Form **990-PF**Department of the Treasury

EXTENDED TO NOVEMBER 15, 2019 Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

▶ Do not enter social security numbers on this form as it may be made public.
 ▶ Go to www.irs.gov/Form990PF for instructions and the latest information.

OMB No. 1545-0052 **2018**Open to Public Inspection

For calendar year 2018 or tax year beginning , and ending Name of foundation A Employer identification number HAROLD ALFOND FOUNDATION C/O DEXTER ENTERPRISES, 22-3281672 Number and street (or P.O. box number if mail is not delivered to street address) Room/suite **B** Telephone number TWO MONUMENT SQUARE (207)828-7999City or town, state or province, country, and ZIP or foreign postal code C If exemption application is pending, check here PORTLAND, ME 04101 G Check all that apply: Initial return Initial return of a former public charity **D** 1. Foreign organizations, check here Final return Amended return 2. Foreign organizations meeting the 85% test, check here and attach computation Address change Name change X Section 501(c)(3) exempt private foundation **H** Check type of organization: E If private foundation status was terminated Section 4947(a)(1) nonexempt charitable trust Other taxable private foundation under section 507(b)(1)(A), check here I Fair market value of all assets at end of year | J Accounting method: Accrual F If the foundation is in a 60-month termination (from Part II, col. (c), line 16) Other (specify) under section 507(b)(1)(B), check here ...▶ 818, 413, 859 • (Part I, column (d) must be on cash basis.) ▶\$ Part I Analysis of Revenue and Expenses (d) Disbursements (a) Revenue and (b) Net investment (c) Adjusted net (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a).) for charitable purposes (cash basis only) expenses per books income N/A Contributions, gifts, grants, etc., received Check X if the foundation is not required to attach Sch. B 2,528,633. Interest on savings and temporary cash investments 2,528,633. STATEMENT 7,787,728. 7,615,132. STATEMENT 4 Dividends and interest from securities 5a Gross rents **b** Net rental income or (loss) 28,648,826. 6a Net gain or (loss) from sale of assets not on line 10 b Gross sales price for all assets on line 6a 39,815,576. 7 Capital gain net income (from Part IV, line 2) 19,301,968. 8 Net short-term capital gain Income modifications Gross sales less returns and allowances **b** Less: Cost of goods sold ... c Gross profit or (loss) STATEMENT 564,731 373,367. 11 Other income ,529,918. 29,819,100. Total. Add lines 1 through 11 0. 13 Compensation of officers, directors, trustees, etc. 14 Other employee salaries and wages 15 Pension plans, employee benefits 64,052. 6,444. 57,608. Expenses 16a Legal fees STMT 4 9,380. **b** Accounting fees **STMT** 5 23,450. 14,070. 623,411. 592,837. 1,216,248. c Other professional fees STMT 6 17 Interest Taxes STMT 1,052,877. 321,262. 0. 18 Depreciation and depletion 19 20 Occupancy 40,778. 16,311. 24,467. 21 Travel, conferences, and meetings and 22 Printing and publications 23 Other expenses STMT 8 8,592,972. 5,520,500. 4,845. 24 Total operating and administrative 10,990,377 724,401. 6,466,734. expenses. Add lines 13 through 23 41,311,781 40,959,865. 25 Contributions, gifts, grants paid 26 Total expenses and disbursements. 52,302,158 6,466,734. 41,684,266. Add lines 24 and 25 27 Subtract line 26 from line 12: -12,772,240 **a** Excess of revenue over expenses and disbursements 23,352,366. **b Net investment income** (if negative, enter -0-) N/A C Adjusted net income (if negative, enter -0-).

P	art	Balance Sheets Attached schedules and amounts in the description	Beginning of year	End o			
•	art	column should be for end-of-year amounts only.	(a) Book Value	(b) Book Value	(c) Fair Market Value		
	1	Cash - non-interest-bearing	5,130.	55,695.			
	2	Savings and temporary cash investments	10,046,084.	5,480,947.	5,480,947.		
	3	Accounts receivable ►					
		Less: allowance for doubtful accounts ▶					
	4	Pledges receivable ►					
		Less: allowance for doubtful accounts ▶					
	5	Grants receivable					
		Receivables due from officers, directors, trustees, and other					
		disqualified persons					
	7	Other notes and loans receivable					
		Less: allowance for doubtful accounts ▶					
ş		Inventories for sale or use					
Assets		Prepaid expenses and deferred charges					
⋖	10a	Investments - U.S. and state government obligations					
	b	Investments - corporate stock STMT 9		328,957,277.			
	C	Investments - corporate bonds STMT 10	45,132,533.	46,045,048.	45,579,810.		
	11	Investments - land, buildings, and equipment: basis					
		Investments - land, buildings, and equipment: basis Less: accumulated depreciation					
	12	Investments - mortgage loans					
	13	Investments - other STMT 11	190,533,501.	205,202,551.	269,660,456.		
		Land, buildings, and equipment: basis 🕨					
		Less: accumulated depreciation					
	15	Other assets (describe STATEMENT 12)	5,000.	5,000.	5,000.		
	16	Total assets (to be completed by all filers - see the					
		instructions. Also, see page 1, item I)	598,166,842.	585,746,518.	818,413,859.		
		Accounts payable and accrued expenses					
		Grants payable					
es		Deferred revenue					
Liabilities		Loans from officers, directors, trustees, and other disqualified persons					
<u>ia</u>	21	Mortgages and other notes payable Other liabilities (describe ► STATEMENT 13)	4 000 000	4 251 016			
_	22	Other liabilities (describe STATEMENT 13)	4,000,000.	4,351,916.			
		Takel Pak Walan (and Pana 47 thursuals 00)	4,000,000.	4,351,916.			
_	23	Total liabilities (add lines 17 through 22)	4,000,000.	4,331,310.			
		Foundations that follow SFAS 117, check here					
S	.,	and complete lines 24 through 26, and lines 30 and 31.					
Š		Unrestricted Temperarily restricted					
3ala		Temporarily restricted Permanently restricted					
Net Assets or Fund Balance	20	Permanently restricted Foundations that do not follow SFAS 117, check here					
Ξ		and complete lines 27 through 31.					
ō	27		594.166.842.	581,394,602.			
ets		Paid-in or capital surplus, or land, bldg., and equipment fund	0.	0.			
Ass		Retained earnings, accumulated income, endowment, or other funds	0.	0.			
ĕ		Total net assets or fund balances	594,166,842.	581,394,602.			
2	•		, , , ,	, , , , , , , , , , , , , , , , , , , ,			
	31	Total liabilities and net assets/fund balances	598,166,842.	585,746,518.			
Б	art						
							
		net assets or fund balances at beginning of year - Part II, column (a), line			504 166 040		
		st agree with end-of-year figure reported on prior year's return)			594,166,842.		
		r amount from Part I, line 27a			-12,772,240.		
		E 4 O 4 O			U.		
		lines 1, 2, and 3			581,394,602.		
		eases not included in line 2 (itemize)	olumn (h) line 20	5	581,394,602.		
U	ı Uldl	net assets or fund balances at end of year (line 4 minus line 5) - Part II, co	יומווווו (ש), ווווע טט	0	001,004,004		

HAROLD ALFOND FOUNDATION C/O DEXTER ENTERPRISES, INC.

Fo	orm 990-PF (2018) C/O	DEX	TER ENTERPRI	SES, I	NC.				2	2-328	1672	Page 3
F			sses for Tax on In									
			s) of property sold (for exar or common stock, 200 shs		te,	(b) I	How ac - Purch - Dona	quired nase tion	(c) Date a (mo., da	acquired ay, yr.)		te sold lay, yr.)
18	a					Ť						
_t	~== . ==. ~=	STA	TEMENTS									
_	c											
-	d											
_	e											
	(e) Gross sales price	(f) [Depreciation allowed (or allowable)		st or other basis expense of sale					ain or (loss) (f) minus (
_ 8	a											
_t	b											
_	С											
_	d 24 727 672				F 40F 70	_				1	0 201	0.00
_	e 24,727,672. Complete only for assets showing	a aoin in	column (h) and award by		5,425,70	4.			0 1 10			,968.
	Complete only for assets snowing									ol. (h) gain ot less thar		
_	(i) FMV as of 12/31/69		(j) Adjusted basis as of 12/31/69		ccess of col. (i) col. (j), if any			001.		(from col. (
_	a											
_	b											
_	<u>C</u>											
_	d									1	0 201	,968.
_	e					$\overline{}$					9,301	, 300.
2	Capital gain net income or (net cap	pital loss)	If gain, also enter $\left\{ egin{array}{l} ext{If (loss), enter -0-} \end{array} ight.$	in Part I, line in Part I, line	7 7	. }	19,301,90					,968.
3	Net short-term capital gain or (los If gain, also enter in Part I, line 8, 0			d (6):		}						
_	If (loss), enter -0- in Part I, line 8		11 4040/ \ 6	<u></u>		<u>. </u>	3			N/A		
_			Section 4940(e) for					ent Inc	ome			
(F	or optional use by domestic private	foundation	ons subject to the section 4	1940(a) tax on	net investment in	come	e.)					
lf :	section 4940(d)(2) applies, leave th	is part bl	ank.									
	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	•				0						.
	as the foundation liable for the sect					100?					Yes	X No
	"Yes," the foundation doesn't qualify Enter the appropriate amount in e		. ,			ntrioc	ı,					
÷		acii colui		isti uctions be	lore making any e				T		(d)	
	(a) Base period years Calendar year (or tax year beginnir	na in)	(b) Adjusted qualifying dist	tributions	Net value of no	(c) nchai		ise assets	1,	Distrib (col. (b) div	utión ratio	(0))
	2017	ig iii)		1,343.				3,417		(coi. (b) div		59712
	2017		37 66	3,163.	7	33	858	8,913	<u>.</u>			$\frac{53712}{51322}$
	2010		37,00	4,178.	7	35	<u>47</u>	$\frac{3,915}{2,955}$	<u>.</u>			48546
	2013		32,75	3,278.	7	27	180	0,835				45316
	2013		28.39	2,988.	6	64	.218	8,594	`			42746
_	2010	I		_ , , , , ,			,	- 7	1			
2	Total of line 1, column (d)								2		. 2	47642
3	Average distribution ratio for the 5	-vear bas	se period - divide the total o	on line 2 by 5.0	O. or by the numb	er of v	vears		-			
	the foundation has been in existen								3		. 0	49528
4	4 Enter the net value of noncharitable-use assets for 2018 from Part X, line 5						4	81	8,392	,416.		
5	5 Multiply line 4 by line 3							5	4	0,533	,340.	
6	6 Enter 1% of net investment income (1% of Part I, line 27b)						6		233	,524.		
_	A.I.I. 5									,	0 766	064
									7			,864.
8	Enter qualifying distributions from								8	4	2,036	,182.
	If line 8 is equal to or greater than See the Part VI instructions.	iiile 7, ch	ieck tile box in Part VI, line	ıb, and comp	nete triat part usin	y a 1º	% (ax ra	ate.				

