Form **990-PF**

Return of Private Foundation or Section 4947(a)(1) Nonexempt Charitable Trust Treated as a Private Foundation Note. The foundation may be able to use a copy of this return to satisfy state reporting requirements.

and and in a

OMB No. 1545-0052

20

Department of the Treasury Internal Revenue Service	Note. The fo
For calendar year 2011	or tax year beginning

<u>F01</u>	calei	iual year 2011 of tax year beginning		, anu ei	lullig		
Na	ne of	foundation				A Employer identification	n number
HAROLD ALFOND FOUNDATION							
C/O DEXTER ENTERPRISES, INC.					22-3281672		
Number and street (or P.O. box number if mail is not delivered to street address) Room/suite					B Telephone number		
Т	WO	MONUMENT SQUARE				(207)828-7	999
Cit	/ or t	own, state, and ZIP code				C If exemption application is p	ending, check here
P	OR	TLAND, ME 04101					
G	Check	all that apply: Initial return	Initial return of a fo	ormer public c	harity	D 1. Foreign organization	s, check here
		Final return	Amended return				
		Address change	Name change			2. check here and attach co	eeting the 85% test, pomputation
Η (Check	type of organization: X Section 501(c)(3) explanation:	kempt private foundation			E If private foundation sta	tus was terminated
] Se		Other taxable private foundation	tion		under section 507(b)(1)(A), check here
I Fa	air ma	arket value of all assets at end of year J Accounti	ing method: X Cash	Accr	ual	F If the foundation is in a	60-month termination
(fi	om I	Part II, col. (c), line 16)	ther (specify)			under section 507(b)(1	
	\$	575,991,721. (Part I, colu	ımn (d) must be on cash l	basis.)			
Pa	art I	Analysis of Revenue and Expenses	(a) Revenue and	(b) Net in	vestment	(c) Adjusted net	(d) Disbursements
		(The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a).)	expenses per books	inco		income	for charitable purposes (cash basis only)
	1	Contributions, gifts, grants, etc., received	0.			N/A	
	3	Check E if the foundation is not required to attach Sch. B Interest on savings and temporary cash investments	1,930,321.	1,86	4,524.		STATEMENT 1
	4	Dividends and interest from securities	2,458,677.	2,45	8,677.		STATEMENT 2
		Gross rents					
		Net rental income or (loss)					
	6a	Net gain or (loss) from sale of assets not on line 10	3,132,177.				
Revenue	b	Net gain or (loss) from sale of assets not on line 10 Gross sales price for all assets on line 6a					
evel evel	7	Capital gain net income (from Part IV, line 2)		3,13	2,177.		
ž		Net short-term capital gain		-			
	9	Income modifications					
	10a	Gross sales less returns and allowances					
		Less: Cost of goods sold					
		Gross profit or (loss)					
		Other income	152,555.	15	2,555.		STATEMENT 3
		Total. Add lines 1 through 11	7,673,730.		7,933.		
	13	Compensation of officers, directors, trustees, etc.	0.		0.		0.
	14	Other employee salaries and wages					
		Pension plans, employee benefits					
ses		Legal fees STMT 4	20,163.	1	0,980.		9,183.
ens		Accounting fees STMT 5	24,860.		9,940.		14,920.
and Administrative Expenses	c	Other professional fees STMT 6	1,908,408.	1,49	0,037.		418,371.
vel		•					
ati	18	Interest	197,291.	13	8,691.		0.
istr	19	Depreciation and depletion					
- Li Li	20	Occupancy					
Adi	21	Travel, conferences, and meetings	16,535.		6,614.		9,921.
pd		Printing and publications					,
ga	23	Other expenses STMT 8	900,513.	86	2,818.		8,156.
Operating		Total operating and administrative			, • •		-,
)er (expenses. Add lines 13 through 23	3,067,770.	2,51	9,080.		460.551.
ő	25	Contributions, gifts, grants paid	3,067,770. 28,031,315.	,	,		460,551. 28,031,315.
		Total expenses and disbursements.					
	_	Add lines 24 and 25	31,099,085.	2.51	9,080.		28,491,866.
	27	Subtract line 26 from line 12:	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	-,	,		.,,,, .
		Excess of revenue over expenses and disbursements	-23425355.				
		Net investment income (if negative, enter -0-)		5.08	8,853.		
		Adjusted net income (if negative, enter -0-)		- /	,	N/A	
	· · · · ·					· · · · · · · · · · · · · · · · · · ·	

HAROLD ALFOND FOUNDATION

Form 0	HAROLD ALFOND FOUNDATIO 90-PF(2011) C/O DEXTER ENTERPRISES,		22_	3281672 Page 2
		Beginning of year	End o	Ű
Part	II Balance Sheets Attached schedules and amounts in the description column should be for end-of-year amounts only.	(a) Book Value	(b) Book Value	(c) Fair Market Value
1			(b) DOOK Value	
2	Cash - non-interest-bearing Savings and temporary cash investments	362,727.	860,558.	860,558.
	Accounts receivable	502,727.	000,550.	000,550.
	Less: allowance for doubtful accounts			
4	Pledges receivable			
1	Less: allowance for doubtful accounts			
5				
6	Receivables due from officers, directors, trustees, and other			
ľ	disqualified persons			
7	Other notes and loans receivable			
· '	Less: allowance for doubtful accounts			
ω 8				
Assets				
<pre>%</pre>	a Investments - U.S. and state government obligations STMT 9	361,278.	0.	0.
	b Investments - corporate stock STMT 10	454,371,960.	413,106,372. 42,995,851.	364,241,872.
	c Investments - corporate bonds STMT 11	41,988,034.	42,995,851.	45,166,362.
11	Investments - land, buildings, and equipment: basis 🕨	, ,	, ,	, ,
	Less: accumulated depreciation			
12	Investments - mortgage loans			
13		142,082,760.	173,316,288.	165,717,929.
14	Land, buildings, and equipment: basis 🕨			
	Less: accumulated depreciation			
15	Other assets (describe STATEMENT 13)	8,608.	5,000.	5,000.
16	Total assets (to be completed by all filers)	639 175 367.	630,284,069.	575 991 721.
17				
18				
σ 19		856,100.	250,784.	
≝ 20		· · ·		
Liabilities	Mortgages and other notes payable		15,139,373.	
⊐ ₂₂	Other liabilities (describe 🕨)			
23	Total liabilities (add lines 17 through 22)	856,100.	15,390,157.	
	Foundations that follow SFAS 117, check here			
s	and complete lines 24 through 26 and lines 30 and 31.			
ë 24	Unrestricted			
25	Temporarily restricted			
80 26 70	······································			
<u> </u>	Foundations that do not follow SFAS 117, check here			
<u>۔</u> ا	and complete lines 27 through 31.	620 210 267	611 002 012	
27 128 28	Capital stock, trust principal, or current funds Paid-in or capital surplus, or land, bldg., and equipment fund	638,319,267. 0.	614,893,912.	
SS 20 82 29	Retained earnings, accumulated income, endowment, or other funds	0.	0.	
Net Assets or Fund Balances 65 8 2 06 8 2 07 9 07 9 07 9 07 9 07 9 07 9 07 9 07 9		638,319,267.	614,893,912.	
z "				
31	Total liabilities and net assets/fund balances	639,175,367.	630,284,069.	
Part	III Analysis of Changes in Net Assets or Fund B	alances		
1 Tota	al net assets or fund balances at beginning of year - Part II, column (a), line	30		
			1	638,319,267.

	(must agree with end-of-year figure reported on prior year's return)	1	638,319,267.
2	Enter amount from Part I, line 27a	2	-23,425,355.
3	Other increases not included in line 2 (itemize) 🕨	3	0.
4	Add lines 1, 2, and 3	4	614,893,912.
5	Decreases not included in line 2 (itemize) 🕨	5	0.
6	Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 30	6	614,893,912.

