# Form **990-PF**Department of the Treasury

nternal Revenue Service

EXTENDED TO NOVEMBER 16, 2020 Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

▶ Do not enter social security numbers on this form as it may be made public.
 ▶ Go to www.irs.gov/Form990PF for instructions and the latest information.

OMB No. 1545-0047 **2019**Open to Public Inspection

For calendar year 2019 or tax year beginning , and ending A Employer identification number Name of foundation HAROLD ALFOND FOUNDATION 22-3281672 Number and street (or P.O. box number if mail is not delivered to street address) Room/suite **B** Telephone number C/O DEXTER ENTRPS, TWO MONUMENT SQ (207)828-7999City or town, state or province, country, and ZIP or foreign postal code C If exemption application is pending, check here PORTLAND, ME 04101 G Check all that apply: Initial return Initial return of a former public charity **D** 1. Foreign organizations, check here Final return Amended return 2. Foreign organizations meeting the 85% test, check here and attach computation Address change Name change X Section 501(c)(3) exempt private foundation **H** Check type of organization: E If private foundation status was terminated Section 4947(a)(1) nonexempt charitable trust Other taxable private foundation under section 507(b)(1)(A), check here I Fair market value of all assets at end of year | J Accounting method: Accrual F If the foundation is in a 60-month termination (from Part II, col. (c), line 16) Other (specify) under section 507(b)(1)(B), check here ... 895, 383, 391. (Part I, column (d), must be on cash basis.) **\$** Part I Analysis of Revenue and Expenses (d) Disbursements (a) Revenue and (b) Net investment (c) Adjusted net (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a).) for charitable purposes (cash basis only) expenses per books income 10,000,000. N/A Contributions, gifts, grants, etc., received ...... Check if the foundation is not required to attach Sch. B Interest on savings and temporary cash investments 2,521,395. 2,521,395. STATEMENT 7,721,311. 7,678,205. STATEMENT 4 Dividends and interest from securities 5a Gross rents **b** Net rental income or (loss) 34,886,585 6a Net gain or (loss) from sale of assets not on line 10 b Gross sales price for all assets on line 6a ...... 38,794,040. 7 Capital gain net income (from Part IV, line 2) 29,134,760. 8 Net short-term capital gain Income modifications 10a Gross sales less returns and allowances **b** Less: Cost of goods sold ... c Gross profit or (loss) 939,992. 934,315. STATEMENT 11 Other income 56,069,283. 40,268,675. Total. Add lines 1 through 11 0. 13 Compensation of officers, directors, trustees, etc. 14 Other employee salaries and wages ..... 15 Pension plans, employee benefits 120,477. 6,846. 113,631. Expenses 16a Legal fees STMT 4 19,350. **b** Accounting fees **STMT** 5 7,740. 11,610. 615,874. 733,246. 1,349,120. c Other professional fees STMT 6 12,595. 17 Interest 0. 0. Taxes STMT 381,685. 358,507. 0. 18 Depreciation and depletion 20 Occupancy 44,733. 17,893. 26,840. 21 Travel, conferences, and meetings ..... 22 Printing and publications ...... 23 Other expenses STMT 8 9,441,177. 7,264,896. 9,258. 24 Total operating and administrative 11,369,137. 8,271,756. 894,585. expenses. Add lines 13 through 23 47,085,991. 46,816,906. 25 Contributions, gifts, grants paid 26 Total expenses and disbursements. 58,455,128 8,271,756. 47,711,491. Add lines 24 and 25 27 Subtract line 26 from line 12: -2,385,845**a** Excess of revenue over expenses and disbursements 31,996,919. **b Net investment income** (if negative, enter -0-) N/A C Adjusted net income (if negative, enter -0-)

Б	Part II Balance Sheets Attached schedules and amounts in the description column should be for end-of-year amounts only.		Beginning of year	End o	year		
	arı	column should be for end-of-year amounts only.	(a) Book Value	(b) Book Value	(c) Fair Market Value		
	1	Cash - non-interest-bearing	55,695.	5,323.	5,323.		
		Savings and temporary cash investments	5,480,947.	8,482,542.	8,482,542.		
	3	Accounts receivable ▶					
		Less: allowance for doubtful accounts					
	4	Pledges receivable ▶					
		Less: allowance for doubtful accounts					
	5	Grants receivable					
		Receivables due from officers, directors, trustees, and other					
		disqualified persons					
	7	Other notes and loans receivable					
		Less; allowance for doubtful accounts					
ţ	8	Inventories for sale or use					
Assets	9	Prepaid expenses and deferred charges					
Ä		Investments - U.S. and state government obligations					
	b	Investments - corporate stock STMT 9	328,957,277.	316,800,876.	552,257,134.		
	С	Investments - corporate bonds STMT 10	46,045,048.	43,221,926.	44,964,816.		
	11	Investments - land, buildings, and equipment: basis					
		Less: accumulated depreciation					
	12	Investments - mortgage loans					
	13	Investments - other STMT 11	205,202,551.	215,114,091.	289,668,576.		
	14	Land, buildings, and equipment; basis					
		Less: accumulated depreciation					
	15	Other assets (describe STATEMENT 12)	5,000.	5,000.	5,000.		
		Total assets (to be completed by all filers - see the					
		instructions. Also, see page 1, item I)	585,746,518.	583,629,758.	895,383,391.		
	17	Accounts payable and accrued expenses					
		Grants payable					
S		Deferred revenue					
Liabilities	20	Loans from officers, directors, trustees, and other disqualified persons					
iab	21	Mortgages and other notes payable					
_	22	Other liabilities (describe  STATEMENT 13)	4,351,916.	4,621,001.			
	23	Total liabilities (add lines 17 through 22)	4,351,916.	4,621,001.			
		Foundations that follow FASB ASC 958, check here					
es		and complete lines 24, 25, 29, and 30.					
anc	24	Net assets without donor restrictions					
Bala	25	Net assets with donor restrictions					
pu		Foundations that do not follow FASB ASC 958, check here					
Ī		and complete lines 26 through 30.	F01 004 600	000 <del>-</del>			
ō	26	Capital stock, trust principal, or current funds	581,394,602.				
sets	27	Paid-in or capital surplus, or land, bldg., and equipment fund	0.	0.			
Ass	28	Retained earnings, accumulated income, endowment, or other funds $\dots$	0.	0.			
Net Assets or Fund Balances	29	Total net assets or fund balances	581,394,602.	579,008,757.			
_			FOE 746 F10	E02 C20 7E0			
		Total liabilities and net assets/fund balances  Analysis of Changes in Net Assets or Fund B		583,629,758.			
	art						
		net assets or fund balances at beginning of year - Part II, column (a), line			E01 204 C00		
		at agree with end-of-year figure reported on prior year's return)			581,394,602.		
		amount from Part I, line 27a			-2,385,845.		
					0.		
		lines 1, 2, and 3			579,008,757.		
		eases not included in line 2 (itemize)	aluman (b.) L. OO	5	0. 570 000 757		
6	rotal	net assets or fund balances at end of year (line 4 minus line 5) - Part II, co	olumn (b), line 29	6	579,008,757.		

Fo	rm 990-PF (2019) HARO	LD ALFOND FOUN	DATION					22	2-328:	1672	Page 3
F	Part IV   Capital Gains a	nd Losses for Tax on I	nvestment	t Income							
	(a) List and describe th 2-story brick ware	e kind(s) of property sold (for ex chouse; or common stock, 200 sl	ample, real esta ns. MLC Co.)	te,	( <b>b)</b> F	How ac - Purc - Dona	cquired hase ation	(c) Date a (mo., da	cquired y, yr.)	( <b>d)</b> Dat (mo., d	
1a	1										
t	~	STATEMENTS									
_	C										
(	i										
-					<u>L</u>						
	(e) Gross sales price	(f) Depreciation allowed (or allowable)		st or other basis expense of sale					in or (loss) (f) minus (	g))	
_ 8	1										
_t	)										
_											
_				2 001 00	2				2.0	121	760
_	complete only for assets showing	gain in column (h) and award h		2,091,08	3.						,760.
_	Complete only for assets showing	- ','			-		(I)	Gains (Co k) hut ni	ol. (h) gain i ot less than	minus -0-) <b>or</b>	
	(i) FMV as of 12/31/69	(j) Adjusted basis as of 12/31/69		ccess of col. (i) col. (j), if any				Losses (	from col. (h	1))	
	<del></del>				$\rightarrow$						
_t											
_			+		_						
_					$\dashv$				2 (	12/	,760.
_					$\overline{}$				۷.	7,134	, / 00 •
2	Capital gain net income or (net cap	ital loss) $ \begin{cases} \text{If gain, also entity} \\ \text{If (loss), enter -} \end{cases} $	er in Part I, line 0- in Part I, line	7 7	. }	2 29,134,760			,760.		
3	Net short-term capital gain or (loss If gain, also enter in Part I, line 8, co		and (6):		٦						
	If (loss), enter -0- in Part I, line 8				<u>ال.</u>	3			N/A		
F	Part V   Qualification Un	der Section 4940(e) fo	r Reduced	Tax on Net	Inv	estn	nent Inc	ome			
(Fo	or optional use by domestic private f	oundations subject to the section	4940(a) tax on	net investment in	come	:.)					
lf «	section 4940(d)(2) applies, leave this	s nart hlank									
" '	300tion 4340(u)(2) applies, leave the	s part blank.									
	as the foundation liable for the section				iod?					Yes	X No
	"Yes," the foundation doesn't qualify										
_	Enter the appropriate amount in ea		instructions bei	fore making any ei						(d)	
	(a) Base period years	(b) <sub>1 in)</sub> Adjusted qualifying di	ietrihutione	Net value of no	(C) nchar		uca accate		Distrib	(d) ution ratio	(-))
_	Calendar year (or tax year beginning		02,658.				2,416		col. (b) divi		(C)) 51079
_	2018	41,0	51,343.				$\frac{2,410}{3,417}$				$\frac{51079}{59712}$
_	2017	40,3	63,163.	7	70	, <u>2</u> 5	$\frac{3,417}{8,913}$	•			$\frac{59712}{51322}$
_	2016	37,00	04,178.	7	35	, 05 17	$\frac{0,913}{2,955}$	•			$\frac{31322}{48546}$
_	2015		53,278.	7	22	<u>, 4 /</u> 10	$\frac{2,935}{0,835}$	•			$\frac{46346}{45316}$
_	2014	34,3	33,270.	1	41	, то	0,633	•		• 0	45516
2	Total of line 1, column (d)							. 2		. 2	55975
3	Average distribution ratio for the 5-									^	<b>-</b> 110-
	the foundation has been in existence	e if less than 5 years						. 3		. 0	51195
4	Enter the net value of noncharitable	use assets for 2019 from Part X	, line 5					. 4	808	8,843	,329.
5	Multiply line 4 by line 3							. 5	4:	1,408	,734.
	Enter 1% of net investment income									319	,969.
		, , , , , , , , , , , , , , , , , , , ,									
7	Add lines 5 and 6							. 7	41	1,728	,703.
8	Enter qualifying distributions from I							. 8	4	7,980	,576.
	If line 8 is equal to or greater than li See the Part VI instructions.	ine 7, check the box in Part VI, lin	ie 1b, and comp	lete that part usin	g a 1%	% tax r	rate.				