HAROLD ALFOND FOUNDATION 22-3281672 C/O DEXTER ENTERPRISES, INC. Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see instructions) 1a Exempt operating foundations described in section 4940(d)(2), check here and enter "N/A" on line 1. Date of ruling or determination letter: ______ (attach copy of letter if necessary-see instructions) **b** Domestic foundations that meet the section 4940(e) requirements in Part V, check here X and enter 1% 233,524. 1 of Part I, line 27b c All other domestic foundations enter 2% of line 27b. Exempt foreign organizations, enter 4% of Part I, line 12, col. (b). Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-) 3 Add lines 1 and 2 Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-) 233,524 Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-6 Credits/Payments: a 2018 estimated tax payments and 2017 overpayment credited to 2018 **b** Exempt foreign organizations - tax withheld at source 6b 0. c Tax paid with application for extension of time to file (Form 8868) 0. 6c **d** Backup withholding erroneously withheld 0. 426,672 7 Total credits and payments. Add lines 6a through 6d 8 Enter any **penalty** for underpayment of estimated tax. Check here X if Form 2220 is attached 8 Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed 193,148 10 Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid 10 11 Enter the amount of line 10 to be: Credited to 2019 estimated tax 11 Part VII-A | Statements Regarding Activities Yes No 1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign? X 1a **b** Did it spend more than \$100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition ______ X 1b If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities. c Did the foundation file Form 1120-POL for this year? Х 1c **d** Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: 0 • (2) On foundation managers. ► \$ (1) On the foundation. ► \$ e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. > \$ Х 2 Has the foundation engaged in any activities that have not previously been reported to the IRS? 2 If "Yes," attach a detailed description of the activities. 3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes X 4a Did the foundation have unrelated business gross income of \$1,000 or more during the year? X **b** If "Yes," has it filed a tax return on **Form 990-T** for this year? X 4b 5 Was there a liquidation, termination, dissolution, or substantial contraction during the year? X 5 If "Yes," attach the statement required by General Instruction T. 6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: By language in the governing instrument, or By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law Х remain in the governing instrument? Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XV X 8a Enter the states to which the foundation reports or with which it is registered. See instructions. b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate)

of each state as required by General Instruction G? If "No," attach explanation

year 2018 or the tax year beginning in 2018? See the instructions for Part XIV. If "Yes," complete Part XIV

9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar

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		HAROLD ALFOND FOUNDATION	00 0001			
	1 990-PF (2	•	22-3281	672		Page
Pa	art VII-A	Statements Regarding Activities (continued)				
					Yes	No
11	•	e during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of				
	section 51	I2(b)(13)? If "Yes," attach schedule. See instructions		11		X
12		undation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisor				
	If "Yes," at	tach statement. See instructions		12		X
13	Did the fo	undation comply with the public inspection requirements for its annual returns and exemption application?		13	Х	
		ddress ► WWW.HAROLDALFONDFOUNDATION.ORG				
14	The books	s are in care of DEXTER ENTERPRISES, INC. Telephone n	no. ▶207-82	8-7	999	
		TWO MONUMENT SQUARE, PORTLAND, ME	ZIP+4 ▶04			
15		947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - check here			_	
		the amount of tax-exempt interest received or accrued during the year			/A	
16		e during calendar year 2018, did the foundation have an interest in or a signature or other authority over a bank,			Yes	No
10	-		ŗ	16	103	X
		, or other financial account in a foreign country?		10		
		structions for exceptions and filing requirements for FinCEN Form 114. If "Yes," enter the name of the				
Dr	foreign co	Statements Regarding Activities for Which Form 4720 May Be Required				
ГС			-		N/	- NI -
		n 4720 if any item is checked in the "Yes" column, unless an exception applies.			Yes	NO
18	-	e year, did the foundation (either directly or indirectly):	l (37)			
			Yes X No			
	. ,	w money from, lend money to, or otherwise extend credit to (or accept it from)				
		qualified person?	Yes X No			
		sh goods, services, or facilities to (or accept them from) a disqualified person?	Yes No			
	(4) Pay c	ompensation to, or pay or reimburse the expenses of, a disqualified person? $oxedsymbol{oxtxi} oldsymbol{oldsymbol{X}}$	Yes No			
	(5) Trans	fer any income or assets to a disqualified person (or make any of either available				
	for th	e benefit or use of a disqualified person)?	Yes X No			
	(6) Agree	e to pay money or property to a government official? (Exception. Check "No"				
	if the	foundation agreed to make a grant to or to employ the official for a period after				
			Yes X No			
t		wer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations				
	-	3.4941(d)-3 or in a current notice regarding disaster assistance? See instructions		1b		Х
		ons relying on a current notice regarding disaster assistance, check here				
,		undation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected				
•		first day of the tax year beginning in 2018?		1c		х
2		failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation				
-		section 4942(j)(3) or 4942(j)(5)):	JII			
,		l of tax year 2018, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) begin	uning			
•			Yes X No			
	before 20					
	II Yes, IIs	st the years ▶,,,,,,,, any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incort				
		of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and att	,_			
		- see instructions.)	N/A	2b		
(: If the prov	risions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here.				
	▶	undation hold more than a 2% direct or indirect interest in any business enterprise at any time				
38			,			
	during the		Yes X No			
t) If "Yes," di	d it have excess business holdings in 2018 as a result of (1) any purchase by the foundation or disqualified persons	after			
	May 26, 1	969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) t	o dispose			
	of holding	s acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule	C,			

Form 4720, to determine if the foundation had excess business holdings in 2018.) N/A

4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?

b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that

had not been removed from jeopardy before the first day of the tax year beginning in 2018?

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HAROLD ALFOND FOUNDATION C/O DEXTER ENTERPRISES, INC.

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2	2-	3	2	8	1	6	7	2	

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Part VII-B Statements Regarding Activities for Which I			ued)	7 7 2		aye o	
5a During the year, did the foundation pay or incur any amount to:	· · · · · · · · · · · · · · · · · · ·	10 40	1	Y	es	No	
(1) Carry on propaganda, or otherwise attempt to influence legislation (section	1 4945(e))?	□ γ	es X No				
(2) Influence the outcome of any specific public election (see section 4955); o							
any voter registration drive?	,,	Ye	es X No				
any voter registration drive? (3) Provide a grant to an individual for travel, study, or other similar purposes	?	Ye	es X No				
(4) Provide a grant to an organization other than a charitable, etc., organizatio	n described in section						
4945(d)(4)(A)? See instructions		X Ye	es 🔲 No				
(5) Provide for any purpose other than religious, charitable, scientific, literary,	or educational purposes, or t	or					
the prevention of cruelty to children or animals?			es X No				
b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify und	der the exceptions described	n Regulations					
section 53.4945 or in a current notice regarding disaster assistance? See instru	uctions	-		5b	Х		
Organizations relying on a current notice regarding disaster assistance, check I	nere		▶□ [
c If the answer is "Yes" to question 5a(4), does the foundation claim exemption for	rom the tax because it mainta	ined					
expenditure responsibility for the grant?	E STATEMENT 1	.5 X Y	es 🔲 No				
If "Yes," attach the statement required by Regulations section 53.4945-5(d).							
6a Did the foundation, during the year, receive any funds, directly or indirectly, to							
a personal benefit contract?		🗀 Ye	es 🗶 No				
b Did the foundation, during the year, pay premiums, directly or indirectly, on a p				6b		Х	
If "Yes" to 6b, file Form 8870.							
7a At any time during the tax year, was the foundation a party to a prohibited tax s	helter transaction?	L Ye	es 🗶 No 📙				
b If "Yes," did the foundation receive any proceeds or have any net income attribu	ıtable to the transaction?		N/A	7b			
8 Is the foundation subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or							
excess parachute payment(s) during the year?		Ye	es X No				
Part VIII Information About Officers, Directors, Trust	ees, Foundation Ma	nagers, Highly	y				
Paid Employees, and Contractors							
1 List all officers, directors, trustees, and foundation managers and t		(c) Compensation	(d) Contributions to	10	\ Evno	nca	
(a) Name and address	(b) Title, and average hours per week devoted	(If not paid.	(d) Contributions to employee benefit plans and deferred	acc) Expe	other	
	'to position	`enter'-0-)´	compensation	all	lowan	ces	
SEE STATEMENT 14		0.	0			0.	
				+			
2 Compensation of five highest-paid employees (other than those inc	luded on line 1). If none,	enter "NONE."					
(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week	(c) Compensation	(d) Contributions to employee benefit plans and deferred	(e)) Expe	nse other	
	devoted to position	(C) compensation	and deferred compensation	al	lowan	ces	
NONE							
				1			
Total number of other employees paid over \$50,000	<u> </u>	<u> </u>	<u> </u>			0	
- Can							

C/O DEXTER ENTERPRISES, INC. Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors (continued)

i did Employees, and Contractors (continued)		
3 Five highest-paid independent contractors for professional services. If none, enter	"NONE."	
(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
DEXTER PRIVATE EQUITY TE LLC	INVEST PORTFOLIO	
TWO MONUMENT SQUARE, PORTLAND, ME 04101	DEDUCTIONS	1,722,371.
DEXTER US EQUITY TE LLC	INVEST PORTFOLIO	
TWO MONUMENT SQUARE, PORTLAND, ME 04101	DEDUCTIONS	1,104,458.
DEXTER ENTERPRISES, INC.	INVESTMENT & GRANT	
TWO MONUMENT SQUARE, PORTLAND, ME 04101	ADMINISTRATION	978,744.
DEXTER REAL ASSETS TE, LLC	INVEST PORTFOLIO	
TWO MONUMENT SQUARE, PORTLAND, ME 04101	DEDUCTIONS	846,102.
DEXTER INTERNATIONAL EQUITY TE LLC	INVEST PORTFOLIO	
TWO MONUMENT SQUARE, PORTLAND, ME 04101	DEDUCTIONS	745,819.
Total number of others receiving over \$50,000 for professional services		▶ 4
Part IX-A Summary of Direct Charitable Activities		
List the foundation's four largest direct charitable activities during the tax year. Include relevant statist number of organizations and other beneficiaries served, conferences convened, research papers prod		Expenses
1 NONE	,	
•		
		0.
2		
3		
4		
Part IX-B Summary of Program-Related Investments		
Describe the two largest program-related investments made by the foundation during the tax year on	lines 1 and 2.	Amount
1N/A		
2		
All other program-related investments. See instructions.		
3		
Total. Add lines 1 through 3	>	0.