Form 9	90-PF	(2011)	
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HAROLD ALFOND FOUNDATION Form 990-PF (2011) C/O DEXTER ENTERPRISES, INC. Part IV Capital Gains and Losses for Tax on Investment Income

22-3281672 Ра	ge 3
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(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)				(b) Ho P - I D -	w acquired Purchase Donation	(c) Date (mo., c	acquired day, yr.)	(d) Date sold (mo., day, yr.)	
1a									
b SEE ATTACHED	STATI	EMENTS							
C									
d									
е									
(e) Gross sales price		preciation allowed or allowable)		st or other basis expense of sale				Gain or (loss s (f) minus	
a									
b									
C									
									2 1 2 0 1 1
e 93,037,056.				0,896,98	57.				3,132,17
Complete only for assets showir		.,	-			C	(I) Gains (() <i>(k</i>) but	Col. (h) gain not less tha	minus n -0-) or
(i) F.M.V. as of 12/31/69		Adjusted basis s of 12/31/69		cess of col. (i) col. (j), if any				(from col.	
a									
b									
C									
d									
е									3,132,17
2 Capital gain net income or (net ca	pital loss)	If gain, also ente If (loss), enter -0	r in Part I, line I- in Part I, line	7 7		2			3,132,17
3 Net short-term capital gain or (los	s) as define				ÍΓ				
If gain, also enter in Part I, line 8,			iu (0).		J				
If (loss), enter -0- in Part I, line 8						3		N/A	
Part V Qualification U	nder Se	ction 4940(e) for	Reduced	Tax on Net	: Inve	stment In	come		
If section 4940(d)(2) applies, leave the Was the foundation liable for the sec If "Yes," the foundation does not qual 1 Enter the appropriate amount in	tion 4942 ta: ify under se	x on the distributable an ction 4940(e). Do not co	omplete this pa	rt.					Yes X
(a)		(b)			(C)			Diatril	(d) oution ratio
Base periód years Calendar year (or tax year beginni	ng in)	Adjusted qualifying dis	stributions	Net value of no		able-use asset	s	(col. (b) div	vided by col. (c))
2010	<u> </u>	10,72	0,167.			399,62		,	.0187
2009		4,73	3,489.	4	79,	318,49	5.		.0098
2008		11,28	5,532.	1	.32,	974,04	5.		.0848
2007		5,07	7,042.		72,	784,17	2.		.0697
2006		2,67	6,944.		49,	804,61	1.		.0537
2 Total of line 1, column (d)							2		.2370
3 Average distribution ratio for the	5-year base	period - divide the total	on line 2 by 5,	or by the number	of year	S			
the foundation has been in existe	nce if less th	an 5 years					3		.0474
4 Enter the net value of noncharitat	le-use asset	ts for 2011 from Part X,	line 5				4	56	8,688,01
5 Multiply line 4 by line 3							5	2	6,956,94
6 Enter 1% of net investment incon	ne (1% of Pa	art I, line 27b)					6		50,88
7 Add lines 5 and 6							7	2	7,007,83
8 Enter qualifying distributions from								5	1,568,78
If line 8 is equal to or greater thar See the Part VI instructions.	line 7, chec	k the box in Part VI, line	e 1b, and comp	lete that part usin	ıg a 1%	tax rate.			

HAROLD ALFOND FOUNDAT

HAROLD ALFOND FOUNDATION			22	22010	л 0		
Form 990-PF (2011) C/O DEXTER ENTERPRISES, INC.	40(-) 404	$(h) = 4040(a) = a \pi (b)$		32816			Page 4
Part VI Excise Tax Based on Investment Income (Section 49			1948	- see in:	stru	CTIO	ns)
1a Exempt operating foundations described in section 4940(d)(2), check here b and							
Date of ruling or determination letter: (attach copy of letter if r	iecessary-see i	Instructions)			5	n 0	89.
b Domestic foundations that meet the section 4940(e) requirements in Part V, check here			1			0,0	09.
of Part I, line 27b c All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4	10/ of Dort I lin	a 10 aol (b)					
 2 Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. 			2				0.
			3		5	0 8	89.
 3 Add lines 1 and 2 4 Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only 	Others enter -(J_\	4			0,0	0.
5 Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-			5		5	0 8	89.
6 Credits/Payments:			5			0,0	
a 2011 estimated tax payments and 2010 overpayment credited to 2011	6a	57,259.					
 b Exempt foreign organizations - tax withheld at source 		5772550					
c Tax paid with application for extension of time to file (Form 8868)		40,000.					
d Backup withholding erroneously withheld		10,000					
7 Total credits and payments. Add lines 6a through 6d			7		9	72	59.
8 Enter any penalty for underpayment of estimated tax. Check here if Form 2220 is a	ttached		8			.,_	
9 Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed			9				
10 Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid			10		4	6.3	70.
11 Enter the amount of line 10 to be: Credited to 2012 estimated tax ►	46.	370 Refunded	11			• / •	0.
Part VII-A Statements Regarding Activities	-•,						•••
1a During the tax year, did the foundation attempt to influence any national, state, or local leg	dislation or did	it participate or intervene	in			Yes	No
any political campaign?	-				1a		X
b Did it spend more than \$100 during the year (either directly or indirectly) for political purp					1b		X
If the answer is "Yes" to _{1a} or _{1b} , attach a detailed description of the activities		,					
distributed by the foundation in connection with the activities.	,	, ,					
c Did the foundation file Form 1120-POL for this year?					1c		Х
d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during t							
(1) On the foundation. > \$ 0. (2) On foundation manage	-	0.					
e Enter the reimbursement (if any) paid by the foundation during the year for political exper			-				
managers. ▶ \$ 0.							
2 Has the foundation engaged in any activities that have not previously been reported to the	e IRS?				2		X
If "Yes," attach a detailed description of the activities.							
3 Has the foundation made any changes, not previously reported to the IRS, in its governin	g instrument, a	rticles of incorporation, o	or				
bylaws, or other similar instruments? If "Yes," attach a conformed copy of the char	nges				3		Х
4a Did the foundation have unrelated business gross income of \$1,000 or more during the y					4a	Х	
b If "Yes," has it filed a tax return on Form 990-T for this year?					4b	Х	
5 Was there a liquidation, termination, dissolution, or substantial contraction during the year	ar?				5		X
If "Yes," attach the statement required by General Instruction T.							
6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied	l either:						
 By language in the governing instrument, or 							
 By state legislation that effectively amends the governing instrument so that no mandat 							
remain in the governing instrument?					6	Х	
7 Did the foundation have at least \$5,000 in assets at any time during the year?				L	7	Х	
If "Yes," complete Part II, col. (c), and Part XV.							
8a Enter the states to which the foundation reports or with which it is registered (see instruc	tions) 🕨						
ME							
b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the							
of each state as required by General Instruction G? If "No," attach explanation \dots				L	8b	X	
9 Is the foundation claiming status as a private operating foundation within the meaning of	(1)						
year 2011 or the taxable year beginning in 2011 (see instructions for Part XIV)? If "Yes,					9		X
10 Did any persons become substantial contributors during the tax year? If "Yes," attach a sche	edule listing their r	ames and addresses			10		X