Part V	/I Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940	)(e), or 4	948 -	- see ir	stru	ctio	ns)
<b>1a</b> Exe	mpt operating foundations described in section 4940(d)(2), check here 🕨 🔛 and enter "N/A" on line 1.	)					
Date	e of ruling or determination letter: (attach copy of letter if necessary-see instructions)						
<b>b</b> Don	nestic foundations that meet the section 4940(e) requirements in Part V, check here 🕨 🗵 and enter 1%	}	1		31	9,9	69.
of P	art I, line 27b						
c All c	other domestic foundations enter 2% of line 27b. Exempt foreign organizations, enter 4% of Part I, line 12, col. (b)						
<b>2</b> Tax	under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-)		2				0.
3 Add	lines 1 and 2		3		31	9,9	69.
4 Sub	title A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-)		4				0.
5 Tax	based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-		5		31	9,9	69.
6 Cred	dits/Payments:						
<b>a</b> 201	9 estimated tax payments and 2018 overpayment credited to 2019 6a 213	,148.					
<b>b</b> Exe	inperioroigh organizations tax withhold at source	0.0					
c Tax	paid with application for extension of time to file (Form 8868) 6c 450	,400.					
<b>d</b> Bacl	kup withholding erroneously withheld 6d	0.					
	al credits and payments. Add lines 6a through 6d		7		66	3,5	48.
	er any ${\sf penalty}$ for underpayment of estimated tax. Check here $\overline{f X}$ if Form 2220 is attached		8				0.
9 Tax	due. If the total of lines 5 and 8 is more than line 7, enter amount owed		9				
	rpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid		10		34	3,5	79.
<b>11</b> Ente	er the amount of line 10 to be: Credited to 2020 estimated tax > 343,579. Re	funded	11				0.
Part V	/II-A Statements Regarding Activities						
<b>1a</b> Duri	ing the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate	or intervene	in			Yes	No
any	political campaign?				1a		X
<b>b</b> Did	it spend more than \$100 during the year (either directly or indirectly) for political purposes? See the instructions	for the defin	ition		1b		X
If th	e answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published	or					
dist	ributed by the foundation in connection with the activities.						
c Did	the foundation file Form 1120-POL for this year?				1c		X
	er the amount (if any) of tax on political expenditures (section 4955) imposed during the year:						
(1)	On the foundation. $\blacktriangleright$ \$ (2) On foundation managers. $\blacktriangleright$ \$	0.					
	er the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foun	dation					
man	nagers. ▶ \$ 0.						
2 Has	the foundation engaged in any activities that have not previously been reported to the IRS?				2		X
If "Y	es," attach a detailed description of the activities.						
3 Has	the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of inco	rporation, o	r				
byla	ws, or other similar instruments? If "Yes," attach a conformed copy of the changes				3		X
4a Did	the foundation have unrelated business gross income of \$1,000 or more during the year?				4a	X	
<b>b</b> If "Y	es," has it filed a tax return on Form 990-T for this year?				4b	X	
5 Was	s there a liquidation, termination, dissolution, or substantial contraction during the year?				5		X
If "Y	es," attach the statement required by General Instruction T.						
6 Are	the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either:						
<ul> <li>By</li> </ul>	y language in the governing instrument, or						
<ul> <li>By</li> </ul>	y state legislation that effectively amends the governing instrument so that no mandatory directions that conflict v	ith the state	law				
rem	ain in the governing instrument?				6	Х	
	the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and P				7	X	
8a Ente	er the states to which the foundation reports or with which it is registered. See instructions. 🕨						
	E,CA						
<b>b</b> If th	e answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or design	ate)					
of ea	ach state as required by General Instruction G? If "No," attach explanation				8b	Х	
	ne foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j						
year	2019 or the tax year beginning in 2019? See the instructions for Part XIV. If "Yes," complete Part XIV				9		X
<b>10</b> Did	any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addi	esses	<u></u>	<u></u> [	10		X

			Yes	No			
11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of						
	section 512(b)(13)? If "Yes," attach schedule. See instructions	11		X			
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges?						
	If "Yes," attach statement. See instructions	12		X			
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	X				
Website address WWW.HAROLDALFONDFOUNDATION.ORG							
14	The books are in care of ▶ DEXTER ENTERPRISES, INC. Telephone no. ▶ 207-82		999				
	Located at ► TWO MONUMENT SQUARE, PORTLAND, ME ZIP+4 ►04						
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - check here						
	and enter the amount of tax-exempt interest received or accrued during the year		/A	NIa			
16	At any time during calendar year 2019, did the foundation have an interest in or a signature or other authority over a bank,		Yes	X			
	securities, or other financial account in a foreign country?	16		Λ			
	See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes," enter the name of the foreign country						
Pa	art VII-B   Statements Regarding Activities for Which Form 4720 May Be Required						
	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.		Yes	Nο			
12	During the year, did the foundation (either directly or indirectly):		103	140			
10	(1) Engage in the sale or exchange, or leasing of property with a disqualified person?						
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from)						
	a disqualified person? Yes X No						
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? X Yes No						
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? X Yes No						
	(5) Transfer any income or assets to a disqualified person (or make any of either available						
	for the benefit or use of a disqualified person)?						
	(6) Agree to pay money or property to a government official? (Exception. Check "No"						
	if the foundation agreed to make a grant to or to employ the official for a period after						
	termination of government service, if terminating within 90 days.)						
b	If any answer is "Yes" to 1a(1)-(6), did <b>any</b> of the acts fail to qualify under the exceptions described in Regulations						
	section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions	1b		X			
	Organizations relying on a current notice regarding disaster assistance, check here						
C	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected						
	before the first day of the tax year beginning in 2019?	1c		X			
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation						
	defined in section 4942(j)(3) or 4942(j)(5)):						
a	At the end of tax year 2019, did the foundation have any undistributed income (Part XIII, lines  6d and 6e) for tax year(s) beginning before 2019?  Yes X No						
	If "Yes," list the years \( \bigs_{\text{\tint{\text{\tint{\text{\tik}\text{\tetx{\text{\texi}\text{\text{\text{\texi}\text{\text{\text{\texi}\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\t						
L	valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to <b>all</b> years listed, answer "No" and attach						
	statement - see instructions.)  N/A	2b					
,	of the provisions of section 4942(a)(2) are being applied to <b>any</b> of the years listed in 2a, list the years here.	20					
38	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time						
-	during the year?						
b	of "Yes," did it have excess business holdings in 2019 as a result of (1) any purchase by the foundation or disqualified persons after						
	May 26, 1969; <b>(2)</b> the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose						
	of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Form 4720,						
	Schedule C, to determine if the foundation had excess business holdings in 2019.)  N/A	3b					
4a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		X			
	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that						
	had not been removed from jeopardy before the first day of the tax year beginning in 2019?	4b		X			

Part VII-B Statements Regarding Activities for Which I	orm 4720 May Be F	Required (conti	nued)			
5a During the year, did the foundation pay or incur any amount to:					Yes	No
(1) Carry on propaganda, or otherwise attempt to influence legislation (section	1 4945(e)) <b>?</b>		res X No			
(2) Influence the outcome of any specific public election (see section 4955); o	r to carry on, directly or indire	ectly,				
any voter registration drive?			res X No			
(3) Provide a grant to an individual for travel, study, or other similar purposes?						
(4) Provide a grant to an organization other than a charitable, etc., organization						
4945(d)(4)(A)? See instructions		X \	res L No			
(5) Provide for any purpose other than religious, charitable, scientific, literary,	or educational purposes, or f	or				
the prevention of cruelty to children or animals?		۱ 🗀۱	res X No			
<b>b</b> If any answer is "Yes" to 5a(1)-(5), did <b>any</b> of the transactions fail to qualify und						
section 53.4945 or in a current notice regarding disaster assistance? See instru	uctions			5b	Х	
Organizations relying on a current notice regarding disaster assistance, check t						
c If the answer is "Yes" to question 5a(4), does the foundation claim exemption fr						
expenditure responsibility for the grant?	E STATEMENT I	.5 <u>X</u> \	/es No			
If "Yes," attach the statement required by Regulations section 53.4945-5(d).						
<b>6a</b> Did the foundation, during the year, receive any funds, directly or indirectly, to						
a personal benefit contract?		۱ لـــا	es X No			
<b>b</b> Did the foundation, during the year, pay premiums, directly or indirectly, on a p	ersonal benefit contract?			6b		X
If "Yes" to 6b, file Form 8870.			. 37			
7a At any time during the tax year, was the foundation a party to a prohibited tax s	helter transaction?	······································	es X No			
<b>b</b> If "Yes," did the foundation receive any proceeds or have any net income attribu			N/A	7b		
8 Is the foundation subject to the section 4960 tax on payment(s) of more than \$			. 32			
excess parachute payment(s) during the year?		<u>\\</u>	res X No			
Part VIII Information About Officers, Directors, Trust Paid Employees, and Contractors	ees, Foundation Ma	ınagers, Hıgn	ly			
List all officers, directors, trustees, and foundation managers and t	heir compensation.					
	(b) Title, and average hours per week devoted	(c) Compensation	(d) Contributions to	Π (	e) Exp	ense
(a) Name and address	hòurs per week devoted to position	(If not paid, enter -0-)	(d) Contributions to employee benefit plan and deferred compensation	3 ac	count, allowar	other oces
	to position	1 0.11.01	Compensation	+-		
SEE STATEMENT 14		0	. 0			0.
				$\perp$		
2 Compensation of five highest-paid employees (other than those inc	<u> </u>	enter "NONE."	1 (d)		. F	
(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week	(c) Compensation	(d) Contributions to employee benefit plan and deferred	s l ac	e) Exp count,	other
	devoted to position	( )	compensation	;	allowar	nces
NONE						
				Д_		
				Д		
			1	—		
		-	1	+		
Total number of other employees paid over \$50,000		<u> </u>				0
ו סופו וועוווטפו טו טעופו פוווףוטעככט אַמוע טעכו קטט,טטט						U

Part VIII Information About Officers, Directors, Trustees, Foundation Paid Employees, and Contractors (continued)	tion Managers, Highly	
3 Five highest-paid independent contractors for professional services. If none, enter	r "NONE."	
(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
DEXTER PRIVATE EQUITY TE LLC	INVEST PORTFOLIO	
TWO MONUMENT SQUARE, PORTLAND, ME 04101	DEDUCTIONS	1,920,445.
DEXTER US EQUITY TE LLC	INVEST PORTFOLIO	<u> </u>
TWO MONUMENT SQUARE, PORTLAND, ME 04101	DEDUCTIONS	1,000,927.
DEXTER ENTERPRISES, INC.	INVESTMENT & GRANT	<u> </u>
TWO MONUMENT SQUARE, PORTLAND, ME 04101	ADMINISTRATION	1,000,699.
DEXTER REAL ASSETS TE, LLC	INVEST PORTFOLIO	<u> </u>
TWO MONUMENT SQUARE, PORTLAND, ME 04101	DEDUCTIONS	898,492.
DEXTER INTERNATIONAL EQUITY TE LLC	INVEST PORTFOLIO	<u> </u>
TWO MONUMENT SQUARE, PORTLAND, ME 04101	DEDUCTIONS	849,279.
Total number of others receiving over \$50,000 for professional services		<u>4</u>
Part IX-A   Summary of Direct Charitable Activities		<u>'</u>
List the foundation's four largest direct charitable activities during the tax year. Include relevant statis number of organizations and other beneficiaries served, conferences convened, research papers produced.		Expenses
1 NONE	•	
		0.
2		
3		
4		
'		
Part IX-B   Summary of Program-Related Investments		
Describe the two largest program-related investments made by the foundation during the tax year on	lines 1 and 2.	Amount
1 N/A		
2		
	<u>-</u>	
All other program-related investments. See instructions.		
3		
<u> </u>		

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▶

0.