P	art X Minimum Investment Return (All domestic foundations mu	ust comple	te this part. Foreign fou	ndations	, see instructions.)
1	Fair market value of assets not used (or held for use) directly in carrying out charitable	etc., purpo	ses:		
a	Average monthly fair market value of securities			1a	820,021,972.
	Average of monthly cash balances			1b	10,833,273.
	Fair market value of all other assets			1c	
d	Total (add lines 1a, b, and c)			1d	830,855,245.
е	Reduction claimed for blockage or other factors reported on lines 1a and				
	1c (attach detailed explanation)	1e	0.		
2	Acquisition indebtedness applicable to line 1 assets			2	0.
3	Subtract line 2 from line 1d			3	830,855,245.
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, s	see instructi	ons)	4	12,462,829.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on			5	818,392,416.
6	Minimum investment return. Enter 5% of line 5			6	40,919,621.
P	Distributable Amount (see instructions) (Section 4942(j)(3) and foreign organizations, check here	l (j)(5) priva	te operating foundations a	nd certain	
1	Minimum investment return from Part X, line 6			1	40,919,621.
2a	Tax on investment income for 2018 from Part VI, line 5	2a	233,524.		
b	Income tax for 2018. (This does not include the tax from Part VI.)	2b			
C	Add lines 2a and 2b			2c	233,524.
3	Distributable amount before adjustments. Subtract line 2c from line 1			3	40,686,097.
4	Recoveries of amounts treated as qualifying distributions			4	0.
5	Add lines 3 and 4			5	40,686,097.
6	Deduction from distributable amount (see instructions)			6	0.
7_	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part X			7	40,686,097.
P	art XII Qualifying Distributions (see instructions)				
1	$Amounts\ paid\ (including\ administrative\ expenses)\ to\ accomplish\ charitable,\ etc.,\ purpose and accomplish\ charitable,\ etc.,\ purpose accomplish\ etc.,\ purpos$				
а	Expenses, contributions, gifts, etc total from Part I, column (d), line 26			1a	41,684,266.
b	Program-related investments - total from Part IX-B			1b	0.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable	e, etc., purpo	oses	2	
3	Amounts set aside for specific charitable projects that satisfy the:				
а	Suitability test (prior IRS approval required)		3a	351,916.	
b	Cash distribution test (attach the required schedule)	3b			
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8; and		ne 4	4	42,036,182.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investigated and the reduced rate of tax on net investigated and the reduced rate of tax on net investigated and the reduced rate of tax on net investigated and the reduced rate of tax on net investigated and the reduced rate of tax on net investigated and the reduced rate of tax on net investigated and the reduced rate of tax on net investigated and the reduced rate of tax on net investigated and the reduced rate of tax on net investigated and the reduced rate of tax on net investigated and the reduced rate of tax on net investigated and the reduced rate of tax on net investigated and the reduced rate of tax on net investigated and tax of				
	income. Enter 1% of Part I, line 27b			5	233,524.
6	Adjusted qualifying distributions. Subtract line 5 from line 4			6	41,802,658.
	Note: The amount on line 6 will be used in Part V column (h) in subsequent years wh	en calculatir	ng whether the foundation	qualifies fo	or the section

Form **990-PF** (2018)

4940(e) reduction of tax in those years.

Part XIII Undistributed Income (see instructions)

Form 990-PF (2018)

	(a) Corpus	(b) Years prior to 2017	(c) 2017	(d) 2018
1 Distributable amount for 2018 from Part XI, line 7				40,686,097.
2 Undistributed income, if any, as of the end of 2018:				
a Enter amount for 2017 only			2,532,894.	
b Total for prior years:		0.		
3 Excess distributions carryover, if any, to 2018:		0.		
a From 2013				
b From 2014				
c From 2015				
d From 2016				
e From 2017				
f Total of lines 3a through e	0.			
4 Qualifying distributions for 2018 from				
Part XII, line 4: \triangleright \$ 42,036,182.				
a Applied to 2017, but not more than line 2a			2,532,894.	
b Applied to undistributed income of prior		•		
years (Election required - see instructions)		0.		
c Treated as distributions out of corpus	•			
(Election required - see instructions)	0.			20 502 200
d Applied to 2018 distributable amount	0			39,503,288.
e Remaining amount distributed out of corpus	0.			0.
5 Excess distributions carryover applied to 2018 (If an amount appears in column (d), the same amount must be shown in column (a).)	0.			
6 Enter the net total of each column as indicated below:				
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5	0.			
b Prior years' undistributed income. Subtract		_		
line 4b from line 2b		0.		
c Enter the amount of prior years'				
undistributed income for which a notice of deficiency has been issued, or on which				
the section 4942(a) tax has been previously		•		
assessed		0.		
d Subtract line 6c from line 6b. Taxable		0		
amount - see instructions		0.		
e Undistributed income for 2017. Subtract line			0.	
4a from line 2a. Taxable amount - see instr.			0.	
f Undistributed income for 2018. Subtract lines 4d and 5 from line 1. This amount must				
be distributed in 2019				1,182,809.
7 Amounts treated as distributions out of				1/102/0050
corpus to satisfy requirements imposed by				
section 170(b)(1)(F) or 4942(g)(3) (Election				
may be required - see instructions)	0.			
8 Excess distributions carryover from 2013				
not applied on line 5 or line 7	0.			
9 Excess distributions carryover to 2019.				
Subtract lines 7 and 8 from line 6a	0.			
10 Analysis of line 9:				
a Excess from 2014				
b Excess from 2015				
c Excess from 2016				
d Excess from 2017				
e Excess from 2018				

Form 990-PF (2018) C/O DEXTER ENTERPRISES, Part XIV Private Operating Foundations (see instructions and Part VII-A, question 9) N/A 1 a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2018, enter the date of the ruling **b** Check box to indicate whether the foundation is a private operating foundation described in section 4942(j)(3) or 4942(j)(5) Prior 3 years 2 a Enter the lesser of the adjusted net Tax year **(b)** 2017 (a) 2018 (c) 2016 (d) 2015 (e) Total income from Part I or the minimum investment return from Part X for each year listed **b** 85% of line 2a c Qualifying distributions from Part XII, line 4 for each year listed d Amounts included in line 2c not used directly for active conduct of exempt activities e Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c Complete 3a, b, or c for the alternative test relied upon: a "Assets" alternative test - enter: (1) Value of all assets (2) Value of assets qualifying under section 4942(j)(3)(B)(i)**b** "Endowment" alternative test - enter 2/3 of minimum investment return shown in Part X, line 6 for each year listed c "Support" alternative test - enter: (1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties) (2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii) (3) Largest amount of support from an exempt organization (4) Gross investment income Supplementary Information (Complete this part only if the foundation had \$5,000 or more in assets at any time during the year-see instructions.) **Information Regarding Foundation Managers:** a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000). (See section 507(d)(2).) NONE b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest. Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs: Check here 🕨 🔛 if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc., to individuals or organizations under other conditions, complete items 2a, b, c, and d. a The name, address, and telephone number or email address of the person to whom applications should be addressed: REFER TO GRANT GUIDELINES AT WWW.HAROLDALFONDFOUNDATION.ORG, 207-828-7999 DEXTER ENTERPRISES INC, TWO MONUMENT SQUARE, PORTLAND, ME 04101 **b** The form in which applications should be submitted and information and materials they should include: REFER TO GRANT GUIDELINES AT WWW.HAROLDALFONDFOUNDATION.ORG c Any submission deadlines: REFER TO GRANT GUIDELINES AT WWW.HAROLDALFONDFOUNDATION.ORG d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors: REFER TO GRANT GUIDELINES AT WWW.HAROLDALFONDFOUNDATION.ORG

Form **990-PF** (2018) 823601 12-11-18

HAROLD ALFOND FOUNDATION C/O DEXTER ENTERPRISES, INC.

Form 990-PF (2018)

Part XV Supplementary Information (continued)

Part XV	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·			
3 Grants	and Contributions Paid During the Ye		Payment		
	Recipient	If recipient is an individual, show any relationship to	Foundation	Purpose of grant or contribution	
Nar	me and address (home or business)	any foundation manager or substantial contributor	status of recipient	contribution	Amount
a Paid c	during the year				
BELGRADE	REGIONAL CONSERVATION		₽C	BRCA CAPACITY-BUILDING	
	DBA 7 LAKES ALLIANCE			(YEAR 2)	
PO BOX 25					
BELGRADE	LAKES, ME 04918				610,000.
ABBOTT ME	MORIAL LIBRARY		PC	ABBOTT MEMORIAL	
1 CHURCH				LIBRARY EXTERIOR	
DEXTER, M	E 04930			RENOVATION PROJECT	212,000.
ALFOND SO	HOLARSHIP FOUNDATION		SO I	2018 OPERATIONS	
	NT SQUARE, 2ND FLOOR			ZUIU OIEKAIIONS	
	ME 04101				705,000.
AL HOMB GO	WOLLD FOUNDATION		go T	AGE GGUOLADGUED	
	HOLARSHIP FOUNDATION INT SQUARE, 2ND FLOOR		SO I	ASF SCHOLARSHIP PAYMENTS 2018	
	ME 04101			FAIMENIS 2010	5,485,977
					0,200,000
ALEOND SO	HOLARSHIP FOUNDATION		SO I	OUARTERLY FAME	
	NT SQUARE, 2ND FLOOR		50 1	EXPENSES 2018	
	ME 04101			ENT ENGLG 2010	200,000.
	SEE CON	TINUATION SHEE	ET(S)	▶ 3a	40,959,866.
	oved for future payment				
BOYS & GI	RLS CLUBS OF PUERTO RICO INC		₽C	PHASE I OF VIMENTI	
P.O. BOX	79526			PROJECT	
CAROLINA,	PR 00984-9526				500,000
CENTER FO	R CURRICULUM REDESIGN		PC	CYBERPANTHERS CS PATH	
10 JAMAIC				FOR EDUCATION,	
BOSTON, M	IA 02130			EMPLOYABILITY AND LIFE	441,000.
COLBY COL	LEGE		PC	ATHLETICS CENTER	
	LOWER HILL				
	E, ME 04901-8846	<u> </u>	 	1	10,000,000.
Total	SEE CON	TINUATION SHEE	ST(S)	> 3b	20,967,863.