	n 990-PF (2011) C/O DEXTER ENTERPRISES, INC. 22-328	1672		Page 5
Pa	art VII-A Statements Regarding Activities (continued)			
11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule (see instructions)	11		x
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges?			
	If "Yes," attach statement (see instructions)	12		х
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	Х	
10	Website address WWW .HAROLDALFONDFOUNDATION.ORG	10		
1/	The hards are in a set of the provide the	28-7	999	
14	Located at \blacktriangleright TWO MONUMENT SQUARE, PORTLAND, ME	<u>4101</u>		
15	Located at ► TWO MONUMENT SQUARE, PORTLAND, ME ZIP+4 ►0 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here ZIP+4 ►0	<u> </u>		
10	and enter the amount of tax-exempt interest received or accrued during the year 15		/A	
16			/ <u>A</u> Yes	No
10	At any time during calendar year 2011, did the foundation have an interest in or a signature or other authority over a bank,	1	162	X
	securities, or other financial account in a foreign country?	16		
	See the instructions for exceptions and filing requirements for Form TD F 90-22.1. If "Yes," enter the name of the foreign			
P	country ► art VII-B Statements Regarding Activities for Which Form 4720 May Be Required			
_	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.		Yes	No
1	a During the year did the foundation (either directly or indirectly):		100	
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person?			
	 (1) Engage in the safe of exemange, of leasing of property with a disqualined person in the safe of exemange, or otherwise extend credit to (or accept it from) (2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) 			
	a disqualified person?			
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?			
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?			
	(5) Transfer any income or assets to a disqualified person (or make any of either available			
	for the benefit or use of a disqualified person)?			
	(6) Agree to pay money or property to a government official? (Exception. Check "No"			
	if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.)			
	b If any answer is "Yes" to $1a(1)$ -(6), did any of the acts fail to qualify under the exceptions described in Regulations	16		х
	section 53.4941(d)-3 or in a current notice regarding disaster assistance (see instructions)?	1b		
	Organizations relying on a current notice regarding disaster assistance check here			
	c Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected	1.		X
•	before the first day of the tax year beginning in 2011?	10		
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation			
	defined in section $4942(j)(3)$ or $4942(j)(5)$:			
	a At the end of tax year 2011, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning			
	before 2011? Yes X No			
	If "Yes," list the years ▶,, _,			
	valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach			
	statement - see instructions.) N/A	2b		
	c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here.			
	a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time			
3				
	during the year? Yes 🗴 No			
	b If "Yes," did it have excess business holdings in 2011 as a result of (1) any purchase by the foundation or disqualified persons after			
	May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose			
	of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C,			
	Form 4720, to determine if the foundation had excess business holdings in 2011.) ${ m N/A}$	3b		
4	a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		Х
	b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that			
_	had not been removed from jeopardy before the first day of the tax year beginning in 2011?	4b		Х

HAROLD ALFOND FOUNDATION			
Form 990-PF (2011) C/O DEXTER ENTERPRISES, INC.	22-3281	672	Page 6
Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required (co	ontinued)		
5a During the year did the foundation pay or incur any amount to:			
(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?	Yes X No		
(2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly,			
any voter registration drive?	Yes X No		
(3) Provide a grant to an individual for travel, study, or other similar purposes?	Yes X No		
(4) Provide a grant to an organization other than a charitable, etc., organization described in section			
509(a)(1), (2), or (3), or section 4940(d)(2)?	Yes X No		
(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for			
the prevention of cruelty to children or animals?	Yes X No		
b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify under the exceptions described in Regulations			
section 53.4945 or in a current notice regarding disaster assistance (see instructions)?	<u>N/A</u>	5b	
Organizations relying on a current notice regarding disaster assistance check here	▶□		
c If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained			
expenditure responsibility for the grant?N/A	Yes No		
If "Yes," attach the statement required by Regulations section 53.4945-5(d).			
6a Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on			
a personal benefit contract?	Yes X No		
b Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		6b	X
If "Yes" to 6b, file Form 8870.			
7a At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?	Yes X No		
b If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction?	N/A	7b	

	ine rearrante	rieeenve any	proceede et nave	any normoun	o attributable			<u></u>
Part VIII	Informati Paid Emp	ion Abou ployees,	t Officers, D and Contrac	Directors, ctors	Trustees,	Foundation	Managers,	Highly
			· · · ·					

1	List all officers,	directors,	trustees,	foundation man	agers and their	compensation.

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
SEE STATEMENT 14	-	0.	0.	0.
	-			
	-			
	-			
2 Compensation of five highest-paid employees (other than those in	cluded on line 1). If none,	enter "NONE."		
(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
NONE	-			
	-			
	-			
Total number of other employees paid over \$50,000			🕨 📘	0

HAROLD ALFOND FOUNDATION		
Form 990-PF (2011) C/O DEXTER ENTERPRISES, INC.	22-328	1672 Page 7
Part VIII Information About Officers, Directors, Trustees, Foundat Paid Employees, and Contractors (continued)	ion Managers, Highly	
3 Five highest-paid independent contractors for professional services. If none, enter		
(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
DEXTER ENTERPRISES, INC.	INVESTMENT & GRANT	
TWO MONUMENT SQUARE, PORTLAND, ME 04101	ADMINISTRATION	665,494.
DEXTER US EQUITY TE LLC	INVEST PORTFOLIO	
TWO MONUMENT SQUARE, PORTLAND, ME 04101	DEDUCTIONS	400,891.
HAMMOND ASSOCIATES/MERCER INVSTMT CONSULTING	INVESTMENT	
PO BOX 790051, ST. LOUIS, MO 63179-0051	CONSULTING	300,000.
DEXTER INTERNATIONAL EQUITY TE LLC	INVEST PORTFOLIO	261 100
TWO MONUMENT SQUARE, PORTLAND, ME 04101	DEDUCTIONS	261,198.
DEXTER PRIVATE EQUITY TE LLC TWO MONUMENT SQUARE, PORTLAND, ME 04101	INVEST PORTFOLIO	165 254
	DEDUCTIONS	165,254.
Total number of others receiving over \$50,000 for professional services		• 0
List the foundation's four largest direct charitable activities during the tax year. Include relevant statistic number of organizations and other beneficiaries served, conferences convened, research papers produ		Expenses
1 NONE		
1.0012		
		0.
2		
3		
4		
Part IX-B Summary of Program-Related Investments		
Describe the two largest program-related investments made by the foundation during the tax year on li	nes 1 and 2.	Amount
1		
SEE STATEMENT 15	2	3,076,923.
2		
All other program related investments. See instructions		
All other program-related investments. See instructions.		
3		
Total. Add lines 1 through 3	▶ 2	3,076,923.
		orm 990-PF (2011)

HAROLD ALFOND FOUNDATION SES, INC.

Form 990-PF (2	2011) C/C) DEXTER	ENTERPRISES,	INC.	22-3281672
Part X	Minimum Inve	stment Ret	urn (All domestic foundat	ions must complete this part.	Foreign foundations, see instructions.)

	¢		
1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
a	Average monthly fair market value of securities	1a	574,992,309.
	Average of monthly cash balances	1b	2,355,931.
C	Fair market value of all other assets	1c	
Ċ	I Total (add lines 1a, b, and c)	1d	577,348,240.
	e Reduction claimed for blockage or other factors reported on lines 1a and		
	1c (attach detailed explanation) 1e 0		
2	Acquisition indebtedness applicable to line 1 assets	2	0.

3	Subtract line 2 from line 1d	3	577,348,240.		
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount	ions)	4	8,660,224.	
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and o	5	568,688,016.		
6	Minimum investment return. Enter 5% of line 5		6	28,434,401.	
Ρ	art XI Distributable Amount (see instructions) (Section 4942(j)(3) a foreign organizations check here in and do not complete this part	ate operating foundations an	d certain		
1	Minimum investment return from Part X, line 6			1	28,434,401.
2a	Tax on investment income for 2011 from Part VI, line 5	2a	50,889.		
b	Income tax for 2011. (This does not include the tax from Part VI.)	2b			
		A .			

C	Add lines 2a and 2b	2c	50,889.
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	28,383,512.
4	Recoveries of amounts treated as qualifying distributions	4	0.
5	Add lines 3 and 4	5	28,383,512.
6	Deduction from distributable amount (see instructions)	6	0.
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	28,383,512.