Total. Add lines 1 through 3

P	art X Minimum Investment Return (All domestic foundations	must comp	olete this part. Foreign f	oundation	s, see instructions.)
1	Fair market value of assets not used (or held for use) directly in carrying out charitat		-		
	Average monthly fair market value of securities	1a	816,704,651.		
	Average of monthly cash balances				4,456,089.
C	Fair market value of all other assets	1c			
d	Total (add lines 1a, b, and c)	1d	821,160,740.		
е	Reduction claimed for blockage or other factors reported on lines 1a and				
	1c (attach detailed explanation)	1e		).	
2	Acquisition indebtedness applicable to line 1 assets			2	0.
3	Subtract line 2 from line 1d			3	821,160,740.
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amoun	t, see instru	ctions)	4	12,317,411.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and o	n Part V, lin	e 4	5	808,843,329
6	Minimum investment return. Enter 5% of line 5			6	40,442,166
P	art XI Distributable Amount (see instructions) (Section 4942(j)(3) a foreign organizations, check here ▶ ☐ and do not complete this part	t.)			
1	Minimum investment return from Part X, line 6				40,442,166.
2a	Tax on investment income for 2019 from Part VI, line 5	2a	319,969	9.	
b	Income tax for 2019. (This does not include the tax from Part VI.)	2b			
C	Add lines 2a and 2b	2c	319,969		
3	Distributable amount before adjustments. Subtract line 2c from line 1			3	40,122,197.
4	Recoveries of amounts treated as qualifying distributions			4	0 .
5	Add lines 3 and 4				40,122,197.
6	Deduction from distributable amount (see instructions)			. 6	0.
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Par				40,122,197
P	art XII Qualifying Distributions (see instructions)				
1	Amounts paid (including administrative expenses) to accomplish charitable, etc., pu	rposes:			
а	Expenses, contributions, gifts, etc total from Part I, column (d), line 26			1a	47,711,491.
b	Program-related investments - total from Part IX-B				0 .
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charita				
3	Amounts set aside for specific charitable projects that satisfy the:				
а	Suitability test (prior IRS approval required)	3a	269,085		
b		3b			
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8; a	and Part XIII	, line 4	4	47,980,576
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net inv			··	<u> </u>
	income. Enter 1% of Part I, line 27b			5	319,969
6	Adjusted qualifying distributions. Subtract line 5 from line 4			6	47,660,607
	Note: The amount on line 6 will be used in Part V, column (b), in subsequent years				

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4940(e) reduction of tax in those years.

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# Part XIII Undistributed Income (see instructions)

	<b>(a)</b> Corpus	(b) Years prior to 2018	(c) 2018	<b>(d)</b> 2019
1 Distributable amount for 2019 from Part XI, line 7				40,122,197.
2 Undistributed income, if any, as of the end of 2019:				
<b>a</b> Enter amount for 2018 only			1,182,809.	
<b>b</b> Total for prior years:				
Excess distributions carryover, if any, to 2019:		0.		
<b>a</b> From 2014				
<b>b</b> From 2015 <b>c</b> From 2016				
JF 0047				
e From 2018				
f Total of lines 3a through e	0.			
Qualifying distributions for 2019 from				
Part XII, line 4: ►\$ 47,980,576.				
<b>a</b> Applied to 2018, but not more than line 2a			1,182,809.	
<b>b</b> Applied to undistributed income of prior				
years (Election required - see instructions)		0.		
<b>c</b> Treated as distributions out of corpus				
(Election required - see instructions)	0.			
<b>d</b> Applied to 2019 distributable amount				40,122,197.
e Remaining amount distributed out of corpus	6,675,570.			
5 Excess distributions carryover applied to 2019 (If an amount appears in column (d), the same amount must be shown in column (a).)	0.			0.
6 Enter the net total of each column as indicated below:				
<b>a</b> Corpus. Add lines 3f, 4c, and 4e. Subtract line 5	6,675,570.			
<b>b</b> Prior years' undistributed income. Subtract				
line 4b from line 2b		0.		
<b>c</b> Enter the amount of prior years'				
undistributed income for which a notice of deficiency has been issued, or on which				
the section 4942(a) tax has been previously				
assessed		0.		
<b>d</b> Subtract line 6c from line 6b. Taxable				
amount - see instructions		0.		
e Undistributed income for 2018. Subtract line				
4a from line 2a. Taxable amount - see instr			0.	
f Undistributed income for 2019. Subtract				
lines 4d and 5 from line 1. This amount must be distributed in 2020				0.
7 Amounts treated as distributions out of				0.
corpus to satisfy requirements imposed by				
section 170(b)(1)(F) or 4942(g)(3) (Election				
may be required - see instructions)	0.			
8 Excess distributions carryover from 2014				
not applied on line 5 or line 7	0.			
9 Excess distributions carryover to 2020.				
Subtract lines 7 and 8 from line 6a	6,675,570.			
10 Analysis of line 9:				
<b>a</b> Excess from 2015				
<b>b</b> Excess from 2016				
c Excess from 2017				
d Excess from 2018				
e Excess from 2019 6,675,570.				

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Part XIV Private Operating F	oundations (see in	structions and Part VI	I-A, question 9)	N/A			
1 a If the foundation has received a ruling o	r determination letter that	it is a private operating					
foundation, and the ruling is effective for	2019, enter the date of t	he ruling					
<b>b</b> Check box to indicate whether the found	lation is a private operatir	ng foundation described	in section	4942(j)(3) or 49	42(j)(5)		
2 a Enter the lesser of the adjusted net	Tax year		Prior 3 years				
income from Part I or the minimum	(a) 2019	<b>(b)</b> 2018	(c) 2017	( <b>d</b> ) 2016	(e) Total		
investment return from Part X for							
each year listed							
<b>b</b> 85% of line 2a							
c Qualifying distributions from Part XII,							
line 4, for each year listed							
<b>d</b> Amounts included in line 2c not							
used directly for active conduct of							
exempt activities							
e Qualifying distributions made directly							
for active conduct of exempt activities.							
Subtract line 2d from line 2c							
<b>3</b> Complete 3a, b, or c for the							
alternative test relied upon:  a "Assets" alternative test - enter:							
(1) Value of all assets							
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)							
<b>b</b> "Endowment" alternative test - enter							
2/3 of minimum investment return							
shown in Part X, line 6, for each year listed							
c "Support" alternative test - enter:							
(1) Total support other than gross							
investment income (interest,							
dividends, rents, payments on							
securities loans (section 512(a)(5)), or royalties)							
(2) Support from general public							
and 5 or more exempt							
organizations as provided in							
section 4942(j)(3)(B)(iii)							
an exempt organization							
(4) Gross investment income  Part XV   Supplementary Info	rmation (Comple	l te this nart only	if the foundation	had \$5,000 or mo	re in assets		
at any time during t			ii tiio iouiiuutioii	παα φο,σσο στ ππ	ore iii addeta		
1 Information Regarding Foundation							
a List any managers of the foundation wh	•	than 2% of the total con	tributions received by the	foundation before the clos	se of any tay		
year (but only if they have contributed n			and a done in the control of the	Touridation boloro the olor	o or any tax		
NONE							
<b>b</b> List any managers of the foundation wh	o own 10% or more of th	e stock of a corporation	(or an equally large portion	on of the ownership of a pa	artnership or		
other entity) of which the foundation has			(or an equally large pertit	on or the entherenip of a pe	ar arror orrip or		
NONE							
2 Information Regarding Contributi	on, Grant, Gift, Loan	Scholarship, etc., P	rograms:				
Check here ▶ ☐ if the foundation o			-	ot accept unsolicited requ	ests for funds. If		
the foundation makes gifts, grants, etc.,							
<b>a</b> The name, address, and telephone num	ber or email address of th	ne person to whom appli	cations should be address	sed:			
					-828-7999		
	REFER TO GRANT GUIDELINES AT WWW.HAROLDALFONDFOUNDATION.ORG, 207-828-7999 DEXTER ENTERPRISES INC, TWO MONUMENT SQUARE, PORTLAND, ME 04101						
<b>b</b> The form in which applications should be				•			
REFER TO GRANT GUIDE				ON.ORG			
c Any submission deadlines:							
REFER TO GRANT GUIDE	LINES AT WW	W.HAROLDALI	FONDFOUNDATI	ON.ORG			
<b>d</b> Any restrictions or limitations on awards	s, such as by geographica	al areas, charitable fields	, kinds of institutions, or o	other factors:			
REFER TO GRANT GUIDE							

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Supplementary Information (continued) Part XV Grants and Contributions Paid During the Year or Approved for Future Payment If recipient is an individual, Recipient Foundation Purpose of grant or show any relationship to Amount status of contribution any foundation manager Name and address (home or business) recipient or substantial contributor a Paid during the year ALFOND SCHOLARSHIP FOUNDATION so I OPERATIONS 15 MONUMENT SQUARE, 2ND FLOOR PORTLAND, ME 04101 647,650. ALFOND SCHOLARSHIP FOUNDATION SO I ASF SCHOLARSHIP 15 MONUMENT SQUARE, 2ND FLOOR PAYMENTS PORTLAND, ME 04101 6,154,247. ALFOND SCHOLARSHIP FOUNDATION so I QUARTERLY FAME 15 MONUMENT SQUARE, 2ND FLOOR EXPENSES PORTLAND, ME 04101 249,350. STRATEGIC LONG TERM ALFOND YOUTH & COMMUNITY CENTER ÞС CAPITAL AND 126 NORTH STREET WATERVILLE, ME 04901 DEVELOPMENT SUSTAINABILITY AT THE ALFOND YOUTH CENTER 532,252. ALFOND YOUTH & COMMUNITY CENTER WATERVILLE CAL RIPKEN PC. 126 NORTH STREET LEAGUE WATERVILLE, ME 04901 150. SEE CONTINUATION SHEET(S) → 3a 46,816,906. Total **b** Approved for future payment CENTER FOR CURRICULUM REDESIGN PC CYBERPANTHERS CS PATH 10 JAMAICAWAY #18 FOR EDUCATION, BOSTON, MA 02130 EMPLOYABILITY AND LIFE 497,000. CURRENT YEAR SET ASIDE FAME LEADERS, INC. SO I PO BOX 949 ALFOND LEADERS AUGUSTA, ME 04332-0949 STUDENT DEBT REDUCTION PROGRAM 269,085.