Form 990-PF (2018)

Part XVI-A **Analysis of Income-Producing Activities**

Enter gross amounts unless otherwise indicated.	Unrelate	d business income		ded by section 512, 513, or 514	(e)
	(a) Business code	(b) Amount	(C) Exclu- sion code	(d) Amount	Related or exempt function income
1 Program service revenue:	code		code		
a					
b					
c					
d					
e					
f					
g Fees and contracts from government agencies					
2 Membership dues and assessments					
3 Interest on savings and temporary cash					
investments			14		
4 Dividends and interest from securities			14	7,787,728.	
5 Net rental income or (loss) from real estate:					
a Debt-financed property					
b Not debt-financed property					
6 Net rental income or (loss) from personal					
property					
7 Other investment income			14	564,731.	
8 Gain or (loss) from sales of assets other				301,731	
• •	900099	741,634.	18	27,907,192.	
than inventory	500055	741,034.	10	21,501,152.	
9 Net income or (loss) from special events					
10 Gross profit or (loss) from sales of inventory	\vdash				
11 Other revenue:					
a					
b					
c					
d					
e		= 1.1 . 6 . 1			
12 Subtotal. Add columns (b), (d), and (e)		741,634.			0.
13 Total. Add line 12, columns (b), (d), and (e)				13	39,529,918.
(See worksheet in line 13 instructions to verify calculations.)					
Part XVI-B Relationship of Activities to	o the Acco	omplishment of Ex	emp	t Purposes	
Line No. Explain below how each activity for which incor the foundation's exempt purposes (other than be			contrib	outed importantly to the accom	nplishment of
1 NOT APPLICABLE	71	,			
1 1101 1111 11101111111					
					<u> </u>

Form 990-PF (2018) Part XVII Information Regarding Transfers to and Transactions and Relationships With Noncharitable **Exempt Organizations**

		Exempt Organ	124110113							
1	Did the or	rganization directly or indir	rectly engage in any	of the followin	g with any other organizat	ion described in sec	tion 501(c)		Yes	No
	(other tha	an section 501(c)(3) organ	izations) or in sectio	n 527, relating	g to political organizations?	?				
а	Transfers	from the reporting founda	ation to a noncharita	ble exempt or	ganization of:					
	(1) Cash	1			-			1a(1)		Х
										X
b		nsactions:						,,,,		
	(1) Sales	s of assets to a noncharital	ble exempt organiza	tion				1b(1)		Х
										X
										X
										X
										X
	(6) Perfo	ormance of services or me	mbership or fundrai	sing solicitatio	ns			1b(6)		X
С					ployees					X
					dule. Column (b) should a				ets.	
		-		-	ed less than fair market val	-	-		,	
		d) the value of the goods,				•		·		
(a)∟i	ne no.	(b) Amount involved	(c) Name of	f noncharitable	e exempt organization	(d) Description	on of transfers, transactions,	and sharing an	angeme	nts
				N/A						
2a		•	•		or more tax-exempt organ					_
	in section	1 501(c) (other than section	n 501(c)(3)) or in se	ction 527?				. Yes	X	No
b	If "Yes," c	omplete the following sch				•				
		(a) Name of org	anization		(b) Type of organization		(c) Description of relation	onship		
		N/A								
	Lucas		46 - 4 1 15	!!!!			- 1			
O: -	and h				ng accompanying schedules and n taxpayer) is based on all infor			May the IRS of return with the	discuss t	his
Sig He	n L				1	mp.r.cm		shown below	? See ins	str.
пе						TRUST	EE E	X Yes		J No
	Sig	nature of officer or trustee		Duamanania ai	Date	Title	Chook if Int	INI		
		Print/Type preparer's na	ime	Preparer's si	ignature	Date	Check if PT	IIV		
D-	id	DANIEL	DOTDOM	1 12	P. Davins CPA	11 /00 /10	self- employed	.01000	204	
Pa		DANIEL P.		TT C	ENTITION UT	11/08/19		01206		
	eparer e Only	Firm's name ► ALB	IN, KANDA	LL & B	FINNE.I.I.		Firm's EIN ► 01-	04480	υb	
US	e Offiny			120 **	ILDDIE Gebera	<u> </u>				
		Firm's address ► PO	207	772 1	001					
		l PO	RTLAND, M		Phone no. 207-	772-1	<u> </u>			

Part IV Capital Gains and Lo	sses for Tax on Investment Income					
(a) List and 2-story bi	(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)			
1a REALTY ASSOCIA	TES FUND IX CORPO	ORATION	P			
b PUBLICLY TRADE	D SECURITIES		D			
COCH ZIFF CAPIT			P			
d SPECIAL OPPS I			P			
	IV PASS-THROUGH		P			
f LEGACY VENTURE			P			
	L ESTATE PASS-TH		P			
	UNDS TE PASS-THRO	OUGH	P			
DEXTER TS US P			P			
,	A FUND PASS-THRO		P			
	TY TE PASS-THROUGH	P				
	NCOME TE PASS-TH		P			
	TIONAL EQUITY PA		P P			
	EQUITY TE PASS-TI EQUITY PASS-THRO		P			
O DEXIER PRIVATE	· · ·			Coin or (loss)		
(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale) Gain or (loss) lus (f) minus (g)	40 644	
a 43,611.				- 11	43,611.	
b 11,610,886.				11,	610,886.	
c 8,132.					8,132.	
d 360,011.					360,011.	
e 132,808. f 274,037.					132,808.	
725 524					274,037. 235,534.	
1 540 056			1,549,8			
		913,147.				
<u>i</u>		34,082.			-34,082.	
k		3,236,466.			$\frac{34,002.}{236,466.}$	
1		500,375.			500,375.	
m 3,000,418.		300,3730			000,418.	
n 2,847,161.					847,161.	
0 1,620,873.					620,873.	
	ng gain in column (h) and owned by t	the foundation on 12/31/69	(I) Los	ses (from col. (h))		
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	Gains (excess o	of col. (h) gain over ot less than "-0-")	col. (k),	
a					43,611.	
b				11,	610,886.	
С					8,132.	
d					360,011.	
e					132,808.	
f					274,037.	
g					235,534.	
<u>h</u>					549,856. 913,147.	
<u>i</u>					•	
1					-34,082. 236,466.	
<u>k</u>					<u> 230,400.</u> 500,375.	
<u> </u>					$\frac{300,373.}{000,418.}$	
m n					847,161.	
1,620,						
					,	
	apital loss) \cdots { If gain, also enter "-0-	, I	2			
3 Net short-term capital gain or (los If gain, also enter in Part I, line 8, If (loss) enter "-0-" in Part I, line 8		d (6):	2			

CONTINUATION FOR 990-PF, PART IV 22-3281672 PAGE 2 OF 2

Part IV Capital Gains and L	osses for Tax on Investment Income				
(a) List an 2-story b	nd describe the kind(s) of property sol prick warehouse; or common stock, 2	d, e.g., real estate, 00 shs. MLC Co.	(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
	SSETS PASS-THROUG	H	P		
b CLASS ACTION I			P		
c ADJUSTMENT FOR	R GAINS INCLUDED	IN UBTI			
d					
е					
f					
g					
h					
i					
j					
k					
m					
n					
0	(A) DanwaaistiII	(m) Cook on -45 1) Onim on (!)	
(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale		Gain or (loss) lus (f) minus (g)	
a 3,043,775.	, , , , , , , , , , , , , , , , , , ,	plas expense et sale	(σ) μ		042 775
				٥,	043,775. 570.
	'	741,634.			741,634.
c d	_	741,054.			741,034.
	+				
e f	+				
	+				
g h	+				
i					
<u>'</u>					
k	1				
	+				
m	+				
n					
0					
	ing gain in column (h) and owned by	the foundation on 12/31/69	(I) Los	ses (from col. (h))	
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	Gains (excess o	of col. (h) gain over ot less than "-0-")	col. (k),
a				3.	043,775.
b				- 1	570.
C				_	741,634.
d					
e					
f					
g					
h					
i					
j					
k					
I					
m					
n					
0					
2 Capital gain net income or (net c	capital loss) { If gain, also enter	r in Part I, line 7)-" in Part I, line 7	2	19,	301,968.
	oss) as defined in sections 1222(5) an	\ \ \ \		•	
If (loss), enter "-0-" in Part I, line		ſ	2	N/A	

Part XV Supplementary Information	<u> </u>			
3 Grants and Contributions Paid During the Ye	If recipient is an individual,	1		
Recipient Name and address (home or business)	show any relationship to any foundation manager	Foundation status of	Purpose of grant or contribution	Amount
Name and address (nome of business)	or substantial contributor	recipient		
ALFOND YOUTH CENTER		PC	ALFOND LITTLE LEAGUE	
126 NORTH STREET				150
WATERVILLE, ME 04901 ALFOND YOUTH CENTER		PC	STRATEGIC LONG TERM	150
126 NORTH STREET		PC	CAPITAL AND	
WATERVILLE, ME 04901			DEVELOPMENT	
,			SUSTAINABILITY AT THE	
			ALFOND YOUTH CENTER	641,912
ALFOND YOUTH CENTER		PC	WELLNESS PROJECT	
126 NORTH STREET				4 064 056
WATERVILLE, ME 04901				1,061,856
AMERICAN UNIVERSITY IN BULGARIA		PC	UNRESTRICTED	
910 17TH ST., N.W., SUITE 1100				10 000
WASHINGTON, DC 20006				10,000
ADOOGHOOV MENHAL HEALBY GERVIGES INC		₽C	ADOOGHOOK HEEDN	
AROOSTOOK MENTAL HEALTH SERVICES INC. PO BOX 1018		PC	AROOSTOOK TEEN LEADERSHIP CAMP (ATLC)	
CARIBOU, ME 04736			PROGRAM	500
,				
ARTS FOUNDATION OF CAPE COD		₽C	UNRESTRICTED	
396 MAIN STREET				
HYANNIS, MA 02601				4,500
BELGRADE REGIONAL CONSERVATION		₽C	EAST POND RESTORATION	
ALLIANCE			TREATMENT	
РО ВОХ 250				
BELGRADE LAKES, ME 04918				200,000
BELGRADE REGIONAL CONSERVATION		PC	BRCA CAPACITY BUILDING	
ALLIANCE			(YEAR 1)	
PO BOX 250				
BELGRADE LAKES, ME 04918				200,000
BELGRADE REGIONAL HEALTH CENTER		PC	PATIENT WORKFLOW	
PO BOX 304			REMODELING	45 000
BELGRADE LAKES, ME 04918				15,000
BETH ISRAEL CONGREGATION		PC	OPERATIONS	
PO BOX 1882 WATERVILLE, ME 04903				50,000
Total from continuation sheets	<u> </u>		+	33,746,889