Part XII Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc total from Part I, column (d), line 26	1a	28,491,866.
b	Program-related investments - total from Part IX-B	1b	23,076,923.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required)	3a	
	Cash distribution test (attach the required schedule)	3b	
	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	4	51,568,789.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment		
	income. Enter 1% of Part I, line 27b	5	50,889.
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	51,517,900.
	Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation (4940(e) reduction of tax in those years.		s for the section

Part XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2010	(c) 2010	(d) 2011
1 Distributable amount for 2011 from Part XI,	001940		2010	
line 7				28,383,512.
2 Undistributed income, if any, as of the end of 2011:				
a Enter amount for 2010 only			28,022,737.	
b Total for prior years:		0		
· · · · · · · · · · · · · · · · · · ·		0.		
3 Excess distributions carryover, if any, to 2011:				
a From 2006				
b From 2007				
c From 2008				
d From 2009				
eFrom 2010	0			
f Total of lines 3a through e	0.			
4 Qualifying distributions for 2011 from				
Part XII, line 4: ►\$ 51,568,789.				
a Applied to 2010, but not more than line 2a			28,022,737.	
b Applied to undistributed income of prior				
years (Election required - see instructions)		0.		
c Treated as distributions out of corpus				
(Election required - see instructions)	0.			
d Applied to 2011 distributable amount				23,546,052.
e Remaining amount distributed out of corpus	0.			
5 Excess distributions carryover applied to 2011 (If an amount appears in column (d), the same amount must be shown in column (a).)	0.			0.
6 Enter the net total of each column as indicated below:				
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5	0.			
b Prior years' undistributed income. Subtract				
line 4b from line 2b		0.		
c Enter the amount of prior years'				
undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously		0		
assessed		0.		
d Subtract line 6c from line 6b. Taxable		0.		
amount - see instructions		0.		
e Undistributed income for 2010. Subtract line			0.	
4a from line 2a. Taxable amount - see instr f Undistributed income for 2011. Subtract			0•	
lines 4d and 5 from line 1. This amount must				
				4,837,460.
be distributed in 2012 7 Amounts treated as distributions out of				4,037,400.
corpus to satisfy requirements imposed by				
section 170(b)(1)(F) or 4942(g)(3)	ο.			
8 Excess distributions carryover from 2006	•			
not applied on line 5 or line 7	ο.			
9 Excess distributions carryover to 2012.	0.			
Subtract lines 7 and 8 from line 6a	Ο.			
10 Analysis of line 9:	•			
a Excess from 2007				
b Excess from 2008				
c Excess from 2009				
d Excess from 2010				
e Excess from 2011				

	ALFOND FOUN			22.22	
Form 990-PF (2011) C/O DE2 Part XIV Private Operating F	TER ENTERPR		A suggities ()	22-32	81672 Page 10
	· · · · ·		-A, question 9)	N/A	
1 a If the foundation has received a ruling of foundation, and the ruling is affective for					
foundation, and the ruling is effective for				4040/i)/(2) or 40	4Q(i)/E)
b Check box to indicate whether the foun		ig touridation described i	n section Prior 3 years	4942(j)(3) or 49	42(j)(5)
2 a Enter the lesser of the adjusted net	Tax year (a) 2011	(b) 2010	(c) 2009	(d) 2008	(e) Total
income from Part I or the minimum	(a) 2011	(b) 2010	(6)2003	(0)2000	(0) 10141
investment return from Part X for					
each year listed					
b 85% of line 2a					
c Qualifying distributions from Part XII,					
line 4 for each year listed					
d Amounts included in line 2c not					
used directly for active conduct of					
exempt activities					
e Qualifying distributions made directly					
for active conduct of exempt activities.					
Subtract line 2d from line 2c					
3 Complete 3a, b, or c for the alternative test relied upon:					
a "Assets" alternative test - enter:					
(1) Value of all assets					
(2) Value of assets qualifying					
under section 4942(j)(3)(B)(i) b "Endowment" alternative test - enter					
2/3 of minimum investment return shown in Part X, line 6 for each year listed					
c "Support" alternative test - enter:					
(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section					
512(a)(5)), or royalties)					
(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii)					
(3) Largest amount of support from					
an exempt organization					
(4) Gross investment income					
Part XV Supplementary Info at any time during			if the foundation	n had \$5,000 or mo	ore in assets
1 Information Regarding Foundation	-	•			
a List any managers of the foundation where the f	-	than 2% of the total cont	ributions received by the	e foundation before the clos	e of any tax
year (but only if they have contributed i					
NONE					
b List any managers of the foundation where the f	no own 10% or more of th	e stock of a corporation (or an equally large porti	on of the ownership of a pa	rtnership or
other entity) of which the foundation ha	as a 10% or greater interes	st.			
NONE					
2 Information Regarding Contribut	tion. Grant. Gift. Loan.	Scholarship, etc., Pr	ograms:		
	only makes contributions	o preselected charitable	organizations and does	not accept unsolicited reque omplete items 2a, b, c, and	
a The name, address, and telephone num REFER TO GRANT GUIDE	-				-828-7999
DEXTER ENTERPRISES				-	
b The form in which applications should	be submitted and informat	ion and materials they sh	nould include:		
REFER TO GRANT GUIDE	LINES AT WW	W.HAROLDALF	ONDFOUNDAT	ION.ORG	
c Any submission deadlines:					

REFER TO GRANT GUIDELINES AT WWW.HAROLDALFONDFOUNDATION.ORG

d Any re	strictioi	ns or limitatioi	ns on awards,	such as by	geogra	aphical areas	, charitable fie	lds, kinds of	institutions,	or other fa	ictors:
REFER	то	GRANT	GUIDEI	INES	AT	WWW.H	AROLDA	LFONDI	FOUNDA	TION.	ORG

126 NORTH STREET WATERVILLE, ME 04901

b Approved for future payment

CITY OF WATERVILLE MAINE

Total

1 COMMON STREET

COLBY COLLEGE

COLBY COLLEGE

Total

WATERVILLE, ME 04926

4800 MAYFLOWER HILL WATERVILLE, ME 04901

4800 MAYFLOWER HILL WATERVILLE, ME 04901

66,893,855.

Form 990-PF (2011)

30,000.

385,000.

300,000.

28,031,315.

► 3a

► 3b

QUARRY ROAD RECREATION

ATHLETIC ENDOWMENT

AREA

Form 990-PF (2011) C/O DEXTER EN	TERPRISES, INC	•	22-3
Part XV Supplementary Information	(continued)		
3 Grants and Contributions Paid During the Ye	ar or Approved for Future F	Payment	
Recipient	If recipient is an individual, show any relationship to	Foundation	Purpose of grant or
Name and address (home or business)	any foundation manager or substantial contributor	status of recipient	contribution
a Paid during the year			

ALFOND SCHOLARSHIP FOUNDATION	501C3-509A3 SCHOLARSHIPS	
15 MONUMENT SQUARE, 4TH FLOOR	SUPPRTG ORG	
PORTLAND, ME 04101	TYPE 1	2,466,500.
ALFOND SCHOLARSHIP FOUNDATION	501C3-509A3 OPERATING SU	PPORT
15 MONUMENT SQUARE, 4TH FLOOR	SUPPRTG ORG	
PORTLAND, ME 04101	TYPE 1	615,000.
ALFOND YOUTH CENTER 126 NORTH STREET WATERVILLE, ME 04901	PUBLIC CHARITY 2011 ANNUAL 501C3-509A1: CHALLENGE	FUND 120,000.
ALFOND YOUTH CENTER 126 NORTH STREET WATERVILLE, ME 04901	PUBLIC CHARITY CAMP TRACY 501C3-509A1:	10,000.
ALFOND YOUTH CENTER	PUBLIC CHARITY CONSULTING P	ROJECT

SEE CONTINUATION SHEET(S)

SEE CONTINUATION SHEET(S)

501C3-509A1:

170C1

UNIT

GOVERNMENTAL

PUBLIC CHARITY

PUBLIC CHARITY ART MUSEUM

501C3-509A1:

501C3-509A1:

HAROLD ALFOND FOUNDATION

Amount

HAROLD ALFOND FOUNDATION C/O DEXTER ENTERPRISES, INC.