**▶** 3b

766,085.

Total

#### Part XVI-A **Analysis of Income-Producing Activities**

Enter gross amounts unless otherwise indicated.	5111 514155	i business income	Exclu		(e)
1 Program service revenue:	(a) Business code	<b>(b)</b> Amount	(C) Exclu- sion code	( <b>d)</b> Amount	Related or exempt function income
a					
b					
С					
d					
			П		
f					
g Fees and contracts from government agencies			$\vdash$		
2 Membership dues and assessments			$\vdash$		
3 Interest on savings and temporary cash			Н		
			14	2 521 395	
investments  4 Dividends and interest from securities	<del>                                     </del>		14		
			1 1	7,721,511.	
5 Net rental income or (loss) from real estate:					
a Debt-financed property			$\vdash$		
<b>b</b> Not debt-financed property					
6 Net rental income or (loss) from personal property					
7 Other investment income			14	939,992.	
8 Gain or (loss) from sales of assets other					
than inventory	900099	1,229,945.	18	33,656,640.	
9 Net income or (loss) from special events					
10 Gross profit or (loss) from sales of inventory					
11 Other revenue:					
a					
b					
c					
al .					
d			$\vdash$		
de		1 229 9/15		11 839 338	0
e  12 Subtotal. Add columns (b), (d), and (e)				44,839,338.	0.
d e 12 Subtotal. Add columns (b), (d), and (e) 13 Total. Add line 12, columns (b), (d), and (e)					0. 46,069,283.
d e 12 Subtotal. Add columns (b), (d), and (e) 13 Total. Add line 12, columns (b), (d), and (e) (See worksheet in line 13 instructions to verify calculations.)				13	0. 46,069,283.
d e 12 Subtotal. Add columns (b), (d), and (e) 13 Total. Add line 12, columns (b), (d), and (e) (See worksheet in line 13 instructions to verify calculations.)  Part XVI-B Relationship of Activities t	o the Acco	mplishment of Ex	emp	t Purposes	46,069,283.
d e 12 Subtotal. Add columns (b), (d), and (e) 13 Total. Add line 12, columns (b), (d), and (e) (See worksheet in line 13 instructions to verify calculations.)  Part XVI-B Relationship of Activities t  Line No. Explain below how each activity for which inco	to the Acco	mplishment of Ex	emp	t Purposes	46,069,283.
d e 12 Subtotal. Add columns (b), (d), and (e) 13 Total. Add line 12, columns (b), (d), and (e) (See worksheet in line 13 instructions to verify calculations.)  Part XVI-B Relationship of Activities t  Line No.  Explain below how each activity for which inco the foundation's exempt purposes (other than	to the Acco	mplishment of Ex	emp	t Purposes	46,069,283.
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# 22-3281672 Part XVII Information Regarding Transfers to and Transactions and Relationships With Noncharitable

		Exempt Organ	izations								
1	Did the	organization directly or indir	rectly engage in any	of the followin	ng with any other organiza	tion described	in section 501(c	)		Yes	No
	(other t	than section 501(c)(3) organ	izations) or in sectio	n 527, relating	g to political organizations	?					
а	Transfe	ers from the reporting founda	ation to a noncharital	ble exempt or	ganization of:						
	(1) Ca	sh							1a(1)		X
		ner assets									X
b		ransactions:									
(1) Sales of assets to a noncharitable exempt organization								1b(1)		X	
											X
											X
(4) Reimbursement arrangements											X
(5) Loans or loan guarantees										X	
	(6) Pe	rformance of services or me	mbership or fundrais	sing solicitatio	ons				1b(6)		X
C		g of facilities, equipment, ma									X
		nswer to any of the above is								ets,	
		ices given by the reporting fo									
	column	(d) the value of the goods,	other assets, or serv	ices received.							
(a)∟	ine no.	(b) Amount involved	(c) Name of	noncharitable	e exempt organization	( <b>d</b> ) De	escription of transfer	s, transactions, and	d sharing arr	angeme	nts
				N/A							
	+										
	+										
	+										
	-+										
2a	Is the f	oundation directly or indirect	ı	elated to, one	or more tax-exempt orga	nizations desc	ribed				
		on 501(c) (other than sectio	-					[	Yes	X	No
b		complete the following sch									
		(a) Name of org			(b) Type of organization		(c) Descri	ption of relation	ship		
		N/A									
	1										
٠.	l and	der penalties of perjury, I declare declare declare declare declare declare, it is true, correct, and con						M	ay the IRS o	iscuss t	his
Sig	gn ere				1			sh	<u>iown</u> below	? Se <u>e ins</u>	str.
116		ignature of officer or trustee			Data		USTEE	\	X Yes		J No ▮
	5	ignature of officer or trustee		Dranararia a	Date	Title	Check	if PTIN			
		Print/Type preparer's na	unc	Preparer's s	ıyııatuı <del>c</del>	Date	self- emp				
Pa	nid	DANIEL P.	DOTDOM	124	P Do not	11/12		·	1206	201	
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22-3281672

Part IV Capital Gains and Losses for Tax on Investment Income (b) How acquired (a) List and describe the kind(s) of property sold, e.g., real estate, (c) Date acquired (d) Date sold P - Purchase D - Donation 2-story brick warehouse; or common stock, 200 shs. MLC Co. (mo., day, yr.) (mo., day, yr.) 18 REALTY ASSOCIATES FUND IX CORPORATION P b OCH ZIFF CAPITAL PASS-THROUGH P C SPECIAL OPPS III PASS-THROUGH P d LEGACY VENTURE IV PASS-THROUGH P e LEGACY VENTURE V PASS-THROUGH P f BLACKSTONE REAL ESTATE PASS-THROUGH P q DEXTER HEDGE FUNDS TE PASS-THROUGH P h DEXTER TS INDIA FUND PASS-THROUGH P DEXTER US EQUITY TE PASS-THROUGH P DEXTER FIXED INCOME TE PASS-THROUGH P k DEXTER INTERNATIONAL EQUITY PASS-THROUGH P DEXTER GLOBAL EQUITY TE PASS-THROUGH P m DEXTER PRIVATE EQUITY PASS-THROUGH P P n DEXTER REAL ASSETS PASS-THROUGH O CLASS ACTION PROCEEDS P (f) Depreciation allowed (g) Cost or other basis (h) Gain or (loss) (e) Gross sales price (or allowable) plus expense of sale (e) plus (f) minus (g) 1,340. 1,340. а 2,315. 2,315. b 157,339. 157,339. С 332,471. 332,471 d 267,985. 267,985. е 218,981. 218,981. 6,418,232. 6,418,232. 102,882. 102,882. h 9,368,931. 9,368,931. 252,639. 252,639. 1,606,739. 1,606,739. 782,052. -782,052. 8,039,050 8,039,050. m 4,443,469. 4,443,469. n 790. 790. 0 Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69 (I) Losses (from col. (h)) Gains (excess of col. (h) gain over col. (k), (j) Adjusted basis (k) Excess of col. (i) (i) F.M.V. as of 12/31/69 but not less than "-0-") as of 12/31/69 over col. (j), if any 1,340. а 2,315. b 157,339. С 332,471. d 267,985. е 218,981. 6,418,232. 102,882. h 9,368,931. 252,639. 1,606,739. -782,052. 8,039,050. m 4,443,469. n 790. 0 2 Capital gain net income or (net capital loss)  $\dots$  { If gain, also enter in Part I, line 7 } Part I, line 7 2 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c). If (loss), enter "-0-" in Part I, line 8 3

_	OTA	-	T 14	011
2	2	3	28	16

(a) List and	describe the kind(s) of property sold	d, e.g., real estate,		(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
	2-story brick warehouse; or common stock, 200 shs. MLC Co.					(IIIO., uay, yr.)
1a ADJUSTMENT FOR				P		
b WINDJAMMER HOL	DINGS INC STOCK	DISPOSAL		D		
C						
d						
е						
f						
g						
h						
i						
j						
k						
1						
m						
n						
0						
(e) Gross sales price	<b>(f)</b> Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale			) Gain or (loss) lus (f) minus (g)	
2	,	1,309,031.		.,.	. ,	309,031.
a b 12,680.		1,303,031.			± ,	12,680.
						12,000.
c d						
e f						
<u>g</u>						
h						
i						
j						
k						
I						
m						
n						
0						
Complete only for assets showin	ng gain in column (h) and owned by t			(I) Los	ses (from col. (h))	1 (1-)
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	<b>(k)</b> Excess of col. (i) over col. (j), if any		Gains (excess of but n	of col. (h) gain over ot less than "-0-")	, ,
a					-1,	309,031.
b						12,680.
С						
d						
е						
f						
g						
h						
i						
i						
k						
1						
m						
n						
0						
				1		
2 Capital gain net income or (net ca	pital loss) $\cdots$ { If gain, also enter "-0	in Part I, line 7 -" in Part I, line 7 }	2		29,	134,760.
3 Net short-term capital gain or (los If gain, also enter in Part I, line 8,	column (c).	d (6):				
If (loss), enter "-0-" in Part I, line 8	3	J	3	<u> </u>	N/A	

Part XV Supplementary Information				
3 Grants and Contributions Paid During the Y		1		
Recipient	If recipient is an individual, show any relationship to	Foundation status of	Purpose of grant or contribution	Amount
Name and address (home or business)	any foundation manager or substantial contributor	recipient		
AL FOND MANERY & GOARDANIEW GIVEN		7.0	THE LANGE DO THE	
ALFOND YOUTH & COMMUNITY CENTER 126 NORTH STREET		PC	WELLNESS PROJECT	
WATERVILLE, ME 04901				3,672,384
million in the control of the contro				3,072,001
AMERICAN UNIVERSITY IN BULGARIA		₽C	UNRESTRICTED	
910 17TH ST., N.W., SUITE 1100				
WASHINGTON, DC 20006				10,000
AROOSTOOK MENTAL HEALTH SERVICES INC.		₽C	AROOSTOOK TEEN	
PO BOX 1018			LEADERSHIP CAMP (ATLC)	
CARIBOU, ME 04736			PROGRAM	500.
ARTS FOUNDATION OF CAPE COD		PC	UNRESTRICTED	
396 MAIN STREET HYANNIS, MA 02601				4,000
ITANNIS, PA 02001				4,000.
BELGRADE REGIONAL HEALTH CENTER		PC	SECURITY IMPROVEMENTS	
PO BOX 304			- ALARM AND OUTSIDE	
BELGRADE LAKES, ME 04918			LIGHTING	15,000
BETH ISRAEL CONGREGATION		PC	OPERATIONS	
PO BOX 1882				
WATERVILLE, ME 04903				50,000.
DEMIL TODARI GONGDEGATION		PC	ODED A STONG	
BETH ISRAEL CONGREGATION PO BOX 244		FC	OPERATIONS	
BATH, ME 04530				2,000.
BOYS AND GIRLS CLUBS OF PUERTO RICO		PC	PHASE I OF VIMENTI	
P.O. BOX 79526			PROJECT	F00 000
CAROLINA, PR 00984-9526				500,000
BRUNSWICK COMMUNITY EDUCATION		PC	UNRESTRICTED	
FOUNDATION				
PO BOX 1042				2 222
BRUNSWICK, ME 04011-1042				3,000
CAMBANGE DIVED EDVICAMION ATTIANCE		DC.	TIND ECORD TOWER	
CATHANCE RIVER EDUCATION ALLIANCE PO BOX 187		PC	UNRESTRICTED	
TOPSHAM, ME 04086-0187				5,000.
Total from continuation sheets				39,233,257.