Part XV Supplementary Information				
3 Grants and Contributions Paid During the Y	ear (Continuation)			
Recipient	If recipient is an individual, show any relationship to any foundation manager	Foundation status of	Purpose of grant or contribution	Amount
Name and address (home or business)	or substantial contributor	recipient	Contribution	
BOYS AND GIRLS CLUBS OF PUERTO RICO		PC	PHASE I OF VIMENTI	
P.O. BOX 79526			PROJECT	
CAROLINA, PR 00984-9526				500,000.
CENTER FOR CURRICULUM REDESIGN		PC	CS AND BIOTECH	
10 JAMAICAWAY #18			EDUCATION FOR	
BOSTON, MA 02130			EMPLOYABILITY AND LIFE	132,887.
CENTER FOR CURRICULUM REDESIGN		PC	CYBERPANTHERS CS PATH	
10 JAMAICAWAY #18			FOR EDUCATION,	
BOSTON, MA 02130			EMPLOYABILITY AND LIFE	440,000.
CHILDREN'S CENTER EARLY INTERVENTION		PC	UNRESTRICTED	
AND FAMILY SUPPORT				
1 ALDEN AVE				
AUGUSTA, ME 04330-0000				5,000.
COASTAL MAINE BOTANICAL GARDENS INC.		PC	2015-2035 MASTER PLAN	
P.O. BOX 234			(GRANT)	
BOOTHBAY, ME 04537				1,500,000.
COBSCOOK COMMUNITY LEARNING CENTER		PC	HEARTWOOD CLASSROOMS	
10 COMMISSARY POINT ROAD				
TRESCOTT TWP, ME 04652				175,000.
COLBY COLLEGE		PC	ATHLETICS CENTER	
4000 MAYFLOWER HILL WATERVILLE, ME 04901-8846				10,000,000.
COLBY COLLEGE		PC	WATERVILLE DOWNTOWN	
4000 MAYFLOWER HILL			DEVELOPMENT FUND	
WATERVILLE, ME 04901-8846				793,139.
EAGLES NEST FOUNDATION INCORPORATED		PC	UNRESTRICTED	
43 HART RD				
PISGAH FOREST, NC 28768				2,500.
EDUCATE MAINE		PC	ELEVATE SOMERSET:	
482 CONGRESS STREET, SUITE 303			RURAL EARLY CHILDHOOD	
PORTLAND, ME 04101			EDUCATION REPLICATION	250,000.
Total from continuation sheets				

Part XV Supplementary Information				
3 Grants and Contributions Paid During the Ye				
Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager	Foundation status of	Purpose of grant or contribution	Amount
	or substantial contributor	recipient		
FOUNDATION FOR A STRONG MAINE ECONOMY		₽C	FOCUSMAINE YEARS ONE	
125 COMMUNITY DRIVE, SUITE 101			TO THREE OF TEN-YEAR	
AUGUSTA, ME 04330			IMPLEMENTATION PLAN	1,812,181.
GOOD WILL-HINCKLEY		₽C	MOODY SCHOOL	
PO BOX 159			RENOVATION	
HINCKLEY, ME 04944				2,750,000.
GULFSHORE PLAYHOUSE		PC	UNRESTRICTED	
1010 5TH AVE S, SUITE 205		FC	ONKESTRICIED	
NAPLES, FL 34102-6408				10,000.
				-
JOBS FOR MAINE'S GRADUATES INC. 65 STONE STREET		PC	ENDOWMENT AND COLLEGE & CAREER SUCCESS	
AUGUSTA, ME 04330			INITIATIVE	581,716.
				, , , , , , , , , ,
KENNEBEC BEHAVIORAL HEALTH		PC	ANNUAL FUND	
67 EUSTIS PARKWAY WATERVILLE, ME 04901				2,000.
milatilal, in olyot				2,000.
KENNEBEC BEHAVIORAL HEALTH		PC	CENTER FOR RECOVERY	
67 EUSTIS PARKWAY WATERVILLE, ME 04901			AND WELLBEING	317,448.
MATERVILLE, ME 04501				317,440.
KENNEBEC VALLEY DENTAL COALITION INC.		PC	PROJECT TO PRESERVE	
93 MAIN ST, THIRD FLOOR, SUITE 15			SAFETY NET ORAL HEALTH	
WATERVILLE, ME 04901			SERVICES FOR CENTRAL	
			MAINE	500,000.
MAINE CANCER FOUNDATION		PC	UNRESTRICTED	
170 U.S. ROUTE 1, SUITE 250				
FALMOUTH, ME 04105				5,000.
MAINE COMMUNITY FOUNDATION, INC.		₽C	KENNEBEC COUNTY FUND	
245 MAIN STREET				
ELLSWORTH, ME 04605				10,000.
MAINE IRISH HERITAGE CENTER		₽C	UNRESTRICTED	
PO BOX 7588				
PORTLAND, ME 04112				10,000.
Total from continuation sheets				

Part XV Supplementary Information				
3 Grants and Contributions Paid During the Y	ear (Continuation)			
Recipient	If recipient is an individual, show any relationship to any foundation manager	Foundation status of	Purpose of grant or contribution	Amount
Name and address (home or business)	or substantial contributor	recipient	Contribution	
MAINE SPORTS COMMISSION		NC	2018 #SHERULES	
44 LAKESIDE DRIVE			SYMPOSIUM	
FALMOUTH, ME 04105				5,000.
MATNECENEDAL UPALMU		D.C.	DICIMAL CMDAMECY	
MAINEGENERAL HEALTH 35 MEDICAL CENTER PARKWAY		PC	DIGITAL STRATEGY DEVELOPMENT	
			DEVELOPMENT	250 000
AUGUSTA, ME 04330-8160			+	250,000
MAINEGENERAL HEALTH		₽C	REVENUE AND EFFICIENCY	
35 MEDICAL CENTER PARKWAY			ENHANCEMENT AND	
AUGUSTA, ME 04330-8160			EXPENSE REDUCTION	
,			INITIATIVES	1,000,000.
MAINEHEALTH		SO III	THE DEVELOPMENT OF AN	, ,
110 FORE STREET			INTEGRATED,	
PORTLAND, ME 04101			PATIENT-CENTERED	
			ONCOLOGY SERVICE LINE	
			FOR MAINE	856,450.
MAINEGENERAL HEALTH		PC	THE DEVELOPMENT OF AN	
35 MEDICAL CENTER PARKWAY			INTEGRATED,	
AUGUSTA, ME 04330-8160			PATIENT-CENTERED	
			ONCOLOGY SERVICE LINE	
			FOR MAINE	143,550.
MASSACHUSETTS INSTITUTE OF TECHNOLOGY		₽C	UNRESTRICTED	
77 MASSACHUSETTS AVENUE				
CAMBRIDGE, MA 02139				40,000.
OLYMPIA SNOWE WOMEN'S LEADERSHIP		PC	SUPPORT FOR LONG-TERM	•
INSTITUTE			SUSTAINABLE DELIVERY	
ONE CANAL PLAZA, SUITE 501			OF THE OLYMPIA SNOWE	
PORTLAND, ME 04101			WOMEN'S LEADERSHIP	
			PROGRAMMING STATEWIDE	500,000.
SEEDS OF PEACE, INC.		PC	WATERVILLE AND WINSLOW	
370 LEXINGTON AVE, SUITE 1201			SEEDS PROGRAM	
NEW YORK, NY 10017				25,000.
				•
SPECTRUM GENERATIONS		PC	MEALS ON WHEELS	
ONE WESTON COURT			PROGRAM	
AUGUSTA, ME 04338			FROGRAM	1,200.
			+	1,200,
SUSAN CURTIS FOUNDATION		PC	CAMP SUSAN CURTIS	
1321 WASHINGTON AVE. SUITE 104			YOUTH DEVELOPMENT	
PORTLAND, ME 04103			PROGRAM	14,400.
Total from continuation sheets				

Part XV Supplementary Information				
3 Grants and Contributions Paid During the Yo				
Recipient	If recipient is an individual, show any relationship to any foundation manager	Foundation status of	Purpose of grant or contribution	Amount
Name and address (home or business)	or substantial contributor	recipient		
THE CAHOON MUSEUM OF AMERICAN ART		PC	UNRESTRICTED	
P.O. BOX 1853				
COTUIT, MA 02635				14,000
THE FOUNDATION FOR MAINE'S COMMUNITY		PC	AN INITIATIVE FOR	
COLLEGES			INNOVATION IN	
54 LIGHTHOUSE CIRCLE			WORKFORCE TRAINING AND	
SOUTH PORTLAND, ME 04106			DELIVERY AT MAINE'S	
			COMMUNITY COLLEGES	1,400,000
THE FRIENDS OF BELGRADE LAKES VILLAGE		₽C	BELGRADE LAKES VILLAGE	
PO BOX 331			ENHANCEMENTS	
BELGRADE LAKES, ME 04918				120,000
THE MAINE CHILDREN'S HOME FOR LITTLE		PC	ANNUAL FUND	
WANDERERS		FC	ANNOAL FOND	
93 SILVER STREET				
WATERVILLE, ME 04901				15,000
				<u>, , , , , , , , , , , , , , , , , , , </u>
THE MUSICIAN'S AID SOCIETY OF NEW		POF	UNRESTRICTED	
YORK				
233 BROADWAY, SUITE 2208				
NEW YORK, NY 10279				5,000.
THE PIONEER INSTITUTE		₽C	UNRESTRICTED	
185 DEVONSHIRE STREET, SUITE 1101				
BOSTON, MA 02110				9,000.
UNITED WAY OF MID-MAINE, INC.		₽C	UNITED WAY OF	
105 KENNEDY MEMORIAL DRIVE			MID-MAINE ANNUAL FUND	
WATERVILLE, ME 04901				12,500.
UNIVERSITY OF MAINE FOUNDATION		₽C	ATHLETICS LEADERSHIP	
TWO ALUMNI PLACE				
ORONO, ME 04469-5792				25,000
UNIVERSITY OF MAINE FOUNDATION		PC	PROPOSAL TO CREATE	
TWO ALUMNI PLACE			"THE ALFOND FUND" TO	
DRONO, ME 04469-5792			SUPPORT UMAINE	
,			ATHLETIC EXCELLENCE	500,000.
UNIVERSITY OF MAINE SYSTEM		PC	LEADERSHIP ENDOWMENT	
16 CENTRAL STREET				
BANGOR, ME 04401				9,223.
Total from continuation sheets				