Part XVI-A Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated.	Unrelated	d business income	Exclu	ded by section 512, 513, or 514	(e)
	(a) Business code	(b) Amount	(C) Exclu- sion code	(d) Amount	Related or exempt function income
1 Program service revenue:	coue		code		
a					
0					
с					
u	├ ─── ├				
¢					
g Fees and contracts from government agencies					
2 Membership dues and assessments					
3 Interest on savings and temporary cash					
investments			14	1 930 321	
4 Dividends and interest from securities			14		
5 Net rental income or (loss) from real estate:				2,450,0770	
a Debt-financed property					
b Not debt-financed property					
6 Net rental income or (loss) from personal					
property					
7 Other investment income	531120		14	152,555.	
8 Gain or (loss) from sales of assets other					
than inventory	531120		18	3,132,177.	
9 Net income or (loss) from special events			_		
10 Gross profit or (loss) from sales of inventory					
11 Other revenue:					
a					
b					
C					
d					
e					
12 Subtotal. Add columns (b), (d), and (e)		0.		7,673,730.	0.
13 Total. Add line 12, columns (b), (d), and (e)					7,673,730.
(See worksheet in line 13 instructions to verify calculations.)					
Part XVI-B Relationship of Activities to	o the Acco	mplishment of Ex	emp	t Purposes	
Line No. Explain below how each activity for which incor	me is renorted ir	column (e) of Part XVI-Δ	contrib	uted importantly to the accomm	lishment of
the foundation's exempt purposes (other than			Sontino		
1 NOT APPLICABLE		· · /-			

HAROLD ALFOND FOUNDATION

Form 99			EXTER								281672		ge 13
Part	XVII	Information Re Exempt Organ		Trans	fers To a	and Tra	insactions	and Relati	ionsh	nips With Non	charitable	e	
1 Die	d the or	ganization directly or indi		in any of	the followin	ng with any	other organizati	on described in	n sectio	on 501(c) of		Yes	No
		other than section 501(c		-			-						
a Tra	ansfers	from the reporting found	ation to a nor	ncharitabl	e exempt or	ganization	of:						
													<u>X</u>
		assets									1a(2)		X
		sactions:	h										v
(1)) Sales	of assets to a noncharita	IDIE EXEMPT OI	rganizatio	n 						1b(1)		X
		ases of assets from a no I of facilities, equipment,											X
		pursement arrangements											X
(5)) Loans	or loan guarantees									1b(5)		X
		rmance of services or me											Х
c Sh	aring of	facilities, equipment, ma	ailing lists, oth	ner assets	, or paid em	ployees .					1c		Х
d lft	he ansv	ver to any of the above is	"Yes," comple	ete the fo	llowing sche	edule. Colu	mn (b) should a	lways show the	e fair m	arket value of the go	ods, other ass	sets,	
		s given by the reporting f					n fair market val	ue in any trans	action	or sharing arrangem	ent, show in		
) the value of the goods,	-				raphization	(d) =					<u> </u>
(a)Line r	10.	(b) Amount involved	(C) N	vame of n	oncharitable N/A	e exempt o	rganization	(u) Desi	cription	of transfers, transactions	, and sharing ar	rangeme	nts
					N/A								
2a ls	the four	dation directly or indirec	tly affiliated w	/ith, or rel	ated to, one	e or more ta	ax-exempt organ	izations descri	bed				
in	section	501(c) of the Code (othe	r than section	n 501(c)(3	3)) or in sect	tion 527 ? .					Yes	X	No
b lf"	Yes," co	mplete the following sch						· ·					
		(a) Name of org	ganization			(b) lype	of organization		(c) Description of rela	tionship		
		N/A											
		penalties of perjury, I declare				•				, ,	May the IRS	discuss	his
Sign	and be	lief, it is true, correct, and cor	mplete. Declarat	tion of prep	arer (other tha	ın taxpayer) i	s based on all infor	mation of which p	oreparer l	nas any knowledge.	return with th shown below	e prepar	er
Here								TRU	STE	E	X Yes		No
	Sign	ature of officer or trustee				Dat	te	Title					
		Print/Type preparer's na	ame		Preparer's s	ignature		Date			TIN		
D -1-1								11/1-1		self- employed	D01000	<u></u>	
Paid	aror	DANIEL P D Firm's name ► ALB		<u>י ז ג תו</u>	<u>تر</u> ع		D	11/15/		Firm's EIN ▶ 01	P01206		
Prep Use		rinn sname ►ALB	AN KAN	ITAUI	л « ВЕ	чти Г . Т.,	L				-04400	00	
030	Jiny	Firm's address ► PO	BOX 4	45	130 M	יינטבו	STRET	י					
			RTLANE	-						Phone no. 20	7-772-	198	1

HAROLD ALFOND FOUNDATION C/O DEXTER ENTERPRISES, INC. Part XV Supplementary Information

Part XV Supplementary Information			-	
3 Grants and Contributions Paid During the Y				
Recipient	If recipient is an individual, show any relationship to any foundation manager	Foundation status of	Purpose of grant or contribution	Amount
Name and address (home or business)	or substantial contributor	recipient	Contribution	
AROOSTOOK MENTAL HEALTH SERVICES INC		PUBLIC CHARTTY	TEEN LEADERSHIP CAMP	
PO BOX 1018		501C3-509A1:		
CARIBOU, ME 04736				500.
,				
BELGRADE LAKES ASSOCIATION			DOCKS TO DOORWAYS	
PO BOX 551		501C3-509A1:		450.000
BELGRADE LAKES, ME 04918				450,000.
BELGRADE REGIONAL CONSERVATION		PUBLIC CHARITY	HAROLD ALFOND MEMORIAL	
ALLIANCE		501C3-509A1:	TOURNAMENT	
PO BOX 250				
BELGRADE LAKES, ME 04918				25,000.
BELGRADE REGIONAL HEALTH CENTER		DIBLIC CHARTTY	OPERATING SUPPORT	
SCHOOL STREET		501C3-509A1:	OFERALING SUFFORT	
BELGRADE LAKES, ME 04918		50105 505111.		15,000.
,,				
BOSTON LYRIC OPERA		PUBLIC CHARITY	UNRESTRICTED	
45 FRANKLIN STREET		501C3-509A1:		
BOSTON, MA 02110				20,000.
COLBY COLLEGE		PUBLIC CHARITY	ART MUSEUM	
4800 MAYFLOWER HILL		501C3-509A1:		
WATERVILLE, ME 04901				1,670,000.
COLBY COLLEGE		PUBLIC CHARITY	ATHLETIC ENDOWMENT	
4800 MAYFLOWER HILL		501C3-509A1:		
WATERVILLE, ME 04901				300,000.
KENTS HILL SCHOOL		PUBLIC CHARITY	AKIN LEARNING CENTER	
PO BOX 257 1614 MAIN STREET		501C3-509A1:		
KENTS HILL, ME 04349				1,473,526.
LITTLE LEAGUE BASEBALL, INC. 75 OAKLAND STREET		PUBLIC CHARITY 501C3-509A1:	GENERAL SUPPORT	
WATERVILLE, ME 04901		501C3-303A1:		150.
, , , , , , , , , , , , , , , , , , , ,				
MAINE CHILDREN'S HOME FOR LITTLE		PUBLIC CHARITY	ANNUAL CAMPAIGN	
WANDERERS		501C3-509A1:		
93 SILVER STREET				
WATERVILLE, ME 04901			l	15,000.
Total from continuation sheets				24,789,815.

