

CODE OF ETHICS POLICY

As Harold Alfond Foundation Trustees, administrators and staff, we agree to:

- 1. Follow the law at all times, without exception, and comply with applicable rules and regulations.
- 2. Be honest, fair and trustworthy in all Harold Alfond Foundation activities and relationships.
- 3. Dedicate sufficient time, energy and attention to ensure the diligent performance of our duties.
- 4. Avoid engaging in any activity that might create a conflict of interest for the Foundation or for us individually. Fully disclose any potential conflict of interest situation, and ethically handle actual or apparent conflicts of interest.
- 5. Follow all restrictions on use and disclosure of information. This includes following all requirements for protecting Harold Alfond Foundation information and ensuring that non-Foundation proprietary information is used and disclosed only as authorized by the owner of the information, or as otherwise permitted by law.
- 6. Take all reasonable measures to ensure responsible use of and control over the Foundation's assets and resources.
- 7. Where required, promote full, fair, accurate, understandable and timely disclosure of reports and documents regarding the Harold Alfond Foundation's financial activities.
- 8. Never discriminate against anyone.
- 9. Foster an atmosphere of fair employment practices.
- 10. Never act unethically and work to sustain a culture in which ethical conduct is recognized, valued and exemplified by all Trustees and staff.
- 11. Never ask someone to act unethically.
- 12. Seek assistance if there is a question regarding this Code of Ethics, or if an ethical dilemma arises.
- 13. Report ethics violations and cooperate with any investigation of a possible ethics violation.