Part XV Supplementary Information  3 Grants and Contributions Paid During the Y			1	
Recipient	If recipient is an individual,	1	+	
Name and address (home or business)	show any relationship to any foundation manager or substantial contributor	Foundation status of	Purpose of grant or contribution	Amount
wante and address (nonic of business)	or substantial contributor	recipient		
CENTER FOR CURRICULUM REDESIGN		₽C	CYBERPANTHERS CS PATH	
10 JAMAICAWAY #18		FC	FOR EDUCATION,	
BOSTON, MA 02130			EMPLOYABILITY AND LIFE	938,000
		1		200,000
CHILDREN'S CENTER EARLY INTERVENTION		PC	UNRESTRICTED	
AND FAMILY SUPPORT				
1 ALDEN AVE				
AUGUSTA, ME 04330-0000				15,000
CITY OF WATERVILLE		GOV	ALFOND MUNICIPAL POOL	
1 COMMON STREET			RENOVATION - PHASE I	
WATERVILLE, ME 04926				560,000
COASTAL MAINE BOTANICAL GARDENS INC.		₽C	UNRESTRICTED	
P.O. BOX 234				
BOOTHBAY, ME 04537				2,000
COBSCOOK COMMUNITY LEARNING CENTER		₽C	HEARTWOOD CLASSROOMS	
10 COMMISSARY POINT ROAD				
TRESCOTT TWP, ME 04652				100,000
COLBY COLLEGE		PC	ATHLETICS CENTER	
4000 MAYFLOWER HILL				
WATERVILLE, ME 04901-8846				10,000,000
COLBY COLLEGE		PC	WATERVILLE DOWNTOWN	
4000 MAYFLOWER HILL			DEVELOPMENT FUND	
WATERVILLE, ME 04901-8846				2,000,000
COLBY COLLEGE		PC	MAIN STREET HOTEL	
4000 MAYFLOWER HILL			DEVELOPMENT PROJECT	
WATERVILLE, ME 04901-8846				2,500,000
EAGLES NEST FOUNDATION INCORPORATED		PC	UNRESTRICTED	
43 HART RD				
PISGAH FOREST, NC 28768				1,000
EDUCARE CENTRAL MAINE		PC	HAROLD ALFOND	
97 WATER ST			SCHOLARSHIPS	
WATERVILLE, ME 04901-6339				250,000

Part XV Supplementary Information				
3 Grants and Contributions Paid During the Ye	+			
Recipient	If recipient is an individual, show any relationship to any foundation manager	Foundation status of	Purpose of grant or contribution	Amount
Name and address (home or business)	or substantial contributor	recipient	Contribution	
FOUNDATION FOR A STRONG MAINE ECONOMY		PC	FOCUSMAINE YEARS ONE	
125 COMMUNITY DRIVE, SUITE 101			TO THREE OF TEN-YEAR	
AUGUSTA, ME 04330			IMPLEMENTATION PLAN	1,656,452.
FRIENDS OF THE MAINE STATE MUSEUM		PC	UNRESTRICTED	
83 STATE HOUSE STATION				E 000
AUGUSTA, ME 04333-0083				5,000.
GLOUCESTER MARITIME HERITAGE CENTER		PC	UNRESTRICTED	
23 HARBOR LOOP GLOUCESTER, MA 01930-5004				20,000.
,				, -
GULFSHORE PLAYHOUSE		PC	UNRESTRICTED	
1010 5TH AVE S, SUITE 205		PC	UNKESTRICIED	
NAPLES, FL 34102-6408				15,000.
,				, -
JOBS FOR MAINE'S GRADUATES INC.		PC	ENDOWMENT AND COLLEGE	
65 STONE STREET			& CAREER SUCCESS	
AUGUSTA, ME 04330			INITIATIVE	1,081,716.
KENNEBEC BEHAVIORAL HEALTH		₽C	OPERATING	
67 EUSTIS PARKWAY				
WATERVILLE, ME 04901				2,000.
KENNEBEC VALLEY YMCA		PC	GIVE FOR A BETTER US	
31 UNION STREET			CAMPAIGN	
AUGUSTA, ME 04330				250,000.
FAME LEADERS, INC.		SO I	MARKETING SUPPORT 2019	
PO BOX 949				7 500
AUGUSTA, ME 04332-0949				7,500.
MAINE CENTER VENTURES		PC	MAINE CENTER FOR	
UNIVERSITY OF MAINE SCHOOL OF LAW, RM			GRADUATE PROFESSIONAL	
710, 246 DEERING AVE PORTLAND, ME			STUDIES	2 000 000
04102	1			3,000,000.
MAINE DEVELOPMENT FOUNDATION		PC	MAINESPARK	
2 BEECH STREET, SUITE 203				3 000
HALLOWELL, ME 04347  Total from continuation sheets		L		3,000.

Part XV Supplementary Informatio				
3 Grants and Contributions Paid During the		1		
Recipient	If recipient is an individual, show any relationship to any foundation manager	Foundation status of	Purpose of grant or contribution	Amount
Name and address (home or business)	or substantial contributor	recipient		
MAINE IRISH HERITAGE CENTER		PC	UNRESTRICTED	
PO BOX 7588				
PORTLAND, ME 04112				5,000.
MAINE MEDICAL CENTER		PC	UNRESTRICTED	
22 BRAMHALL ST.				
PORTLAND, ME 04102-3134				15,000.
MAINE SPORTS HALL OF FAME		₽C	UNRESTRICTED	
PO BOX 2619				
PORTLAND, ME 04116				2,000.
MAINEGENERAL HEALTH		SO III	THE DEVELOPMENT OF AN	
110 FORE STREET			INTEGRATED,	
PORTLAND, ME 04101			PATIENT-CENTERED ONCOLOGY SERVICE LINE	
			FOR MAINE	430,650.
MAINEHEALTH		SO III	THE DEVELOPMENT OF AN	430,030.
110 FORE STREET			INTEGRATED,	
PORTLAND, ME 04101			PATIENT-CENTERED	
,			ONCOLOGY SERVICE LINE	
			FOR MAINE	2,569,350.
MID COAST HOSPITAL		PC	UNRESTRICTED	
123 MEDICAL CENTER DR.				
BRUNSWICK, ME 04011-2652				15,000.
OGUNQUIT MUSEUM OF AMERICAN ART		PC	UNRESTRICTED	
PO BOX 815, 543 SHORE ROAD				
OGUNQUIT, ME 03907-0815				2,000.
OLYMPIA SNOWE WOMEN'S LEADERSHIP		₽C	SUPPORT FOR LONG-TERM	
INSTITUTE			SUSTAINABLE DELIVERY	
ONE CANAL PLAZA, SUITE 501			OF PROGRAMMING	
PORTLAND, ME 04101			STATEWIDE IN MAINE	400,000.
PAUL TAYLOR DANCE FOUNDATION		PC	UNRESTRICTED	
551 GRAND STREET				
NEW YORK, NY 10002-4282				40,000.
ROLLINS COLLEGE		₽C	THE INNOVATION	
1000 HOLT AVENUE			TRIANGLE	
WINTER PARK, FL 32789-4499				4,000,000.
Total from continuation sheets	······································			

Part XV Supplementary Information				
3 Grants and Contributions Paid During the Y		1		
Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager	Foundation status of	Purpose of grant or contribution	Amount
- Name and address (nome or business)	or substantial contributor	recipient		
SAINT JOSEPH'S COLLEGE		PC	CREATING THE CENTER	
278 WHITES BRIDGE ROAD			FOR NURSING EXCELLENCE	
STANDISH, ME 04084			AT SAINT JOSEPH'S	
			COLLEGE	475,858.
SEEDS OF PEACE, INC.		PC	WATERVILLE AND WINSLOW	
370 LEXINGTON AVE, SUITE 1201			SEEDS PROGRAM	
NEW YORK, NY 10017				25,000.
SPECTRUM GENERATIONS		PC	SUKEFORTH FAMILY	
ONE WESTON COURT			FESTIVAL OF TREES -	
AUGUSTA, ME 04338			SUPPORTING MEALS ON	
			WHEELS	1,200.
SUSAN CURTIS FOUNDATION		PC	CAMP SUSAN CURTIS	
1321 WASHINGTON AVE. SUITE 104			YOUTH DEVELOPMENT	
PORTLAND, ME 04103			PROGRAM	14,700.
				•
THE CAHOON MUSEUM OF AMERICAN ART		PC	UNRESTRICTED	
INC.				
P.O. BOX 1853				10.000
COTUIT, MA 02635				10,000.
THE JACKSON LABORATORY		D.C.	MATNE GANGED GENOMICS	
600 MAIN STREET		PC	MAINE CANCER GENOMICS INITIATIVE	
BAR HARBOR, ME 04609			INITIATIVE	2,750,000.
DAN HANDON, ME 04003				2,730,000.
THE MAINE CHILDREN'S HOME FOR LITTLE		₽C	ANNUAL CAMPAIGN	
WANDERERS				
93 SILVER STREET				45.000
WATERVILLE, ME 04901-5923				15,000.
THE NATURE CONSERVANCY IN MAINE		PC	UNRESTRICTED	
14 MAINE STREET, SUITE 401				
BRUNSWICK, ME 04011				3,000.
THE PIONEER INSTITUTE		PC	UNRESTRICTED	
185 DEVONSHIRE STREET, SUITE 1101				
BOSTON, MA 02110			+	20,000.
THOMAS COLLEGE		₽C	HAROLD ALFOND	
180 W. RIVER RD.			INSTITUTE FOR BUSINESS	
WATERVILLE, ME 04901-5066			INNOVATION	738,947.
Total from continuation sheets				

