineGeneral, MaineHealth, Maine's Community Colleges, and the University of Maine System.

David's insight and vision were as exceptional as the diversity of his career, which spanned private business, government, higher education, and the nonprofit sector. His impact and success in understanding and managing complex challenges and then applying common sense solutions, often in times of crisis, can be seen across our state and was ever present in our boardroom.

A life-long resident of Maine, David was committed to improving the lives of the people of Maine and beyond, and that commitment is underscored by his service on some 20 boards. His devotion to Maine people and all of their challenges is probably best exemplified by his long-time commitment, with Kaye at his side, to the Children's Center in Augusta, an early education center for children with special needs and their families.

In tribute to David and Kaye, the Foundation has made a gift to the Center and its much needed expansion.

We are fortunate beyond words to have had his friendship, commitment, and efforts in the work of the Foundation. We join the people of this state in thanking him for his life's work and to Kaye for sharing him with us.

We will miss you, David.

Gregory W. Powell

Chairman