HAROLD ALFOND FOUNDATION C/O DEXTER ENTERPRISES, INC. Part XV Supplementary Information

Part XV Supplementary Information				
3 Grants and Contributions Paid During the Y	· · · ·	-		
Recipient	If recipient is an individual, show any relationship to any foundation manager	Foundation status of	Purpose of grant or contribution	Amount
Name and address (home or business)	or substantial contributor	recipient		
MAINEGENERAL MEDICAL CENTER			NEW REGIONAL HOSPITAL	
157 CAPITOL STREET		501C3-509A1:		
AUGUSTA, ME 04330				9,539,373.
DINE THE COLLEMY		E0102 E0032 1/3		
PINE TREE SOCIETY 149 FRONT STREET			NEW DINING HALL AT PINE TREE CAMP	
BATH, ME 04350		SKB KLEIT OKG		500,000.
				,
ROLLINS COLLEGE		PUBLIC CHARITY	ALFOND INN AT ROLLINS	
100 HOLT AVENUE		501C3-509A1:		
WINTER PARK, FL 32789-4499				2,500,000.
SENATOR GEORGE J. MITCHELL		PUBLIC CHARITY	INSTITUTIONAL	
SCHOLARSHIP RESEARCH INSTITUTE		501C3-509A1:	ENDOWMENT	
22 MONUMENT SQUARE, SUITE 200				
PORTLAND, ME 04101				450,000.
SOCIETY OF SAINT VINCENT DE PAUL		PUBLIC CHARITY	UNRESTRICTED	
12247 GEORGIA AVENUE		501C3-509A1:		2 500
SILVER SPRING, MD 20902				2,500.
SPECTRUM GENERATIONS		DIBLTC CHARTTY	SUKEFORTH CHALLENGE	
38 GOLD ST.		501C3-509A1:	GRANT	
WATERVILLE, ME 04901				1,200.
SUSAN CURTIS FOUNDATION		PUBLIC CHARITY	CAMP SUSAN CURTIS	
1321 WASHINGTON AVE. SUITE 104		501C3-509A1:		
PORTLAND, ME 04103				14,700.
THE NATIONAL FOOTBALL FOUNDATION AND		501C3-509A2 1/3	HAROLD ALFOND	
COLLEGE HALL OF FAME, INC.		GRS RECPT ORG	SCHOLARSHIP	
433 LAS COLINAS BLVD. SUITE 1130				
IRVING, TX 75039				18,000.
THOMAS COLLEGE 180 WEST RIVER ROAD		PUBLIC CHARITY 501C3-509A1:	ACADEMIC CENTER & SCHOLARSHIPS	
WATERVILLE, ME 04901		SUICE SUPAL:		250,000.
				, ,
THOMAS COLLEGE		PUBLIC CHARITY	M. MARNET SCHOLARSHIP	
180 WEST RIVER ROAD		501C3-509A1:	ENDOWMENT	
WATERVILLE, ME 04901				2,000.
Total from continuation sheets				

HAROLD ALFOND FOUNDATION C/O DEXTER ENTERPRISES, INC.

Part XV Supplementary Information 3 Grants and Contributions Paid During the Ye				
Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager	Foundation status of	Purpose of grant or contribution	Amount
TOWN OF MILO RECREATION DEPARTMENT 6 PLEASANT STREET MILO, ME 04463	or substantial contributor	recipient 170C1 GOVERNMENTAL UNIT	ATHLETIC COMPLEX IMPROVEMENTS	40,000
UNITED STATES BIATHLON ASSOCIATION 49 PINELAND DRIVE SUITE 301A NEW GLOUCESTER, ME 04260		PUBLIC CHARITY 501C3-509A1:	UNRESTRICTED	20,000
JNIVERSITY OF NEW ENGLAND 11 HILLS BEACH ROAD BIDDEFORD, ME 04005		PUBLIC CHARITY 501C3-509A1:	HAROLD ALFOND ATHLETIC COMPLEX	3,800,000
UNITED WAY OF MID-MAINE, INC. 105 KENNEDY MEMORIAL DRIVE PO BOX 91 WATERVILLE, ME 04903		PUBLIC CHARITY 501C3-509A1:	2011 ANNUAL FUND	12,500
UNIVERSITY OF MAINE 5747 MEMORIAL GYM ORONO, ME 04469		PUBLIC CHARITY 501C3-509A1:	ALFOND HOCKEY ARENA RENOVATION	2,500,000
UNIVERSITY OF MAINE FOUNDATION TWO ALUMNI PLACE ORONO, ME 04469		PUBLIC CHARITY 501C3-509A1:	2010 FOOTBALL CHALLENGE	250,000
WATERVILLE OPERA HOUSE IMPROVEMENT ASSOCIATION 93 MAIN STREET WATERVILLE, ME 04901			EXPANSION / RENOVATION PROJECT	505,366
WATERVILLE OPERA HOUSE IMPROVEMENT ASSOCIATION 93 MAIN STREET WATERVILLE, ME 04901		501C3-509A2 1/3 GRS RECPT ORG	2011-12 SEASON SPONSORSHIP	15,000
WATERVILLE PUBLIC LIBRARY PO BOX 2060 WATERVILLE, ME 04901		170C1 GOVERNMENTAL UNIT	FINAL PHASE CAPITAL CAMPAIGN	400,000
Total from continuation sheets				

HAROLD ALFOND FOUNDATION C/O DEXTER ENTERPRISES, INC.

3 Grants and Contributions Approved for Fut	ure Payment (Continuation)			
Recipient	If recipient is an individual, show any relationship to	Foundation	Purpose of grant or	Amount
Name and address (home or business)	any foundation manager or substantial contributor	status of recipient	contribution	Amount
EDUCARE CENTRAL MAINE C/O KVCAP 97 WATER STREET		PUBLIC CHARITY 501C3-509A1:	SCHOLARSHIPS	
VATERVILLE, ME 04901		501C3-509A1:	SCHOLARSHIPS	750,00
				,,
GOOD WILL HOME ASSOCIATION		PUBLIC CHARITY	KVCC PROJECT MANS	
PO BOX 159		501C3-509A1:	CHARTER SCHOOL	
HINCKLEY, ME 04944-0159				1,500,000
			AVIN LEADNING CENTED	
KENTS HILL SCHOOL PO BOX 257 1614 MAIN STREET		501C3-509A1:	AKIN LEARNING CENTER	
KENTS HILL, ME 04349				826,47
MAINE COMMUNITY COLLEGE SYSTEM		170C1	KVCC EXPANSION	
323 STATE STREET		GOVERNMENTAL		
AUGUSTA, ME 04330		UNIT		9,350,000
MAINEGENERAL MEDICAL CENTER		PUBLIC CHARITY	NEW REGIONAL HOSPITAL	
157 CAPITOL STREET		501C3-509A1:		
AUGUSTA, ME 04330				25,460,62
			NEOND THE AT DOLLTHA	
ROLLINS COLLEGE 100 HOLT AVENUE		501C3-509A1:	ALFOND INN AT ROLLINS	
WINTER PARK, FL 32789-4499		SUICE SUPRI.		10,000,00
THE NATIONAL FOOTBALL FOUNDATION AND		501C3-509A2 1/3	RICHARD MACPHERSON	
COLLEGE HALL OF FAME, INC.		GRS RECPT ORG	COACHING FUND	
433 LAS COLINAS BLVD. SUITE 1130 IRVING, TX 75039				31,730
THOMAS COLLEGE			ACADEMIC CENTER &	
L80 WEST RIVER ROAD		501C3-509A1:	SCHOLARSHIPS	1 750 000
WATERVILLE, ME 04901				4,750,000
JNIVERSITY OF MAINE		PUBLIC CHARITY	ALFOND HOCKEY ARENA	
5747 MEMORIAL GYM		501C3-509A1:	RENOVATION	
DRONO, ME 04469				500,000
UNIVERSITY OF MAINE		PUBLIC CHARITY	MEMORIAL GYM	
5747 MEMORIAL GYM		501C3-509A1:	RENOVATION	
DRONO, ME 04469				2,000,00
Total from continuation sheets	•	•	•	62,878,85

HAROLD ALFOND FOUNDATION C/O DEXTER ENTERPRISES, INC.