Part XV   Supplementary Information			1	
3 Grants and Contributions Paid During the		1		
Recipient  Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager	Foundation status of	Purpose of grant or contribution	Amount
Name and address (home or business)	any foundation manager or substantial contributor	recipient		
THOMAS COLLEGE		PC	UNRESTRICTED	
180 W. RIVER RD.				
WATERVILLE, ME 04901-5066				2,000.
UNITED WAY OF MID-MAINE, INC.		PC	UNITED WAY OF	
105 KENNEDY MEMORIAL DRIVE			MID-MAINE ANNUAL FUND	
WATERVILLE, ME 04901				12,500
UNIVERSITY OF FLORIDA FOUNDATION		PC	NORMAN FIXEL INSTITUTE	
PO BOX 14425			OF NEUROLOGICAL	
GAINESVILLE, FL 32604-2425			DISEASES AT UNIVERSITY	
ONINESVIEDE, 1E 32004 2423			OF FLORIDA HEALTH	500.
UNIVERSITY OF MAINE FOUNDATION		PC	THE ALFOND FUND TO	
TWO ALUMNI PLACE			SUPPORT UMAINE	
ORONO, ME 04469-5792			ATHLETIC EXCELLENCE	500,000.
,				,
UNIVERSITY OF MAINE SCHOOL OF LAW		₽C	DANIELLE CONWAY SCHOOL	
FOUNDATION			OF LAW SCHOLARSHIP	
246 DEERING AVE.			FUND	
PORTLAND, ME 04102-2837				2,000.
WATERVILLE CREATES!		PC	2019 -2023 OPERATING	
10 WATER ST, SUITE 106			SUPPORT	
WATERVILLE, ME 04901				500,000.
WATERVILLE CREATES!		₽C	SEASON SPONSOR 2019 -	
10 WATER ST, SUITE 106			2020	
WATERVILLE, ME 04901				15,000.
			+	
Total from continuation sheets				

# Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Name of the organization

# **Schedule of Contributors**

Attach to Form 990, Form 990-EZ, or Form 990-PF.
 Go to www.irs.gov/Form990 for the latest information.

2010

Employer identification number

2019

OMB No. 1545-0047

HAROLD ALFOND FOUNDATION 22-3281672 Organization type (check one): Filers of: Section: 501(c)( Form 990 or 990-EZ ) (enter number) organization 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation 527 political organization Form 990-PF X 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** X For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. Special Rules For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received nonexclusively

year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box

 $\ \ \, \text{LHA} \ \ \, \text{For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.}$ 

Schedule B (Form 990, 990-EZ, or 990-PF) (2019)

Name of organization Employer identification number

# HAROLD ALFOND FOUNDATION

22-3281672

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	PETER G ALFOND ESTATE  C/O DEXTER ENTRPS, TWO MONUMENT SQ  PORTLAND, ME 04101	\$ <u>10,000,000</u> .	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash  (Complete Part II for noncash contributions.)

Name of organization Employer identification number

# HAROLD ALFOND FOUNDATION

22-3281672

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.				
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received		
		\$			
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received		
		\$			
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received		
		\$			
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received		
		\$			
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received		
		\$			
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received		
		\$			

Schedule B (Form 990, 990-EZ, or 990-PF) (2019) Name of organization **Employer identification number** 22-3281672 HAROLD ALFOND FOUNDATION Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year Part III from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) Use duplicate copies of Part III if additional space is needed. (a) No. from Part I (c) Use of gift (b) Purpose of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held

(e)	Transfer	of	gift
-----	----------	----	------

Transferee's name, address, a	and ZIP + 4	R	elationship of transferor to transferee
(b) Purpose of gift	(c) Use of	nift	(d) Description of how gift is held

No. om art l	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
1		(a) Tunnafau of wift	

## (e) Transfer of gift

Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

#### (e) Transfer of gift

Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

Part I

# Form **2220**

Department of the Treasury

Internal Revenue Service

# **Underpayment of Estimated Tax by Corporations**

Attach to the corporation's tax return.

FORM 990-PF

► Go to www.irs.gov/Form2220 for instructions and the latest information.

OMB No. 1545-0123

Name

# HAROLD ALFOND FOUNDATION

Employer identification number 22-3281672

**Note:** Generally, the corporation is not required to file Form 2220 (see Part II below for exceptions) because the IRS will figure any penalty owed and bill the corporation. However, the corporation may still use Form 2220 to figure the penalty. If so, enter the amount from page 2, line 38, on the estimated tax penalty line of the corporation's income tax return, but **do not** attach Form 2220.

	Part I Required Annual Payment		,				
_	Total tay (aga instructions)						319,969.
1	Total tax (see instructions)					1	319,909.
2 :	a Personal holding company tax (Schedule PH (Form 1120), lin						
	b Look-back interest included on line 1 under section 460(b)(2)			2a			
	contracts or section 167(g) for depreciation under the income			2b			
	Credit for federal tax paid on fuels (see instructions)						
(	d Total. Add lines 2a through 2c					2d	
3	Subtract line 2d from line 1. If the result is less than \$500, do	not (	complete or file this form.	The corporation			210 060
	does not owe the penalty					3	319,969.
4	Enter the tax shown on the corporation's 2018 income tax ret or the tax year was for less than 12 months, skip this line and					4	233,524.
	of the tax year was for less than 12 months, skip this line and	ente	i the amount nom me 5	on line 5		4	233,324.
5	Required annual payment. Enter the smaller of line 3 or line	4. If	the corporation is require	ed to skip line 4.			
	enter the amount from line 3					5	233,524.
F	Part II   Reasons for Filing - Check the boxes belo	w th	at apply. If any boxes are	checked, the corporation	must file Form 22	20	
	even if it does not owe a penalty. See instructions.						
6	The corporation is using the adjusted seasonal install						
7	X The corporation is using the annualized income install						
8	X The corporation is a "large corporation" figuring its firs	st req	uired installment based o	on the prior year's tax.			
	Part III Figuring the Underpayment		(-)	(1)	(-)		(4)
9	Installment due dates. Enter in columns (a) through	П	(a)	(b)	(c)		(d)
9	Installment due dates. Enter in columns (a) through (d) the 15th day of the 4th (Form 990-PF filers: Use 5th month), 6th, 9th, and 12th months of the						
	Use 5th month), 6th, 9th, and 12th months of the corporation's tax year	9	05/15/19	06/15/19	09/15/	19	12/15/19
10	Required installments. If the box on line 6 and/or line 7	Ť	00, 20, 20	00, 20, 20			
	above is checked, enter the amounts from Sch A, line 38. If						
	the box on line 8 (but not 6 or 7) is checked, see instructions						
	for the amounts to enter. If none of these boxes are checked,						
	enter 25% (0.25) of line 5 above in each column	10	34,424.	34,424.	99,5	95.	31,708.
11	Estimated tax paid or credited for each period. For						
	column (a) only, enter the amount from line 11 on line 15.					_	
	See instructions	11	193,148.		20,0	00.	
	Complete lines 12 through 18 of one column						
40	before going to the next column.	40		158,724.	124,3	00	44 705
	Enter amount, if any, from line 18 of the preceding column	12 13		158,724.	144,3		44,705. 44,705.
	Add lines 11 and 12	14		130,724.	144,3	00.	44,703.
	Subtract line 14 from line 13. If zero or less, enter -0-	15	193,148.	158,724.	144,3	00.	44,705.
	If the amount on line 15 is zero, subtract line 13 from line	13	193,140.	130,724.	111,5	•	11,703.
. •	14. Otherwise, enter -0-	16		0.		0.	
17	Underpayment. If line 15 is less than or equal to line 10,	Н					
	subtract line 15 from line 10. Then go to line 12 of the next						
	column. Otherwise, go to line 18	17					
18	Overpayment. If line 10 is less than line 15, subtract line 10						
	from line 15. Then go to line 12 of the next column	18	158,724.	124,300.	44,7	05.	
Go	to Part IV on page 2 to figure the penalty. Do not go to Part IV	/ if +k	oro aro no ontrios on lir	o 17 - no populty is owo	d		

Go to Part IV on page 2 to figure the penalty. Do not go to Part IV if there are no entries on line 17 - no penalty is owed.

Form 2220 (2019)

Part IV Figuring the Penalty

			(a)	(b)	(c)		(d)
19	Enter the date of payment or the 15th day of the 4th month after the close of the tax year, whichever is earlier.  (C corporations with tax years ending June 30 and S corporations: Use 3rd month instead of 4th month.  Form 990-PF and Form 990-T filers: Use 5th month instead of 4th month.) See instructions	19					
20	Number of days from due date of installment on line 9 to the						
	date shown on line 19	20					
21	Number of days on line 20 after 4/15/2019 and before 7/1/2019	21					
22	Underpayment on line 17 x Number of days on line 21 x 6% (0.06)	22	\$	\$	\$		8
23	Number of days on line 20 after 06/30/2019 and before 10/1/2019	23					
24	Underpayment on line 17 x Number of days on line 23 x 5% (0.05)	24	\$	\$	\$		3
25	Number of days on line 20 after 9/30/2019 and before 1/1/2020	25					
26	Underpayment on line 17 x Number of days on line 25 x 5% (0.05)	26	\$	\$	\$		3
27	Number of days on line 20 after 12/31/2019 and before 4/1/2020	27					
28	Underpayment on line 17 x Number of days on line 27 x 5% (0.05)	28	\$	\$	\$		3
29	Number of days on line 20 after 3/31/2020 and before 7/1/2020	29					
30	Underpayment on line 17 x Number of days on line 29 x *%	30	\$	\$	\$		3
31	Number of days on line 20 after 6/30/2020 and before 10/1/2020	31					
32	Underpayment on line 17 x Number of days on line 31 x *%	32	\$	\$	\$		\$
33	Number of days on line 20 after 9/30/2020 and before 1/1/2021	33					
34	Underpayment on line 17 x Number of days on line 33 x *%	34	\$	\$	\$		\$
35	Number of days on line 20 after 12/31/2020 and before 3/16/2021	35					
36	Underpayment on line 17 x Number of days on line 35 x *% 365	36	\$	\$	\$		\$
37	Add lines 22, 24, 26, 28, 30, 32, 34, and 36	37	\$	\$	\$		8
38	<b>Penalty.</b> Add columns (a) through (d) of line 37. Enter the to line for other income tax returns				le	. 38 8	s 0

<sup>\*</sup> Use the penalty interest rate for each calendar quarter, which the IRS will determine during the first month in the preceding quarter. These rates are published quarterly in an IRS News Release and in a revenue ruling in the Internal Revenue Bulletin. To obtain this information on the Internet, access the IRS website at www.irs.gov. You can also call 1-800-829-4933 to get interest rate information.