22-3281672 C/O DEXTER ENTERPRISES, INC. **Supplementary Information** Part XV Grants and Contributions Paid During the Year (Continuation) If recipient is an individual, Recipient Foundation Purpose of grant or show any relationship to Amount any foundation manager status of contribution Name and address (home or business) or substantial contributor recipient UNIVERSITY OF MAINE SYSTEM PC MAINE CENTER FOR 16 CENTRAL STREET GRADUATE PROFESSIONAL BANGOR, ME 04401 STUDIES 500,000. UNIVERSITY OF MAINE SYSTEM UNIVERSITY OF MAINE PC. 16 CENTRAL STREET LEADERSHIP ENDOWMENT BANGOR, ME 04401 4,990,777. VIRGINIA FOUNDATION FOR COMMUNITY PC UNRESTRICTED COLLEGE 300 ARBORETUM PLACE, SUITE 200 RICHMOND, VA 23236 10,000. WATERVILLE DEVELOPMENT CORPORATION PC SUPPORT OF CGI INC.'S BUSINESS EXPANSION TO ONE COMMON STREET WATERVILLE, ME 04901 WATERVILLE 200,000. WATERVILLE OPERA HOUSE IMPROVEMENT 2018-2019 SEASON ÞС ASSOCIATION 93 MAIN STREET, 3RD FLOOR WATERVILLE, ME 04901 15,000. WATERVILLE REGIONAL ARTS AND PC 2019 -2023 OPERATING COMMUNITY CENTER (WRACC) SUPPORT 93 MAIN STREET WATERVILLE, ME 04901 1,000,000. WATERVILLE REGIONAL ARTS AND WATERVILLE CREATES! ÞС

Part XV Supplementary Information				
3 Grants and Contributions Approved for Future)		
Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
THE FOUNDATION FOR MAINE'S COMMUNITY	or substantial contributor	PC	AN INITIATIVE FOR	
COLLEGES			INNOVATION IN	
54 LIGHTHOUSE CIRCLE			WORKFORCE TRAINING AND	
SOUTH PORTLAND, ME 04106			DELIVERY AT MAINE'S	
			COMMUNITY COLLEGES	2,200,000.
JOBS FOR MAINE'S GRADUATES INC.		PC	ENDOWMENT AND COLLEGE	
65 STONE STREET			& CAREER SUCCESS	
				2 026 062
AUGUSTA, ME 04330			INITIATIVE	3,826,863.
WATERVILLE REGIONAL ARTS AND		₽C	2019 -2023 OPERATING	
COMMUNITY CENTER (WRACC)			SUPPORT	
93 MAIN STREET			SOFFORT	
WATERVILLE, ME 04901				4,000,000.
<u> </u>				2,000,000.
Total from continuation sheets				10,026,863.

HAROLD ALFOND FOUNDATION C/O DEXTER ENTERPRISES, INC.

22-3281672

Part XV Supplementary Information
3a Grants and Contributions Paid During the Year Continuation of Purpose of Grant or Contribution
NAME OF RECIPIENT - OLYMPIA SNOWE WOMEN'S LEADERSHIP INSTITUTE
SUPPORT FOR LONG-TERM SUSTAINABLE DELIVERY OF THE OLYMPIA SNOWE WOMEN'S
LEADERSHIP PROGRAMMING STATEWIDE IN MAINE

Form **2220**

Underpayment of Estimated Tax by Corporations

Attach to the corporation's tax return.

FORM 990-PF

OMB No. 1545-0123 2018

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form2220 for instructions and the latest information.

HAROLD ALFOND FOUNDATION C/O DEXTER ENTERPRISES, INC. Employer identification number 22-3281672

Note: Generally, the corporation is not required to file Form 2220 (see Part II below for exceptions) because the IRS will figure any penalty owed and bill the corporation. However, the corporation may still use Form 2220 to figure the penalty. If so, enter the amount from page 2, line 38, on the estimated tax penalty line of the corporation's income tax return, but do not attach Form 2220.

Part I Required Annual Payment	11011112220.							
			222 524					
1 Total tax (see instructions)		1	233,524.					
2 a Personal holding company tax (Schedule PH (Form 1120), line 26) included on line 1	2a							
b Look-back interest included on line 1 under section 460(b)(2) for completed long-term								
* / * /	contracts or section 167(g) for depreciation under the income forecast method 2b							
c Credit for federal tax paid on fuels (see instructions)								
d Total. Add lines 2a through 2c	2d							
3 Subtract line 2d from line 1. If the result is less than \$500, do not complete or file this for	m. The corporation		022 504					
does not owe the penalty		3	233,524.					
4 Enter the tax shown on the corporation's 2017 income tax return. See instructions. Cauti		4	465,186.					
or the tax year was for less than 12 months, skip this line and enter the amount from I	ine 3 on line 5	4	403,100.					
5 Required annual payment. Enter the smaller of line 3 or line 4. If the corporation is requ	ired to skin line 4							
enter the amount from line 3		5	233,524.					
Part II Reasons for Filing - Check the boxes below that apply. If any boxes a	re checked, the corporation	must file Form 2220						
even if it does not owe a penalty. See instructions.								
6 The corporation is using the adjusted seasonal installment method.								
7 X The corporation is using the annualized income installment method.								
8 X The corporation is a "large corporation" figuring its first required installment based	d on the prior year's tax.							
Part III Figuring the Underpayment								
(a)	(b)	(c)	(d)					
9 Installment due dates. Enter in columns (a) through (d) the 15th day of the 4th (Form 990-PF filers: Use 5th month), 6th, 9th, and 12th months of the								
Use 5th month), 6th, 9th, and 12th months of the corporation's tax year	06/15/18	09/15/18	12/15/18					
corporation's tax year	00/13/10	05/15/10	12/13/10					
above is checked, enter the amounts from Sch A, line 38. If								
the box on line 8 (but not 6 or 7) is checked, see instructions								
for the amounts to enter. If none of these boxes are checked,								
enter 25% (0.25) of line 5 above in each column 10 58,381	. 58,381.	58,381.	58,381.					
11 Estimated tax paid or credited for each period. For								
column (a) only, enter the amount from line 11 on line 15.								
See instructions 11 193,672	•	103,000.	130,000.					
Complete lines 12 through 18 of one column								
before going to the next column.	125 001	F.C. 010	101 500					
12 Enter amount, if any, from line 18 of the preceding column	135,291.	76,910.	121,529.					
13 Add lines 11 and 12 13	135,291.	179,910.	251,529.					
14 Add amounts on lines 16 and 17 of the preceding column 15 Subtract line 14 from line 13. If zero or less, enter -0- 16 193,672	. 135,291.	179,910.	251,529.					
15 Subtract line 14 from line 13. If zero or less, enter -0- 15 193,672 16 If the amount on line 15 is zero, subtract line 13 from line	• 133,431•	113,310.	431,343.					
	0.	0.						
14. Otherwise, enter -0- 17 Underpayment. If line 15 is less than or equal to line 10,	 							
subtract line 15 from line 10. Then go to line 12 of the next								
column. Otherwise, go to line 18								
18 Overpayment. If line 10 is less than line 15, subtract line 10								
from line 15. Then go to line 12 of the next column 18 135,291	. 76,910.	121,529.						

Go to Part IV on page 2 to figure the penalty. Do not go to Part IV if there are no entries on line 17 - no penalty is owed.

Part IV Figuring the Penalty

			(a)	(b)	(c)		(d)
19	Enter the date of payment or the 15th day of the 4th month after the close of the tax year, whichever is earlier. (C corporations with tax years ending June 30 and S corporations: Use 3rd month instead of 4th month. Form 990-PF and Form 990-T filers: Use 5th month instead of 4th month.) See instructions	19					
20	Number of days from due date of installment on line 9 to the						
	date shown on line 19	20					
21	Number of days on line 20 after 4/15/2018 and before 7/1/2018	21					
22	Underpayment on line 17 x Number of days on line 21 x 5% (0.05)	22	\$	\$	\$		\$
23	Number of days on line 20 after 06/30/2018 and before 10/1/2018	23					
24	Underpayment on line 17 x Number of days on line 23 x 5% (0.05)	24	\$	\$	\$		\$
25	Number of days on line 20 after 9/30/2018 and before 1/1/2019	25					
26	Underpayment on line 17 x Number of days on line 25 x 5% (0.05)	26	\$	\$	\$		\$
27	Number of days on line 20 after 12/31/2018 and before 4/1/2019	27					
28	Underpayment on line 17 x Number of days on line 27 x 6% (0.06)	28	\$	\$	\$		\$
29	Number of days on line 20 after 3/31/2019 and before 7/1/2019	29					
30	Underpayment on line 17 x Number of days on line 29 x *%	30	\$	\$	\$		\$
31	Number of days on line 20 after 6/30/2019 and before 10/1/2019	31					
32	Underpayment on line 17 x Number of days on line 31 x *%	32	\$	\$	\$		\$
33	Number of days on line 20 after 9/30/2019 and before 1/1/2020	33					
34	Underpayment on line 17 x Number of days on line 33 x *% 365	34	\$	\$	\$		\$
35	Number of days on line 20 after 12/31/2019 and before 3/16/2020	35					
36	Underpayment on line 17 x Number of days on line 35 x *% 366	36	\$	\$	\$		\$
37	Add lines 22, 24, 26, 28, 30, 32, 34, and 36	37	\$	\$	\$		\$
38	Penalty. Add columns (a) through (d) of line 37. Enter the to-	tal h	ere and on Form 1120, lir	ne 34; or the comparable		38	\$ 0.