3 Grants and Contributions Approved for Fut	ure Payment (Continuation)			
Recipient	If recipient is an individual, show any relationship to	Foundation status of	Purpose of grant or contribution	Amount
Name and address (home or business)	any foundation manager or substantial contributor	recipient		
JNIVERSITY OF MAINE FOUNDATION		PUBLIC CHARITY	2011 FOOTBALL	
TWO ALUMNI PLACE DRONO, ME 04469		501C3-509A1:	CHALLENGE	250,00
JNIVERSITY OF NEW ENGLAND L1 HILLS BEACH ROAD			HAROLD ALFOND ATHLETIC	
BIDDEFORD, ME 04005				6,200,00
WATERVILLE OPERA HOUSE IMPROVEMENT ASSOCIATION 93 MAIN STREET		501C3-509A2 1/3 GRS RECPT ORG	EXPANSION/RENOVATION PROJECT	
WATERVILLE, ME 04901				950,02
WATERVILLE OPERA HOUSE IMPROVEMENT ASSOCIATION 93 MAIN STREET		501C3-509A2 1/3 GRS RECPT ORG	SET BUILDING SPACE	
VATERVILLE, ME 04901				310,00
Total from continuation sheets				

HAROLD ALFOND FOUNDATION	CONTIN	UATION FOR	990-PF,	PART IV
C/O DEXTER ENTERPRISES, INC.	22-328	1672 P	AGE 1	OF 1
Part IV Capital Gains and Losses for Tax on Investment Income				
(a) List and describe the kind(s) of property solo 2-story brick warehouse, or common stock, 20	d, e.g., real estate, 00 shs. MLC Co.	(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a PUBLICLY TRADED SECURITIES		P		
b LEGACY VENTURE IV K1 PASS THRU		P		
c LEGACY VENTURE V K1 PASS THRU		P		
d MAST DISTRESSED OPPORTUNITIES	K1 PASS THRU	D		
e BLACKSTONE V AND VI K1 PASS TH		D		
f DARWIN VENTURE CAPITAL K1 PASS		P		
	NDEX K1 PASS THRU			
h STATE ST US GOVT CREDIT BOND I				
I OCH ZIFF FUND GAIN ON DISTRIBU	TION	P		
j TISHMAN SPEYER K1 PASS THRU		D		
k REALTY ASSOCIATES IX - CAPITAL				
DEXTER PRIVATE EQUITY TE - DAR		I P		
m CLASS ACTION - LITIGATION PROC	EEDS	P		
n				
0				
(f) Depresistion allowed	(g) Cost or other basis	(h) Gain or (loss)	
(e) Gross sales price (i) Depreciation and were (i) depreciation and w	plus expense of sale	(e) p	lus (f) minus (g)	
a 93,037,056.	90,896,987.		2	140,069.
<u>a</u> 53,037,030.	50,050,501.		2 ,	9,029.
				36,375.
<u> </u>				331,853.
<u>d</u>				
<u>e</u>				53,092.
f				51,225.
g			_	474,828.
h				90,849.
i				511,557.
j				260,140.
k				97,656.
				22,192.
m				2,968.
n				
Complete only for assets showing gain in column (h) and owned by t	the foundation on 12/31/69	(1) 00	ses (from col. (h))	
(i) Adjusted basis	(k) Excess of col. (i)	Gains (excess)	of col. (h) gain over	col. (k).
(i) F.M.V. as of 12/31/69 as of 12/31/69	over col. (j), if any	but not less than "-0-")		
			<u> </u>	140,069.
<u>a</u>			4,	$\frac{140,009}{9,029}$
b				3,043.
<u> </u>				36,375.
d				331,853.
е				53,092.
				51,225.
g				474,828.
h				90,849.
i				511,557.
j				260,140.
k l				97,656.
				22,192.
- <u>'</u>				2,968.
				,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
<u>n</u>				
0				
2 Capital gain net income or (net capital loss) $\dots $ { If gain, also enter "-0	in Part I, line 7		2	120 100
2 Capital gain net income or (net capital loss) { If gain, also chief If (loss), enter "-0	-" in Part I, line 7)	2	3,	132,177.
3 Net short-term capital gain or (loss) as defined in sections 1222(5) an	d (6):			
If gain, also enter in Part I, line 8, column (c).	▶			
If (loss), enter "-0-" in Part I, line 8	J	3	N/A	

HAROLD ALFOND FOUNDATION C/O DEXTER ENTE

FORM 990-PF	ACCOUNTI	NG FEES	STATEMENT 5		
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES	
TAX PREPARATION	24,860.	9,940.		14,920.	
TO FORM 990-PF, PG 1, LN 16B	24,860.	9,940.		14,920.	
FORM 990-PF C	OTHER PROFES	SIONAL FEES	S'	FATEMENT 6	
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES	
DEXTER ENTERPRISES INVESTMENT ADVISORY FEES PASS THRU FROM K-1S INVESTMENT CONSULTING FEES CHARITABLE CONSULTING FEES	665,494. 923,839. 300,000. 19,075.			399,296. 0. 0. 19,075.	
 TO FORM 990-PF, PG 1, LN 16C =	1,908,408.	1,490,037.		418,371.	
FORM 990-PF	ТАХ	ES	S'	ratement 7	
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES	
FOREIGN TAXES NET INVESTMENT INCOME TAXES NET STATE UBIT TAXES	138,691. 57,500. 1,100.	138,691. 0. 0.		0. 0. 0.	
TO FORM 990-PF, PG 1, LN 18	197,291.	138,691.		0.	
=					

HAROLD ALFOND FOUNDATION C/O DEXTER ENTE

FORM 990-PF	OTHER E	XPENSES	S	STATEMENT 8		
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME		(D) CHARITABLE PURPOSES		
INVESTMENT INTEREST PASS THRU FROM K-1S NON DEDUCTIBLE INVESTMENT	131,404.	131,404.		0.		
EXPENSES	29,539.	0.		0.		
NET RENTAL LOSSES PASS THRU FROM K-1S	24,073.	24,073.		0.		
CHARITABLE DONATIONS PASS THRU FROM K-1S ORDINARY LOSS PASS THRU FROM	5,673.	0.		5,673.		
K-1S OTHER PORTFOLIO DEDUCTIONS	176,210.	176,210.		0.		
PASS THRU FROM K-1S ADVERTISING INSURANCE	529,475. 239. 3,900.	96.		0. 143. 2,340.		
TO FORM 990-PF, PG 1, LN 23	900,513.	862,818.		8,156.		

FORM 990-PF

U.S. AND STATE/CITY GOVERNMENT OBLIGATIONS

STATEMENT 9

DESCRIPTION	U.S. GOV'T	OTHER GOV ' T	BOOK VA	LUE	FAIR MARKET VALUE
PASSIVE GOVERNMENT CREDIT BOND INDEX FUND	x			0.	0.
TOTAL U.S. GOVERNMENT OBLIGATIONS		-			
TOTAL STATE AND MUNICIPAL GOVERNMEN	T OBLIG	ATIONS			
TOTAL TO FORM 990-PF, PART II, LINE	10A	-		0.	0.