Form **2220** (2019)

Form 2220 (2019) FORM 990-PF Page 3

# Schedule A Adjusted Seasonal Installment Method and Annualized Income Installment Method See instructions.

Form 1120-S filers: For lines 1, 2, 3, and 21, "taxable income" refers to excess net passive income or the amount on which tax is imposed under section 1374(a), whichever applies.

## Part I Adjusted Seasonal Installment Method

**Caution:** Use this method only if the base period percentage for any 6 consecutive months is at least 70%. See instructions.

		(a)	(b)	(c)	(d)
1 Enter taxable income for the following periods.		First 3 months	First 5 months	First 8 months	First 11 months
<b>a</b> Tax year beginning in 2016	1a	THOSE MONEY	The o months	THOSE O MIGHINIO	The Trinenais
<b>b</b> Tax year beginning in 2017	1b				
2 tax year boginning in 2017	"				
c Tax year beginning in 2018	1c				
2 Enter taxable income for each period for the tax year beginning in					
2019. See the instructions for the treatment of extraordinary items	2				
		Final 4 magnific	First C manths	First O meanths	F making vogen
3 Enter taxable income for the following periods.		First 4 months	First 6 months	First 9 months	Entire year
<b>a</b> Tax year beginning in 2016	3a				
<b>b</b> Tax year beginning in 2017	3b				
Tourse having in 2010					
c Tax year beginning in 2018	3c				
4 Divide the amount in each column on line 1a by the	4				
amount in column (d) on line 3a  5 Divide the amount in each column on line 1b by the	4				
amount in column (d) on line 3b	5				
6 Divide the amount in each column on line 1c by the					
amount in column (d) on line 3c	6				
amount in column (u) on inic oc	⊢Ů				
7 Add lines 4 through 6	7				
7 Add iiiloo Taiiloagii o	$\vdash$				
8 Divide line 7 by 3.0	8				
9a Divide line 2 by line 8	9a				
<b>b</b> Extraordinary items (see instructions)	9b				
<b>c</b> Add lines 9a and 9b	9c				
10 Figure the tax on the amt on In 9c using the instr for Form					
1120, Sch J, line 2, or comparable line of corp's return	10				
<b>11a</b> Divide the amount in columns (a) through (c) on line 3a					
by the amount in column (d) on line 3a	11a				
<b>b</b> Divide the amount in columns (a) through (c) on line 3b					
by the amount in column (d) on line 3b	11b				
<b>c</b> Divide the amount in columns (a) through (c) on line 3c					
by the amount in column (d) on line 3c	11c				
12 Add lines 11a through 11c	12				
13 Divide line 12 by 3.0	13				
14 Multiply the amount in columns (a) through (c) of line 10					
by columns (a) through (c) of line 13. In column (d), enter	,,				
the amount from line 10, column (d)	14			-	-
15 Enter any alternative minimum tax (trusts only) for each	45				
payment period. See instructions	15			-	
16 Enter any other taxes for each payment period. See instr.	16				
17 Add lines 14 through 16	17				
18 For each period, enter the same type of credits as allowed	''				
on Form 2220, lines 1 and 2c. See instructions	18				
19 Total tax after credits. Subtract line 18 from line 17. If	"				
zero or less, enter -0-	19				
2010 01 1000; 011t01 U	10		1	1	1

FORM 990-PF Form 2220 (2019) Page 4

P	Part II Annualized Income Installment Method							
			(a)	(b)	(c)	(d)		
			First 2	First 3	First 6	First 9		
	Annualization periods (see instructions)	20	months	months	months	months		
21	Enter taxable income for each annualization period. See	0.4	2 204 025	3 112 397	11 220 500	15,011,385.		
	instructions for the treatment of extraordinary items	21	2,234,323.	3,442,307.	11,229,300.	13,011,303.		
22	Annualization amounts (see instructions)	22	6.000000	4.000000	2.000000	1.333330		
22	Annualized taxable income. Multiply line 21 by line 22	220	13 769 550	13 769 548	22 459 000	20,015,130.		
	Extraordinary items (see instructions)	23b	13,703,3300	13,703,340.	22, 433,000.	20,013,130.		
	Add lines 23a and 23b		13,769,550.	13,769,548.	22,459,000.	20,015,130.		
	Figure the tax on the amount on line 23c using the				<u> </u>			
	instructions for Form 1120, Schedule J, line 2,							
	or comparable line of corporation's return	24	137,696.	137,695.	224,590.	200,151.		
25	Enter any alternative minimum tax (trusts only) for each							
	payment period (see instructions)	25						
26	Enter any other taxes for each payment period. See instr.	26						
27	Total tax. Add lines 24 through 26	27	137,696.	137,695.	224,590.	200,151.		
	For each period, enter the same type of credits as allowed	21	137,050.	157,055.	224,3500	200,131.		
	on Form 2220, lines 1 and 2c. See instructions	28						
29	Total tax after credits. Subtract line 28 from line 27. If							
	zero or less, enter -0-	29	137,696.	137,695.	224,590.	200,151.		
30	Applicable percentage	30	25%	50%	75%	100%		
21	Multiply line 20 by line 20	31	34,424.	68,848.	168,443.	200,151.		
	Multiply line 29 by line 30	31	34,424.	00,040.	100,443.	200,131.		
Pa	art III Required Installments							
	Note: Complete lines 32 through 38 of one column		1st	2nd	3rd	4th		
	before completing the next column.		installment	installment	installment	installment		
32	If only Part I or Part II is completed, enter the amount in							
	each column from line 19 or line 31. If both parts are completed, enter the <b>smaller</b> of the amounts in each							
	column from line 19 or line 31	32	34,424.	68,848.	168,443.	200,151.		
33	Add the amounts in all preceding columns of line 38.		01/111	00,0200				
	See instructions	33		34,424.	68,848.	168,443.		
34	Adjusted seasonal or annualized income installments.							
	Subtract line 33 from line 32. If zero or less, enter -0	34	34,424.	34,424.	99,595.	31,708.		
35	Enter 25% (0.25) of line 5 on page 1 of Form 2220 in							
	each column. Note: "Large corporations," see the	0.5	E0 201	101 604	70 002	70 002		
20	instructions for line 10 for the amounts to enter	35	58,381.	101,604.	79,992.	79,993.		
30	the preceding column	36		23,957.	91,137.	71,534.		
	the proceduring column				0=7=0:0	12,0020		
37	Add lines 35 and 36	37	58,381.	125,561.	171,129.	151,527.		
38	Required installments. Enter the smaller of line 34 or							
	line 37 here and on page 1 of Form 2220, line 10.		24 424	24 424	00 505	24 500		
_	See instructions	38	34,424.	34,424.	99,595.	31,708.		

Form **2220** (2019)

\*\* ANNUALIZED INCOME INSTALLMENT METHOD USING STANDARD OPTION

FORM 990-PF INTER	EST ON SAVINO	S AND 7	EMPOR.	ARY C	ASH ]	INVESTMENTS	S S'	TATEMENT	1
SOURCE			(A) REVENUE PER BOOKS			(B) INVESTMENT INCOME	1	(C) ADJUSTED NET INCOMI	E
TAXABLE INTEREST IN	NCOME	2,	521,3	95.	2	2,521,395.			
TOTAL TO PART I, L	INE 3	2,	521,3	95.	2,521,395.		_		
FORM 990-PF	DIVIDENDS	AND IN	TEREST	FROM	SECU	JRITIES	S'	TATEMENT	2
SOURCE	GROSS AMOUNT	CAPIT GAIN DIVIDE	1S	REV	A) ENUE BOOKS	(B) NET INVE MENT INC			
TAXABLE DIVIDEND INCOME	7,721,311.		0.	7,72	1,311	1. 7,678,2	05.		
TO PART I, LINE 4	7,721,311.		0.	7,72	1,311	7,678,2	05.		
FORM 990-PF		OTHER	R INCO	ME				TATEMENT	3
DESCRIPTION			RE	(A) VENUE BOOK		(B) NET INVEST MENT INCOM		(C) ADJUSTEI NET INCOI	
ROYALTY INCOME FROM PASS-THRU K-1 ORDINARY INCOME FROM PASS-THRU K-1 RENTAL INCOME FROM PASS-THRU K-1S OTHER INCOME FROM PASS-THRU K-1S TAX-EXEMPT INCOME FROM PASS-THRU K-1S				10, 771,	149. 88. 031. 366.	10,03 771,36	88.		
TOTAL TO FORM 990-1	PF, PART I, I	LINE 11		939,	992.	934,31	.5.		

FORM 990-PF	LEGAL	FEES	S	PATEMENT 4
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
LEGAL FEES	120,477.	6,846.		113,631.
TO FM 990-PF, PG 1, LN 16A	120,477.	6,846.		113,631.
FORM 990-PF	ACCOUNTI	NG FEES	S	ratement 5
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
TAX PREPARATION	19,350.	7,740.		11,610.
TO FORM 990-PF, PG 1, LN 16B	19,350.	7,740.		11,610.
FORM 990-PF (	OTHER PROFES	SIONAL FEES	S	TATEMENT 6
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
DEXTER ENTERPRISES, INC. INVESTMENT CONSULTING FEES GRANT CONSULTING SERVICES	1,000,699. 215,594. 132,827.	400,280. 215,594. 0.		600,419. 0. 132,827.
TO FORM 990-PF, PG 1, LN 16C	1,349,120.	615,874.		733,246.
FORM 990-PF	TAX	ES	S	TATEMENT 7
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
FOREIGN TAXES	358,507.	358,507.		0.
NET INVESTMENT INCOME TAXES NET STATE UBIT TAXES	20,000. 3,178.	0.		0.
TO FORM 990-PF, PG 1, LN 18	381,685.	358,507.		0.
=				

FORM 990-PF	OTHER E	XPENSES			STATEMENT	8
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVE MENT INC		(C) ADJUSTED NET INCOM		
INVESTMENT INTEREST PASS THRU FROM K-1S NON DEDUCTIBLE EXPENSE PASS	498,996.	380,	,985.			0.
THRU FROM K-1S	134,642.		0.			0.
CHARITABLE DONATIONS PASS THRU FROM K-1S RENTAL LOSS FROM PASS-THRU	5,701.		0.		5,70	01.
K-1S ROYALTY DEDUCTIONS FROM	953,525.	259,	,685.			0.
PASS-THRU K-1S INSURANCE OTHER DEDUCTIONS PASS-THRU	93,611. 5,929.		,611. ,372.		3,55	0. 57.
FROM K-1S	7,748,773.	6,528,	,243.			0.
TO FORM 990-PF, PG 1, LN 23	9,441,177.	7,264,	,896.		9,25	58.
FORM 990-PF	CORPORAT	E STOCK			STATEMENT	9
DESCRIPTION			вос	K VALUE	FAIR MARKET VALUE	r
BERKSHIRE HATHAWAY CL B BERKSHIRE HATHAWAY CL A DEXTER GLOBAL EQUITY TE, LLC DEXTER INTERNATIONAL EQUITY TE, LLC DEXTER US EQUITY TE, LLC MAINEGENERAL PROGRAM RELATED INVESTMENT 100 SH				7,845,065. 2,529,435. 7,404,420. 5,444,883. 5,719,072.	207,489,490 63,559,753 80,811,600 113,124,868	
BRKA COLLATERAL ACCOUNT BRKA STOCK SET ASIDE FOR ALFO (FAME)	OND LEADERS	PROGRAM		2,156,546. 2,701,455.	30,563,10 6,791,80	
TOTAL TO FORM 990-PF, PART I	I, LINE 10B		316	5,800,876.	552,257,13	34.