Form **2220** (2018)

^{*} Use the penalty interest rate for each calendar quarter, which the IRS will determine during the first month in the preceding quarter. These rates are published quarterly in an IRS News Release and in a revenue ruling in the Internal Revenue Bulletin. To obtain this information on the Internet, access the IRS website at www.irs.gov. You can also call 1-800-829-4933 to get interest rate information.

Form 2220 (2018) FORM 990-PF Page 3

Schedule A Adjusted Seasonal Installment Method and Annualized Income Installment Method See instructions.

Form 1120S filers: For lines 1, 2, 3, and 21 "taxable income" refers to excess net passive income or the amount on which tax is imposed under section 1374(a), whichever applies.

Part I Adjusted Seasonal Installment Method

Caution: Use this method only if the base period percentage for any 6 consecutive months is at least 70%. See instructions.

		(a)	(b)	(c)	(d)
1 Enter taxable income for the following periods.		First 3 months	First 5 months	First 8 months	First 11 months
a Tax year beginning in 2015	1a				
b Tax year beginning in 2016	1b				
, , , , , , , , , , , , , , , , , , , ,					
c Tax year beginning in 2017	1c				
2 Enter taxable income for each period for the tax year beginning in					
2018. See the instructions for the treatment of extraordinary items	2				
		First 4 months	First 6 months	First 9 months	Entire year
3 Enter taxable income for the following periods.		FIISL 4 IIIUIILIIS	FIISE O IIIOIIUIS	First 9 monuis	Entire year
a Tax year beginning in 2015	3a				
b Tax year beginning in 2016	3b				
c Tax year beginning in 2017	3c				
4 Divide the amount in each column on line 1a by the	,				
amount in column (d) on line 3a	4				
5 Divide the amount in each column on line 1b by the					
amount in column (d) on line 3b	5				
6 Divide the amount in each column on line 1c by the					
amount in column (d) on line 3c	6				
7 Add lines 4 through 6	,				
7 Add lines 4 through 6	7				
8 Divide line 7 by 3.0	8				
9a Divide line 2 by line 8	9a				
b Extraordinary items (see instructions)	9b				
c Add lines 9a and 9b	9c				
10 Figure the tax on the amt on In 9c using the instr for Form					
1120, Sch J, line 2, or comparable line of corp's return	10				
11a Divide the amount in columns (a) through (c) on line 3a					
by the amount in column (d) on line 3a	11a				
b Divide the amount in columns (a) through (c) on line 3b					
by the amount in column (d) on line 3b	11b				
c Divide the amount in columns (a) through (c) on line 3c					
by the amount in column (d) on line 3c	11c				
12 Add lines 11a through 11c	12				
13 Divide line 12 by 3.0	13				
14 Multiply the amount in columns (a) through (c) of line 10					
by columns (a) through (c) of line 13. In column (d), enter					
the amount from line 10, column (d)	14				
15 Enter any alternative minimum tax for each payment					
period. See instructions	15				
16 Enter any other taxes for each payment period. See instr.	16				
17 Add lines 14 through 16	17				
18 For each period, enter the same type of credits as allowed					
on Form 2220, lines 1 and 2c. See instructions	18				
19 Total tax after credits. Subtract line 18 from line 17. If					
zero or less, enter -0-	19				

Form 2220 (2018)

FORM 990-PF

FORM 2220 (2018)		FORM 330-P	r		Page 4
* * Part II Annualized Income Installment M	etho	d			
		(a)	(b)	(c)	(d)
		First 2	First 3	First 6	First 9
20 Annualization periods (see instructions)	20	months	months	months	months
21 Enter taxable income for each annualization period. See					
instructions for the treatment of extraordinary items	21	5,954,118.	8,931,177.	18,402,600.	31,309,189.
22 Annualization amounts (see instructions)	22	6.000000	4.000000	2.000000	1.333330
23a Annualized taxable income. Multiply line 21 by line 22	23a	35,724,708.	35,724,708.	36,805,200.	41,745,481.
b Extraordinary items (see instructions)	23b				
c Add lines 23a and 23b	23c	35,724,708.	35,724,708.	36,805,200.	41,745,481.
24 Figure the tax on the amount on line 23c using the instructions for Form 1120, Schedule J, line 2,					
or comparable line of corporation's return	24	357,247.	357,247.	368,052.	417,455.
25 Enter any alternative minimum tax for each payment					
period (see instructions)	25				
26 Enter any other taxes for each payment period. See instr.	26				
27 Total tax. Add lines 24 through 26	27	357,247.	357,247.	368,052.	417,455.
28 For each period, enter the same type of credits as allowed					
on Form 2220, lines 1 and 2c. See instructions	28				
29 Total tax after credits. Subtract line 28 from line 27. If					
zero or less, enter -0-	29	357,247.	357,247.	368,052.	417,455.
30 Applicable percentage	30	25%	50%	75%	100%
31 Multiply line 29 by line 30	31	89,312.	178,624.	276,039.	417,455.
Part III Required Installments					
Note: Complete lines 32 through 38 of one column		1st	2nd	3rd	4th
before completing the next column.		installment	installment	installment	installment
32 If only Part I or Part II is completed, enter the amount in					
each column from line 19 or line 31. If both parts are					
completed, enter the smaller of the amounts in each		89,312.	178,624.	276,039.	417,455.
column from line 19 or line 31	32	09,312.	1/0,024.	270,039.	417,455.
See instructions	33		58,381.	116,762.	175,143.
34 Adjusted seasonal or annualized income installments.	"		30,301.	110,702.	173,143.
Subtract line 33 from line 32. If zero or less, enter -0-	34	89,312.	120,243.	159,277.	242,312.
35 Enter 25% (0.25) of line 5 on page 1 of Form 2220 in	<u> </u>	1 , = = 4	.,==50	,	, ===
each column. Note: "Large corporations," see the					
instructions for line 10 for the amounts to enter	35	58,381.	58,381.	58,381.	58,381.
36 Subtract line 38 of the preceding column from line 37 of					
the preceding column	36				
37 Add lines 35 and 36	37	58,381.	58,381.	58,381.	58,381.
OO Described installments Enter the smaller of line O.4 or			1	1	i -

58,381. Form **2220** (2018)

** ANNUALIZED INCOME INSTALLMENT METHOD USING STANDARD OPTION

58,381.

58,381.

58,381.

38

See instructions

38 Required installments. Enter the smaller of line 34 or line 37 here and on page 1 of Form 2220, line 10.

FORM 990-PF INTER	EST ON SAVING	S AND T	'EMPORAR	Y CASH	INVESTMENTS	STATEMENT 1	
SOURCE			(A) REVENUE PER BOOKS		(B) INVESTMENT INCOME	(C) ADJUSTED NET INCOME	
TAXABLE INTEREST IN	1COME	2,	2,528,633.		2,528,633.		
TOTAL TO PART I, LINE 3		2,	2,528,633.		2,528,633.		
FORM 990-PF	DIVIDENDS	AND INT	EREST F	ROM SEC	URITIES	STATEMENT 2	
SOURCE	GROSS AMOUNT	CAPIT GAIN DIVIDE	IS	(A) (B) REVENUE NET INVES PER BOOKS MENT INCO			
TAXABLE DIVIDEND INCOME	7,787,728.		0. 7	,787,72	7,615,13	32.	
TO PART I, LINE 4	7,787,728.		0. 7	,787,72	7,615,13	32.	
FORM 990-PF		OTHER	INCOME			STATEMENT 3	
DESCRIPTION			(A REVE PER E	NUE	(B) NET INVEST- MENT INCOME		
ROYALTY INCOME FROM PASS-THRU K-1 ORDINARY INCOME FROM PASS-THRU K- RENTAL INCOME FROM PASS-THRU K-1S OTHER INCOME FROM PASS-THRU K-1S		K-1S 1S		15,384. 58,761. 5,572. 85,014.	529).).	
TOTAL TO FORM 990-PF, PART I, LINE			5	64,731.	373,367	7.	

FORM 990-PF	LEGAL	FEES	S'	PATEMENT 4
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
LEGAL FEES	64,052.	6,444.		57,608.
TO FM 990-PF, PG 1, LN 16A =	64,052.	6,444.		57,608.
FORM 990-PF	ACCOUNTI	NG FEES	S'	ratement 5
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
TAX PREPARATION	23,450.	9,380.		14,070.
TO FORM 990-PF, PG 1, LN 16B	23,450.	9,380.		14,070.
FORM 990-PF C	THER PROFES	SIONAL FEES	S'	ratement 6
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
DEXTER ENTERPRISES, INC. INVESTMENT MANAGEMENT FEES INVESTMENT CONSULTING FEES GRANT CONSULTING SERVICES	978,744. 1,339. 200,000. 36,165.	391,498. 1,339. 200,000. 0.		587,246. 0. 0. 36,165.
TO FORM 990-PF, PG 1, LN 16C	1,216,248.	592,837.		623,411.

FORM 990-PF	TAX	ES	STATEMENT 7		
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES	
FOREIGN TAXES	321,262.	321,262.		0.	
NET INVESTMENT INCOME TAXES NET STATE UBIT TAXES	723,000. 8,615.			0. 0.	
TO FORM 990-PF, PG 1, LN 18	1,052,877.	321,262.		0.	
-					
FORM 990-PF	OTHER EXPENSES		S'	STATEMENT 8	
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES	
INVESTMENT INTEREST PASS THRU FROM K-1S NON DEDUCTIBLE EXPENSE PASS	354,873.	251,105.		0.	
THRU FROM K-1S CHARITABLE DONATIONS PASS	129,728.	0.		0.	
THRU FROM K-1S RENTAL LOSS FROM PASS-THRU	3,064.	0.		3,064.	
K-1S ORDINARY LOSS FROM PASS-THRU	463,581.	175,616.		0.	
K-1S ROYALTY DEDUCTIONS FROM	645,826.	0.		0.	
PASS-THRU K-1S INSURANCE	62,573. 2,969.			0. 1,781.	
OTHER DEDUCTIONS PASS-THRU FROM K-1S	6,930,358.	5,030,018.		0.	
TO FORM 990-PF, PG 1, LN 23	8,592,972.	5,520,500.		4,845.	