FORM 990-PF CORP	CORPORATE STOCK				
DESCRIPTION		BOOK VALUE	FAIR MARKET VALUE		
2,900 SH BERKSHIRE HATHAWAY CL B 2,630 SH BERKSHIRE HATHAWAY CL A 709,462 SH QUANTUM CORP DIT & STORAG 194,000 SH PEACE MARK HOLDINGS LMT 20 SH FIRST HORIZON NATIONAL CORP DEXTER GLOBAL EQUITY TE, LLC DEXTER US EQUITY TE, LLC	:E	258,298. 355,254,699. 638,862. 210,641. 2,124. 11,547,209. 45,194,539.	221,270. 301,805,650. 1,702,709. 37,557. 2,100. 13,561,147. 46,911,439.		
TOTAL TO FORM 990-PF, PART II, LINE	990-PF, PART II, LINE 10B		364,241,872.		
FORM 990-PF CORP	ORATE BONDS		STATEMENT 11		
DESCRIPTION		BOOK VALUE	FAIR MARKET VALUE		
DEXTER FIXED INCOME TE, LLC		42,995,851.	45,166,362.		
TOTAL TO FORM 990-PF, PART II, LINE	10C	42,995,851.	45,166,362.		
FORM 990-PF OTHER	INVESTMENTS		STATEMENT 12		
DESCRIPTION	VALUATION METHOD	BOOK VALUE	FAIR MARKET VALUE		
263,479 SH THE OPTIMA PARTNERS FOCUS FUND	COST	62.	62.		
BLACKSTONE REAL ESTATE PARTNERS V AND VI, LP LEGACY VENTURE FUNDS OCH ZIFF CAPITAL ADVISORS SPECIAL OPPORTUNITIES FUNDS	COST COST COST COST	4,255,459. 2,939,258. 1,137,317. 3,283,854.	3,478,557. 1,354,056.		
TISHMAN SPEYER INVESTMENTS: US REAL ESTATE VENTURE TISHMAN SPEYER INVESTMENTS:	COST COST	1,505,350.	626,807.		
INTERNATIONAL REAL ESTATE VENTURE TISHMAN SPEYER INVESTMENTS: INDIA REAL ESTATE VENTURE	COST	652,650. 686,362.	114,239. 170,933.		
TISHMAN SPEYER INVESTMENTS: 201 FOLSOM INVESTOR FEEDER, LP REALTY ASSOCIATES IX DEXTER HEDGE FUNDS TE, LLC	COST COST COST	25,480. 2,733,628. 81,235,771.			

HAROLD ALFOND FOUNDATION C/O DEXTER E	INTE		22-3281672
DEXTER INTERNATIONAL EQUITY TE, LLC MAINEGENERAL PROGRAM RELATED INVESTMENT 238 SH BRKA COLLATERAL	COST COST	38,488,508.	36,877,965.
ACCOUNT MAST DISTRESSED OPPORTUNITIES I, LP DEXTER PRIVATE EQUITY TE, LLC DEXTER REAL ASSETS TE, LLC	COST COST COST	32,152,298. 47,739. 3,173,449. 999,103.	27,311,690. 243,697. 4,330,960. 1,171,311.
TOTAL TO FORM 990-PF, PART II, LINE 13		173,316,288.	165,717,929.

FORM 990-PF	990-PF OTHER ASSETS		
DESCRIPTION	BEGINNING OF YR BOOK VALUE	END OF YEAR BOOK VALUE	FAIR MARKET VALUE
SPORTS MEMORABILIA COLLECTION	5,000.	5,000.	5,000.
37 SH WATERVILLE AREA INDUSTRIAL DEV CORP	3,608.	0.	0.
TO FORM 990-PF, PART II, LINE 15	8,608.	5,000.	5,000.

FORM 990-PF PART VIII - LIST OF OFFICERS, DIRECTORS TRUSTEES AND FOUNDATION MANAGERS

STATEMENT 14

NAME AND ADDRESS	TITLE AND AVRG HRS/WK		EMPLOYEE BEN PLAN CONTRIB	EXPENSE ACCOUNT
THEODORE ALFOND C/O DEXTER ENT., TWO MONUMENT SQUARE PORTLAND, ME 04101	TRUSTEE			
	2.00	0.	0.	0.
WILLIAM ALFOND C/O DEXTER ENT., TWO MONUMENT SQUARE PORTLAND, ME 04101	TRUSTEE			
	1.00	0.	0.	0.
PETER ALFOND C/O DEXTER ENT., TWO MONUMENT SQUARE PORTLAND, ME 04101	TRUSTEE			
	1.00	0.	0.	0.
GREGORY POWELL - SEE STATEMENT 17 C/O DEXTER ENT., TWO MONUMENT SQUARE PORTLAND, ME 04101	TRUSTEE			
	22.00	0.	0.	0.
PETER LUNDER	TRUSTEE			
C/O DEXTER ENT., TWO MONUMENT SQUARE PORTLAND, ME 04101	1.00	0.	0.	0.
ROBERT MARDEN	TRUSTEE			
C/O DEXTER ENT., TWO MONUMENT SQUARE PORTLAND, ME 04101	1.00	0.	0.	0.
LARRY PUGH C/O DEXTER ENT., TWO MONUMENT SQUARE PORTLAND, ME 04101	TRUSTEE			
	3.00	0.	0.	0.
STEVEN P. AKIN	TRUSTEE			
C/O DEXTER ENT., TWO MONUMENT SQUARE PORTLAND, ME 04101	2.00	0.	0.	0.
TOTALS INCLUDED ON 990-PF, PAGE 6,	- PART VIII	0.	0.	0.

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DESCRIPTION

INVESTMENT MADE TO ASSIST WITH FINANCING MAINEGENERAL MEDICAL CENTER'S NEW REGIONAL HOSPITAL. THE INVESTMENT CONSISTED OF BERKSHIRE HATHAWAY CLASS A COMMON STOCK PLEDGED AS COLLATERAL ON A SURETY BOND TO SUPPORT THE OBLIGATIONS OF MAINEGENERAL MEDICAL CENTER. THIS PROGRAM-RELATED INVESTMENT IS THE SUBJECT OF A PRIVATE LETTER RULING REQUEST DATED NOVEMBER 6, 2012. THE PRIVATE LETTER RULING CONTROL NUMBER ASSIGNED BY THE IRS WAS PLR149132-12.

AMOUNT

23,076,923.

TO FORM 990-PF, PART IX-B, LINE 1

GENERAL EXPLANATION FORM AND LINE REFERENCES STATEMENT 16

FORM/LINE IDENTIFIER

FORM 990-PF, PART VIII

DESCRIPTION/RETURN REFERENCE

FOUNDATION TRUSTEE POWELL ADDITIONAL INFORMATION

15

STATEMENT(S) 17, 18

GREGORY POWELL IS AN EMPLOYEE OF DEXTER ENTERPRISES, INC. DEXTER ENTERPRISES, INC. IS COMPENSATED UNDER A MANAGEMENT CONTRACT WITH THE FOUNDATION. SEE STATEMENT 6 FOR DEXTER ENTERPRISES, INC. INFORMATION.

GENERAL EXPLANATION

GENERAL EXPLANATION FORM AND LINE REFERENCES

FORM/LINE IDENTIFIER

FORM 990-PF, PART XV

DESCRIPTION/RETURN REFERENCE

INDIVIDUAL GRANT RECIPIENTS ARE NOT APPLICABLE

17 STATEMENT

STATEMENT 18

GENERAL EXPLANATION

NONE OF THE GRANT RECIPIENTS ARE INDIVIDUALS, THEREFORE DISCLOSURE OF RELATIONSHIPS TO ANY FOUNDATION MANAGER OR SUBSTANTIAL CONTRIBUTOR IS NOT APPLICABLE.