FORM 990-PF C	CORPORATE BONDS		STATEMENT 10
DESCRIPTION		BOOK VALUE	FAIR MARKET VALUE
DEXTER FIXED INCOME TE, LLC		43,221,926.	44,964,816.
TOTAL TO FORM 990-PF, PART II, LI	ENE 10C	43,221,926.	44,964,816.
FORM 990-PF 07	HER INVESTMENTS		STATEMENT 11
DESCRIPTION	VALUATION METHOD	BOOK VALUE	FAIR MARKET VALUE
BLACKSTONE REAL ESTATE PARTNERS VAND VI, LP LEGACY VENTURE FUNDS TISHMAN SPEYER INVESTMENTS: INTERNATIONAL REAL ESTATE VENTURE TISHMAN SPEYER INVESTMENTS: INDIA REAL ESTATE VENTURE TISHMAN SPEYER INVESTMENTS: 201 FOLSOM INVESTOR FEEDER, LP DEXTER HEDGE FUNDS TE, LLC DEXTER PRIVATE EQUITY TE, LLC DEXTER REAL ASSETS TE, LLC FIRST HORIZON NATIONAL CO. COASTAL MAINE BOTANICAL GARDENS E RECEIVABLE OCH ZIFF CAPITAL ADVISORS SPECIAL OPPORTUNITIES FUNDS TOTAL TO FORM 990-PF, PART II, LI	COST COST COST COST COST COST COST COST	1,167,258. 2,326,403. 661,687. 620,417. 32,266. 88,245,042. 72,798,962. 41,761,872. 184. 7,500,000. 0. 0.	205,250. 4,691,704. 48,366. 299,948. 30,762. 121,953,767. 100,708,734. 53,669,318. 331. 7,500,000. 5,741. 554,655.
FORM 990-PF	OTHER ASSETS		STATEMENT 12
DESCRIPTION	BEGINNING OF YR BOOK VALUE	END OF YEAR BOOK VALUE	FAIR MARKET VALUE
SPORTS MEMORABILIA COLLECTION	5,000.	5,000.	5,000.
TO FORM 990-PF, PART II, LINE 15	5,000.	5,000.	5,000.
	<del>_</del>		

FORM 990-PF O	THER LIABILITIES		STAT	EMENT 13		
DESCRIPTION		BOY AMOUN	T EOY	EOY AMOUNT		
ALFOND LEADERS PROGRAM SET ASIDE PAYABLE BY 12/31/2025		4,351,9	16. 4	4,621,001.		
TOTAL TO FORM 990-PF, PART II, L	INE 22	4,351,9	16. 4	,621,001.		
	ST OF OFFICERS, I		STAT	EMENT 14		
NAME AND ADDRESS	TITLE AND AVRG HRS/WK		EMPLOYEE BEN PLAN CONTRIB	EXPENSE		
THEODORE B. ALFOND C/O DEXTER ENT., TWO MONUMENT SQUARE PORTLAND, ME 04101	TRUSTEE 2.00	0.	0.	0.		
WILLIAM L. ALFOND C/O DEXTER ENT., TWO MONUMENT SQUARE PORTLAND, ME 04101	TRUSTEE	0.	0.	0.		
GREGORY W. POWELL - SEE STATEMEN 15 C/O DEXTER ENT., TWO MONUMENT SQUARE PORTLAND, ME 04101	TRUSTEE	0.	0.	0.		
PETER H. LUNDER C/O DEXTER ENT., TWO MONUMENT SQUARE PORTLAND, ME 04101	TRUSTEE	0.	0.	0.		
STEVEN P. AKIN C/O DEXTER ENT., TWO MONUMENT SQUARE PORTLAND, ME 04101	TRUSTEE 8.00	0.	0.	0.		
THERESA M. STONE C/O DEXTER ENT., TWO MONUMENT SQUARE PORTLAND, ME 04101	TRUSTEE	0.	0.	0.		

HAROLD ALFOND FOUNDATION			22	2-3281672
DAVID T. FLANAGAN C/O DEXTER ENT., TWO MONUMENT	TRUSTEE			
SQUARE PORTLAND, ME 04101	7.00	0.	0.	0.
BARRY MILLS C/O DEXTER ENT., TWO MONUMENT SQUARE PORTLAND, ME 04101	TRUSTEE			
	7.00	0.	0.	0.
TOTALS INCLUDED ON 990-PF, PAGE 6,	PART VIII	0.	0.	0.

# FORM 990-PF EXPENDITURE RESPONSIBILITY STATEMENT PART VII-B, LINE 5C

STATEMENT 15

GRANTEE'S NAME

WATERVILLE DEVELOPMENT CORPORATION

GRANTEE'S ADDRESS

ONE COMMON STREET WATERVILLE, ME 04901

GRANT AMOUNT	DATE OF GRANT	AMOUNT EXPENDED	VERIFICATION DATE
1,000,000.	06/30/16	600,000.	04/24/20

#### PURPOSE OF GRANT

FOR WATERVILLE DEVELOPMENT CORPORATION TO SUPPORT BUSINESS EXPANSION AND JOB GROWTH IN WATERVILLE, SPECIFICALLY THROUGH CGI'S EXPANSION TO THE CITY.

#### DATES OF REPORTS BY GRANTEE

AUGUST 15, 2017; JULY 10, 2018; SEPTEMBER 25, 2019; APRIL 24, 2020

#### ANY DIVERSION BY GRANTEE

TO THE BEST OF THE GRANTOR'S KNOWLEDGE, THERE WERE NO DIVERTED FUNDS.

### RESULTS OF VERIFICATION

THE GRANTOR VERIFIED WATERVILLE DEVELOPMENT CORPORATION SUPPORTED THE EXPANSION OF CGI TO WATERVILLE BY PROVIDING GRANT FUNDS IN SUPPORT OF CGI'S EXPENDITURES REQUIRED TO DEVELOP NEW TECHNOLOGIES AND PRODUCTS IN THE FINANCIAL SERVICES AND OTHER INDUSTRIES. THE GRANTOR OBTAINED REPRESENTATIONS FROM THE GRANTEE IN THE GRANTEE'S ANNUAL EXPENDITURE RESPONSIBILITY REPORT THAT THE GRANTEE HAS EXPENDED \$600,000 OF GRANT FUNDS TO CGI AND THAT CGI, IN TURN, HAS EXPENDED \$567,057.28 OF GRANT FUNDS IN COMPLIANCE WITH THE TERMS OF THE GRANT AGREEMENT. THE GRANTOR HAS VALID REASONS TO BELIEVE THE \$32,942.72 OF FUNDS YET TO BE EXPENDED BY CGI WILL BE EXPENDED IN COMPLIANCE WITH THE TERMS OF THE GRANT AGREEMENT. THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE.

GRANTEE'S NAME

MAINE SPORTS COMMISSION

GRANTEE'S ADDRESS

44 LAKESIDE DRIVE FALMOUTH, ME 04105

GRANT AMOUNT	DATE OF GRANT	AMOUNT EXPENDED	VERIFICATION DATE
5,000.	02/23/18	4,415.	11/04/20

#### PURPOSE OF GRANT

TO SUPPORT THE 2018/2019 SHE RULES SYMPOSIUM AND FUTURE EVENTS IN CELEBRATION OF NATIONAL GIRLS & WOMEN IN SPORTS DAY

### DATES OF REPORTS BY GRANTEE

AUGUST 16, 2017; OCTOBER 16, 2018; AUGUST 15, 2019

## ANY DIVERSION BY GRANTEE

TO THE BEST OF THE GRANTOR'S KNOWLEDGE, THERE WERE NO DIVERTED FUNDS.

#### RESULTS OF VERIFICATION

THE GRANTOR VERIFIED MAINE SPORTS COMMISSION SUPPORTED THE 2018 AND 2019 SHERULES SYMPOSIUM BY PROVIDING GRANT FUNDS FOR PURCHASING SUPPLIES AND MARKETING MATERIAL FOR THE EVENT. THE GRANTOR OBTAINED REPRESENTATIONS FROM THE GRANTEE IN THE GRANTEE'S ANNUAL EXPENDITURE RESPONSIBILITY REPORT THAT THE GRANTEE HAS EXPENDED \$4,415.29 OF GRANT FUNDS IN COMPLIANCE WITH THE TERMS OF THE GRANT AGREEMENT THROUGH AUGUST 2019. ON NOVEMBER 4, 2020, THE GRANTOR VERIFIED THAT NO ADDITIONAL FUNDS HAVE YET BEEN EXPENDED. THE GRANTOR HAS VALID REASONS TO BELIEVE THE \$584.71 OF FUNDS YET TO BE EXPENDED BY MAINE SPORTS COMMISSION WILL BE EXPENDED IN COMPLIANCE WITH THE TERMS OF THE GRANT AGREEMENT. THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE.

### GENERAL EXPLANATION

STATEMENT 16

FORM/LINE IDENTIFIER AND DESCRIPTION/RETURN REFERENCE

FORM 990-PF, PART VIII - FOUNDATION TRUSTEE POWELL ADDITIONAL INFORMATION

**EXPLANATION:** 

GREGORY POWELL IS AN EMPLOYEE OF DEXTER ENTERPRISES, INC. DEXTER ENTERPRISES, INC. IS COMPENSATED UNDER A MANAGEMENT CONTRACT WITH THE FOUNDATION. SEE STATEMENT 6 FOR DEXTER ENTERPRISES, INC. INFORMATION.

#### GENERAL EXPLANATION

STATEMENT 17

FORM/LINE IDENTIFIER AND DESCRIPTION/RETURN REFERENCE

990-PF, PART I, LINE 6A, COLUMN A - DISTRIBUTION OF PROPERTY FOR CHARITY

#### **EXPLANATION:**

UNDER REGULATION 53.4940-1, A DISTRIBUTION OF PROPERTY FOR CHARITABLE PURPOSES UNDER SECTION 170(C)(1) OR (2)(B) MADE BY A FOUNDATION TO A CHARITABLE ORGANIZATION IS NOT TREATED AS A TAXABLE SALE OR DISPOSITION. THE CAPITAL GAIN RECORDED ON THE BOOKS IS NOT TAXABLE; THEREFORE, THE PROPERTY DISTRIBUTION IS EXCLUDED FROM NET INVESTMENT INCOME, LINE 7, COLUMN (B).