FORM 990-PF	CORPORATE STOCK		STATEMENT 9		
DESCRIPTION		BOOK VALUE	FAIR MARKET VALUE		
BERKSHIRE HATHAWAY CL B BERKSHIRE HATHAWAY CL A DEXTER GLOBAL EQUITY TE, LLC DEXTER INTERNATIONAL EQUITY TE, DEXTER US EQUITY TE, LLC MAINEGENERAL PROGRAM RELATED INV BRKA COLLATERAL ACCOUNT		20,133,941. 84,015,234. 47,076,442. 78,572,752. 82,950,180.	45,652,606. 190,332,000. 51,366,468. 75,524,249. 98,036,628.		
BRKA STOCK SET ASIDE FOR ALFOND (FAME)	LEADERS PROGRAM	2,701,455.	6,120,000.		
TOTAL TO FORM 990-PF, PART II, I	LINE 10B	328,957,277.	497,631,951.		
	•				
FORM 990-PF	CORPORATE BONDS		STATEMENT 10		
DESCRIPTION		BOOK VALUE	FAIR MARKET VALUE		
DEXTER FIXED INCOME TE, LLC	•	46,045,048.	45,579,810.		
TOTAL TO FORM 990-PF, PART II, I	LINE 10C	46,045,048.	45,579,810.		
FORM 990-PF C	OTHER INVESTMENTS		STATEMENT 11		
DESCRIPTION	VALUATION METHOD	BOOK VALUE	FAIR MARKET VALUE		
BLACKSTONE REAL ESTATE PARTNERS AND VI, LP LEGACY VENTURE FUNDS SPECIAL OPPORTUNITIES FUNDS TISHMAN SPEYER INVESTMENTS: INTERNATIONAL REAL ESTATE VENTUR TISHMAN SPEYER INVESTMENTS: INDI REAL ESTATE VENTURE TISHMAN SPEYER INVESTMENTS: 201 FOLSOM INVESTOR FEEDER, LP REALTY ASSOCIATES IX DEXTER HEDGE FUNDS TE, LLC DEXTER PRIVATE EQUITY TE, LLC DEXTER REAL ASSETS TE, LLC WINDJAMMER COMMUNICATION HOLDING	COST COST RE IA COST COST COST COST COST COST COST	1,150,248. 2,496,409. 0. 662,077. 659,385. 32,551. 0. 94,145,243. 60,059,636. 38,478,264.	395,358. 5,158,639. 794,700. 54,542. 310,044. 36,520. 1,689. 117,942,619. 87,619,403. 49,819,220.		
LLC	,	18,554.	0.		

HAROLD ALFOND FOUNDATION C/O DE		22-3281672		
FIRST HORIZON NATIONAL CO. COASTAL MAINE BOTANICAL GARDENS P	COST RI COST	184.	263.	
RECEIVABLE OCH ZIFF CAPITAL ADVISORS	COST	7,500,000. 0.	7,500,000. 27,459.	
TOTAL TO FORM 990-PF, PART II, LINE 13		205,202,551.	269,660,456.	
FORM 990-PF	OTHER ASSETS		STATEMENT 12	
DESCRIPTION	BEGINNING OF YR BOOK VALUE	END OF YEAR BOOK VALUE	FAIR MARKET VALUE	
SPORTS MEMORABILIA COLLECTION	5,000. 5,00		5,000.	
TO FORM 990-PF, PART II, LINE 15	5,000.	5,000.	5,000.	
FORM 990-PF OT	HER LIABILITIES		STATEMENT 13	
DESCRIPTION		BOY AMOUNT	EOY AMOUNT	
ALFOND LEADERS PROGRAM SET ASIDE PAYABLE BY 12/31/2025	4,000,000.	4,351,916.		
TOTAL TO FORM 990-PF, PART II, LI	4,000,000. 4,351,916			

FORM 990-PF PART VIII - LIST OF OFFICERS, DIRECTORS STATEMENT 14
TRUSTEES AND FOUNDATION MANAGERS

NAME AND ADDRESS	TITLE AND AVRG HRS/WK		EMPLOYEE BEN PLAN CONTRIB	EXPENSE ACCOUNT
THEODORE B. ALFOND	TRUSTEE			
C/O DEXTER ENT., TWO MONUMENT SQUARE PORTLAND, ME 04101	2.00	0.	0.	0.
WILLIAM L. ALFOND	TRUSTEE			
C/O DEXTER ENT., TWO MONUMENT SQUARE PORTLAND, ME 04101	1.00	0.	0.	0.
GREGORY W. POWELL - SEE STATEMENT	TRUSTEE			
15 C/O DEXTER ENT., TWO MONUMENT SQUARE PORTLAND, ME 04101	27.00	0.	0.	0.
PETER H. LUNDER	TRUSTEE			
C/O DEXTER ENT., TWO MONUMENT SQUARE PORTLAND, ME 04101	1.00	0.	0.	0.
STEVEN P. AKIN	TRUSTEE			
C/O DEXTER ENT., TWO MONUMENT SQUARE PORTLAND, ME 04101	8.00	0.	0.	0.
THERESA M. STONE	TRUSTEE			
C/O DEXTER ENT., TWO MONUMENT SQUARE PORTLAND, ME 04101	7.00	0.	0.	0.
DAVID T. FLANAGAN	TRUSTEE			
C/O DEXTER ENT., TWO MONUMENT SQUARE PORTLAND, ME 04101	7.00	0.	0.	0.
TOTALS INCLUDED ON 990-PF, PAGE 6,	PART VIII	0.	0.	0.
	:			

FORM 990-PF

EXPENDITURE RESPONSIBILITY STATEMENT PART VII-B, LINE 5C

STATEMENT 15

GRANTEE'S NAME

WATERVILLE DEVELOPMENT CORPORATION

GRANTEE'S ADDRESS

ONE COMMON STREET WATERVILLE, ME 04901

GRANT AMOUNT	DATE OF GRANT	AMOUNT EXPENDED	VERIFICATION DATE
			
1,000,000.	06/30/16	600,000.	09/25/19

PURPOSE OF GRANT

FOR WATERVILLE DEVELOPMENT CORPORATION TO SUPPORT BUSINESS EXPANSION AND JOB GROWTH IN WATERVILLE, SPECIFICALLY THROUGH CGI'S EXPANSION TO THE CITY.

DATES OF REPORTS BY GRANTEE

AUGUST 15, 2017; JULY 10, 2018; SEPTEMBER 25, 2019

ANY DIVERSION BY GRANTEE

TO THE BEST OF THE GRANTOR'S KNOWLEDGE, THERE WERE NO DIVERTED FUNDS.

RESULTS OF VERIFICATION

THE GRANTOR VERIFIED WATERVILLE DEVELOPMENT CORPORATION SUPPORTED THE EXPANSION OF CGI TO WATERVILLE BY PROVIDING GRANT FUNDS IN SUPPORT OF CGI'S EXPENDITURES REQUIRED TO DEVELOP NEW TECHNOLOGIES AND PRODUCTS IN THE FINANCIAL SERVICES AND OTHER INDUSTRIES. THE GRANTOR OBTAINED REPRESENTATIONS FROM THE GRANTEE IN THE GRANTEE'S ANNUAL EXPENDITURE RESPONSIBILITY REPORT THAT THE GRANTEE HAS EXPENDED \$600,000 OF GRANT FUNDS TO CGI AND THAT CGI, IN TURN, HAS EXPENDED \$482,377.99 OF GRANT FUNDS IN COMPLIANCE WITH THE TERMS OF THE GRANT AGREEMENT. THE GRANTOR HAS VALID REASONS TO BELIEVE THE \$117,622.01 OF FUNDS YET TO BE EXPENDED BY CGI WILL BE EXPENDED IN COMPLIANCE WITH THE TERMS OF THE GRANT AGREEMENT. THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE.

GRANTEE'S NAME

MAINE SPORTS COMMISSION

GRANTEE'S ADDRESS

44 LAKESIDE DRIVE FALMOUTH, ME 04105

GRANT AMOUNT DATE OF GRANT AMOUNT EXPENDED VERIFICATION DATE

5,000. 02/23/18 4,415. 08/15/19

PURPOSE OF GRANT

TO SUPPORT THE 2018/2019 SHE RULES SYMPOSIUM

DATES OF REPORTS BY GRANTEE

AUGUST 16, 2017; OCTOBER 16, 2018; AUGUST 15, 2019

ANY DIVERSION BY GRANTEE

TO THE BEST OF THE GRANTOR'S KNOWLEDGE, THERE WERE NO DIVERTED FUNDS.

RESULTS OF VERIFICATION

THE GRANTOR OBTAINED REPRESENTATIONS FROM THE GRANTEE IN THE GRANTEE'S ANNUAL EXPENDITURE RESPONSIBILITY REPORT THAT GRANT FUNDS WERE EXPENDED IN COMPLIANCE WITH THE TERMS OF THE GRANT AGREEMENT. THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE.

GENERAL EXPLANATION

STATEMENT 16

FORM/LINE IDENTIFIER AND DESCRIPTION/RETURN REFERENCE

FORM 990-PF, PART VIII - FOUNDATION TRUSTEE POWELL ADDITIONAL INFORMATION

EXPLANATION:

GREGORY POWELL IS AN EMPLOYEE OF DEXTER ENTERPRISES, INC. DEXTER ENTERPRISES, INC. IS COMPENSATED UNDER A MANAGEMENT CONTRACT WITH THE FOUNDATION. SEE STATEMENT 6 FOR DEXTER ENTERPRISES, INC. INFORMATION.

GENERAL EXPLANATION

STATEMENT 17

FORM/LINE IDENTIFIER AND DESCRIPTION/RETURN REFERENCE

990-PF, PART I, LINE 6A, COLUMN A - DISTRIBUTION OF PROPERTY FOR CHARITY

EXPLANATION:

UNDER REGULATION 53.4940-1, A DISTRIBUTION OF PROPERTY FOR CHARITABLE PURPOSES UNDER SECTION 170(C)(1) OR (2)(B) MADE BY A FOUNDATION TO A CHARITABLE ORGANIZATION IS NOT TREATED AS A TAXABLE SALE OR DISPOSITION. THE CAPITAL GAIN RECORDED ON THE BOOKS IS NOT TAXABLE; THEREFORE, THE PROPERTY DISTRIBUTION IS EXCLUDED FROM NET INVESTMENT INCOME, LINE 7, COLUMN (B).